## AGENDA <br> INTERCITY TRANSIT AUTHORITY <br> September 3, 2014 <br> 5:30 P.M.

## CALL TO ORDER

1) APPROVAL OF AGENDA 1 min.
2) INTRODUCTIONS

5 min .
A. Utchay Okori, Network System Analyst (Brent Campbell)
B. Dave Kolar, Commuter Services Assistant (Carolyn Newsome)
3) PUBLIC COMMENT

10 min.
Public Comment Note: This is the place on the agenda where the public is invited to address the Authority on any issue. The person speaking is asked to sign-in on the General Public Comment Form for submittal to the Clerk of the Board. Please include your first and last name, a mailing address or a phone number (in the event we need to contact you). When your name is called, step up to the podium and give your name for the audio record. If you are unable to utilize the podium, you will be provided a microphone at your seat. Citizens testifying are asked to limit testimony to three minutes.

The Authority will not typically respond to your comments this same evening; however, they may ask some clarifying questions.
4) APPROVAL OF CONSENT AGENDA ITEMS 1 min.
A. Approval of Minutes: August 6, 2014, Regular Meeting; August 20, 2014, Special Meeting.
B. Payroll: August 2014 Payroll in the amount of $\$ 2,683,256.38$.
C. Accounts Payable: Warrants dated July 11, 2014, numbers 16908-16991, in the amount of $\$ 476,003.79$; warrants dated July 25,2014 , numbers 16996-17075 in the amount of $\$ 326,186.08$ for a monthly total of $\$ 802,189.87$.

Warrants dated August 8, 2014, numbers 17076; 17080-17161 in the amount of $\$ 722,990.13$; warrants dated August 22, 2014, numbers 17166-17243 in the amount of $\$ 477,279.81$ for a monthly total of $\$ 1,200,269.94$.
D. Transit Pass Printing \& Delivery Contract Extension: Authorize the General Manager to execute a one-year contract extension with Tumwater Printing in the not-to-exceed amount of $\$ 24,405$, including taxes, for the provision of transit pass printing and delivery. (LeAnna Sandy)
E. Surplus Property: Declare the property listed on Exhibit "A" as surplus. (Marilyn Hemmann)
5) PUBLIC HEARINGS - None

0 min .
6) COMMITTEE REPORTS
A. Thurston Regional Planning Council (Karen Valenzuela)

3 min.
B. Transportation Policy Board (Ryan Warner)
C. Citizen Advisory Committee (Quinn Johnson)

3 min .
3 min.
7) NEW BUSINESS
A. Adoption of the Annual Report \& Transit Development Plan 10 min.
(Dennis Bloom)
B. Evergreen State College Late Night Service (Dennis Bloom) $\mathbf{1 0} \mathbf{~ m i n}$.
C. Renewal of ACS Maintenance Agreement (Marilyn Hemmann)

10 min .
D. 2014 Fall Citizen Advisory Committee Recruitment

5 min . (Ann Freeman-Manzanares)
8) GENERAL MANAGER'S REPORT 10 min .
9) AUTHORITY ISSUES 10 min .
10) EXECUTIVE SESSION - None 0 min.

## ADJOURNMENT

Intercity Transit is committed to ensuring that no person is excluded from participation in, or denied the benefits of its transit services on the basis of race, color, or national origin consistent with requirements of Title VI of the Civil Rights Act of 1964 and Federal Transit Administration guidance in FTA Circular 4702.

For questions regarding Intercity Transit's Title VI Program, you may contact the agency's Title VI Officer at (360) 705-5885 or bholman@intercitytransit.com.

If you need special accommodations to participate in this meeting, please call us at (360) 705-5860 three days prior to the meeting.

For TDD users, please use the state's toll-free relay service, 711 and ask the operator to dial (360) 705-5860.
Please consider using an alternate mode to attend this meeting: bike, walk, bus, carpool, or vanpool. This facility is served by Routes 62A, 62B (on Martin Way), and 66 (on Pacific Avenue).

# Minutes <br> INTERCITY TRANSIT AUTHORITY <br> Regular Meeting <br> August 6, 2014 

## CALL TO ORDER

Chair Messmer called the August 6, 2014, meeting of the Intercity Transit Authority to order at 5:31 p.m., at the administrative offices of Intercity Transit.

Members Present: Chair and Citizen Representative Karen Messmer; Vice Chair and City of Olympia Councilmember Nathaniel Jones; Thurston County Commissioner Karen Valenzuela; City of Lacey Councilmember Jeff Gadman; City of Tumwater Councilmember Debbie Sullivan; City of Yelm Councilmember Joe Baker; Citizen Representative Don Melnick; Citizen Representative Ryan Warner; and Labor Representative Ed Bricker.

Staff Present: Ann Freeman-Manzanares; Dennis Bloom; Marilyn Hemmann; Mark Kallas; Jim Merrill; Pat Messmer; Carolyn Newsome; Jeff Peterson; Stephen Swan; and LeAnna Sandy.

Others Present: Legal Counsel Dale Kamerrer; Citizen Advisory Committee (CAC) member Julie Hustoft.

## APPROVAL OF AGENDA

It was M/S/A by Councilmember Gadman and Councilmember Baker to approve the agenda as presented.

INTRODUCTIONS \& RECOGNITIONS
A. Marilyn Hemmann introduced LeAnna Sandy, Procurement Coordinator.

## APPROVAL OF CONSENT AGENDA ITEMS

Citizen Representative Melnick made a clarification to the July 16, 2014, minutes.
It was M/S/A by Commissioner Valenzuela and Councilmember Gadman to approve the consent agenda as presented, and the July 16, 2014, minutes were approved as corrected.
A. Approval of Minutes: July 2, 2014, Regular Meeting; July 16, 2014, Special Meeting.
B. Payroll: July 2014 Payroll in the amount of $\$ 1,863,559.17$.

## Intercity Transit Authority Regular Meeting

August 6, 2014
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C. Accounts Payable: Warrants dated June 13, 2014, numbers 16749-16825, in the amount of $\$ 546,759.50$; warrants dated June 27, 2014, numbers 16829-16906, in the amount of $\$ 7,590,046.71$ for a monthly total of $\$ 8,136,806.21$.
D. Surplus Property: Declared the property listed on Exhibit "A" as surplus. (Marilyn Hemmann)
E. Janitorial Service and Supply Renewal: Authorized the General Manager to execute a one-year contract extension with American Custodial, Inc., in the not-toexceed amount of $\$ 119,455$, including taxes, for the provision of janitorial services and supplies. (LeAnna Sandy)
F. Schedule a Public Hearing on the Transit Development Plan: Scheduled a public hearing for August 20, 2014, 5:30 p.m. for the purpose of receiving and considering public comments on the annual Transit Development Plan: 2013 Summary and the 2014-2019 Plan. (Dennis Bloom)
G. Special Meeting: Scheduled a special meeting for Wednesday, September 17, 2014, to conduct a joint meeting of the Authority and the Citizen Advisory Committee. (Ann Freeman-Manzanares)

## COMMITTEE REPORTS

A. Thurston Regional Planning Council (TRPC). Commissioner Valenzuela reported the TRPC met July 11 at the Bucoda Community Center. They received a presentation from Mary Huff on the JBLM Results of the Community Survey. The survey consisted of 58 questions which approximately 5,000 military personnel completed. The results indicate $70 \%$ of military personnel live off base.

TRPC also received an update on the Regional Transportation Plan (RTP) on Goals and Policies presented by Jailyn Brown. Valenzuela noted the Authority may want to watch the golden policies which include items we also make part of our strategic plan regarding transportation issues, such as clean fuels. She noted the upcoming discussion later in the year about our new buses and she suggested the Authority keep TRPC in the loop on that discussion.

Chair Messmer asked the Authority to consider when would be a good time for Intercity Transit to give a presentation to the public about how and what we do, and conduct a follow up discussion about expectations that are coming up surrounding planning issues and transit service. She indicated it may be worth giving a presentation at TRPC.

Commissioner Valenzuela indicated the TRPC will not meet in August.

## Intercity Transit Authority Regular Meeting

August 6, 2014
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B. Transportation Policy Board (TPB). Dennis Bloom provided the report on the July 9, 2014, meeting. He said the TBP received a number of updates from the TRPC staff including an update on the Regional Transportation Plan's Vision and Priority Survey, which ranked trains and public transit in the top five priorities, and the other on its Guiding Principles. He noted the Board approved Graham Sackrison's suggestion under Principles of Environmental and Human Health to include language minimizing greenhouse gases.

Karen Parkhurst provided a presentation on the annual update for Regional Coordinated Public Transit and Human Services Transportation Plan for the Thurston Region.

Bloom indicated the TPB will not meet in August.
C. Citizen Advisory Committee (CAC). Julie Hustoft reported on the July 21 CAC meeting. She said members received a presentation on the youth program; the vanpool program; and the van grant and community van programs. They also received information about revising the Dial-A-Lift No Show Policy. Consumer issues included the connection time between transit lines. For example, there are times when there is a minute or two difference in connection times with service from downtown Olympia to Shelton which creates problems for some riders.

## NEW BUSINESS

A. Air Compressor Equipment and Installation. Jeff Peterson presented for consideration a contract to purchase and install new air compressor units in the Maintenance Facility, and remove the existing air compressor units. The existing compressors and system air dryer were installed in 1984 and have reached the end of their useful life.

Jeff Gadman asked if there is a market for the old equipment. Peterson responded that staff, along with the help of the engineer, determined there is no value to the equipment, and the decision was made to scrap it.

## It was M/S/A by Councilmember Gadman and Vice Chair/Councilmember Jones to authorize the General Manager to enter into a contract with Harlow Construction Co., Inc. in the amount of \$158,347, including taxes.

B. Update on Federal Activity. Freeman-Manzanares introduced the agency's federal advocate, Dale Learn from Gordon Thomas Honeywell Governmental Affairs. Learn reviewed the prospects for achieving goals and objectives. He said working under the direction of the General Manager, his agency's main objective is to obtain more federal funding anywhere it can be found, particularly for new buses.

Secondarily, they also monitor federal policy that impacts transit or has connections to transit such as commuter tax credits. The biggest issue is restoring a balance between federal discretionary funding versus formula driven funding.

His agency is engaged with our federal delegation, committees of jurisdiction, and the FTA, as well as trade associations such as APTA to help make that case. They also suggest members of Congress or their senior staff (both locally and in Washington D. C.) visit transit systems to get an idea of the types of services being provided so they see firsthand the need for funding. Learn also engages with APTA on a quarterly basis and attends meetings.

Learn indicated Intercity Transit is doing well. APTA agrees to our position on restoring balance, as does the President, as reflected in both of their reauthorization proposals. The President has proposed a 7\% increase to Congress on transit in general and APTA suggested that as well. Learn's discussions with the bus coalition shows the hill is getting the message for need of the legislative fix on this major issue. He noted there are other opportunities to pursue that will benefit the agency. He started working with the bus coalition on positive changes to reauthorization. There is $1.5 \%$ of Section 5307 that goes to agencies like Intercity Transit. There has been the suggestion to increase that to $3 \%$. Currently, we get on average $\$ 700,000$ yearly under that program. There was recently a federal notice of available funding for an FTA program known as the Ladders of Opportunity Initiative which is $\$ 100 \mathrm{M}$ recovered from Section 5309. An application was recently submitted for eight coaches under that program. The federal ask would be approximately $\$ 4 \mathrm{M}$. The TIGER Program, which is the largest discretionary general transportation grant program, provided $\$ 4.1$ billion since 2009 for 270 projects, approximately $18 \%$ of those projects have been transit. Learn said work is being done on reauthorization proposals, and we're being heard. We will continue to tell our story and look for opportunities to obtain funding. Learn answered Authority members' questions.

Debbie Sullivan asked if we were to complete our building design plan would we have a better opportunity for obtaining funding and grants. Learn said yes. He said we looked at the TIGER program for the Pattison Expansion, and there is the requirement to be at a certain phase.

Jeff Gadman referred to the new authorization and asked Learn if he sees anything in terms of helping a medium sized transit agency like Intercity Transit work towards service expansion. Learn said overall more money would allow for greater abilities to seek federal funds, however, we haven't seen anything on transit yet from either the House or Senate.

Ed Bricker asked if APTA works with transportation labor unions in lobbying. Learn replied yes, especially on authorization bills. A lot of the transportation

## Intercity Transit Authority Regular Meeting

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unions are members of APTA. Freeman-Manzanares said in years past, the ATU has met in Washington D. C. at the same time staff is meeting with APTA, and traditionally we have attended receptions and meetings together, as well as gone to the hill together to show unity.

Don Melnick asked Learn if he's encountered any feedback regarding transit agencies refurbishing buses. Learn said he's hearing some systems talk about refurbishing buses; however, the FTA has stringent standards. There are many small agencies with limited resources that utilize refurbished buses.

Freeman-Manzanares said it really benefits the agency when Authority members attend the APTA conference held in March in Washington D. C. She said Learn has been a great advocate and does a good job helping staff prepare for those meetings and to have discussions with our representatives. The 2015 conference runs March 8 through 10.
C. Review Draft of Annual Update of the Transit Development Plan. Dennis Bloom introduced Senior Planner, Steve Swan and said Swan will present this same item to the Citizen Advisory Committee on August 25. Bloom reviewed the history and process of the Transit Development Plan (TDP) and touched on highlights of the draft document.

Jeff Gadman asked how the picture of the TDP document would change if the surface transportation bill isn't authorized until 2017. Bloom responded the biggest impact will be if we aren't able to replace our vehicles. Bloom said he'll present to the Authority in September what the budget will look like with service cuts.

Nathaniel Jones asked for clarification regarding the performance of Route 609 Tumwater to Lakewood. Bloom said bringing riders southbound from Pierce County who work for the state is working well. However, the northbound trips are not doing as well. The afternoon trips do well going north. He said staff is in the process of conducting onboard surveys to determine why this route is not doing well, and staff will continue to track and determine performance.

Jones noted Route 66 has more service hours than any other route, yet it has marginal performance. He asked if that is characteristic of that route. Bloom responded it's an interesting route in terms of what it's serving. We would see better ridership if there were more development in place or more residential.

## GENERAL MANAGER'S REPORT

- Intercity Transit is moving forward with a Community Van Program at Jubilee in northeast Lacey. Staff will implement a pilot program as soon as a group of 28 volunteer drivers have attended the defensive driving course.
- Staff will offer presentations at Jubilee on Travel Training, the Bus Buddy Program and will partner with Mary Williams to present her Rebels by Bus program.
- There were 213 active vanpool groups. As of August 11, 2014, the Vanpool Department will be fully staffed.
- Transit Appreciation Day is being held Wednesday, August 13. The theme this year is "Bus-Stock, Groovin with Transit." Lunch is served between 10 a.m. and 4 p.m. The awards program begins at 12:04 p.m. All Authority and CAC members are invited.
- Intercity Transit will participate in the United Way Day of Caring scheduled for Friday, September 26. Our team will volunteer at the Olympia Kiwanis Food Bank Garden Harvest, harvesting vegetables for the Thurston County Food Bank network. We encourage the Authority and CAC members to join our team. Don Melnick and Nathaniel Jones will be joining us.
- Dash Saturday service ends August 30, 2014.
- There will be a change to Route 592 effective Monday, September 29, 2014. Intercity Transit will discontinue the 4:12 a.m. departure from the Olympia Transit Center, and add a 7:12 a.m. departure.
- The Citizen Advisory Committee meeting is being rescheduled to Monday, August 25, 2014, as staff will be attending the WSDOT Wall of Fame Conference August 17 20.
- Staff will attend the WSDOT Wall of Fame Conference in Yakima August 17 - 20. Intercity Transit is proud to announce employees in Operations and Maintenance will participate in the Roadeo Competition being held Sunday, August 17.


## AUTHORITY ISSUES

Nathaniel Jones thanked Don Melnick for his suggestion to research refurbished coaches. He said the information regarding the $40 \%$ savings in the original purchase price is substantial, but in order to fully understand the meaning of a refurbished

Intercity Transit Authority Regular Meeting
August 6, 2014
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vehicle we need to understand the vehicles' remaining life and maintenance experience. Jones asked staff to provide a full report on what it would mean to refurbish vehicles.

Ryan Warner provided a report on his attendance at the APTA Board Members' Conference held in Cleveland, Ohio. Several themes of this conference tie in with Intercity Transit's services -- America's Future is Riding on Public Transportation and Where Transportation Goes Community Grows. He attended several workshops - one included requirements under Map 21 regarding safety; engaging stakeholders in the community; and working with the Metropolitan Planning Organization (MPO). He met with several small systems and discussion focused around the bus coalition and how to advocate for small transit-only systems. There was another workshop that was well received about moving people from Dial-A-Ride programs to fixed route. Russell Thatcher just published TCRP Report 163 on this topic. Warner thanked Dennis Bloom and Emily Bergkamp for providing guidance on that workshop. The link to that report is:

Strategy Guide to Enable and Promote the Use of Fixed-Route Transit by People with Disabilities | Blurbs | Main

Chair Messmer thanked staff for providing a bus and the mini-bus during the Lakefair parade.

## ADJOURNMENT

It was M/S/A by Councilmember Baker and Citizen Representative Warner to adjourn the meeting at 7:25 p.m.

INTERCITY TRANSIT AUTHORITY

Karen Messmer, Chair

Date Approved: September 3, 2014.
Prepared by Pat Messmer, Recording Secretary/
Executive Assistant, Intercity Transit

Pat Messmer
Clerk to the Authority

ATTEST

| EXHIBIT "A" SURPLUS PROPERTY - AUGUST 2014 |  |  |  |
| :---: | :---: | :---: | :---: |
| VEHICLE | DESCRIPTION | MILEAGE | VALUE |
| 903 | 1998 Gillig low-floor 40' coach | 697,371 | 4,000.00 |
| 905 | 1998 Gillig low-floor 40' coach | 773,205 | 4,000.00 |
| 906 | 1998 Gillig low-floor 40' coach | 722,194 | 4,000.00 |
| 908 | 1998 Gillig low-floor 40' coach | 733,385 | 4,000.00 |
| 910 | 1998 Gillig low-floor 40' coach | 738,350 | 4,000.00 |
| 911 | 1998 Gillig low-floor 40' coach | 820,920 | 4,000.00 |
| 912 | 1998 Gillig low-floor 40' coach | 685,312 | 4,000.00 |
|  |  |  |  |
| INVENTORY |  |  | VALUE |
| 3 pallets | Misc. parts for 900 series coaches |  | 5,617.54 |
|  |  |  |  |
| FACILITIES |  | EACH | VALUE |
| 1 | Bandsaw - Wellsaw Model 588, (UTMA \& SGE 00154) | 75.00 | 75.00 |
| 2 | Cushioned lounge chairs (Model FOE 324) | 7.50 | 15.00 |
| 1 | Office chair - Steelcase Model 4545310M-1992 | 10.00 | 10.00 |
| 1 | Office chair - Steelcase Model 454162M-1993 | 10.00 | 10.00 |
| 5 | Cigarette urns - Barco pebble finish gray concrete - SWO11 | 50.00 | 250.00 |
| 10 | Bus shelters - Ace aluminum standard size, $5^{\prime} \times$ 9'6' $^{\prime \prime}$ | 300.00 | 3,000.00 |
| 1 | SMARTboard - $46.25{ }^{\prime \prime} \times 61.75$ ", Model $20-00647-00, \mathrm{w} / 4$ markers | 150.00 | 150.00 |
| 1 | Water dispenser - GE Model GXCF05D, 115V 60Hz 4.7A-R134a/28g | 10.00 | 10.00 |
|  |  |  |  |
| INFORMATION | SERVICES |  |  |
| 1 | Dell 19" LCD 1900FP - no stand | 5.00 | 5.00 |
| 1 | Dell 19" LCD 1900FP | 10.00 | 10.00 |
| 2 | Dell 20" LCD 2005FPW | 15.00 | 30.00 |
| 2 | Dell 20" LCD 2005FPW - no stand | 10.00 | 20.00 |
| 1 | Dell 20" LCD 2005FPW - no stand, no power supply | 5.00 | 5.00 |
| 1 | Dell Optiplex 745 | 35.00 | 35.00 |
| 5 | Dell Optiplex 755 | 40.00 | 200.00 |
| 1 | Dell Precision 380 | 40.00 | 40.00 |
| 6 | Dell Optiplex 780 | 50.00 | 300.00 |
| 1 | Dell Poweredge server -- no hard drives | 40.00 | 40.00 |
| 1 | Dell Poweredge server | 75.00 | 75.00 |
| 1 | Dell Poweredge server R710 | 125.00 | 125.00 |
| 1 | Dell PowerConnect 2724 | 45.00 | 45.00 |
| 1 | Cisco Catalyst 2950 | 30.00 | 30.00 |
| 1 box | Misc. Siemen's telphones, IS parts, cables | 175.00 | 175.00 |
| 1 box | Misc, printers and parts, radios, disks, parts, cables | 50.00 | 50.00 |
| 1 box | Misc. Starkey volume controls, keyboards, cables, parts | 25.00 | 25.00 |
|  |  |  |  |
|  | TOTAL |  | 38,347.54 |

## Minutes

INTERCITY TRANSIT AUTHORITY
SPECIAL MEETING
AUGUST 20, 2014

## CALL TO ORDER

Chair Karen Messmer called the August 20, 2014, Special meeting of the Intercity Transit Authority to order at 5:30 p.m., at the administrative offices of Intercity Transit.

Members Present: Chair and Citizen Representative Karen Messmer; Vice Chair and City of Olympia Councilmember Nathaniel Jones; Thurston County Commissioner Karen Valenzuela; City of Lacey Councilmember Virgil Clarkson; City of Tumwater Councilmember Debbie Sullivan; City of Yelm Councilmember Joe Baker; Citizen Representative Don Melnick; and Citizen Representative Ryan Warner.

Members Excused: City of Lacey Councilmember Jeff Gadman and Labor Representative Ed Bricker.

Staff Present: Ann Freeman-Manzanares; Emily Bergkamp; Ben Foreman; Pat Messmer; Carolyn Newsome; and Steve Swan.

Others Present: Citizen Advisory Committee (CAC) member Faith Hagenhofer.

## APPROVAL OF AGENDA

Chair Messmer announced an amendment to the agenda. The General Manager will conduct a special recognition after the introductions.

It was M/S/A by Commissioner Valenzuela and Citizen Representative Warner to approve the agenda as amended.

## INTRODUCTIONS

A. Carolyn Newsome introduced Tamara Cowles, Commuter Services Assistant.
B. Marilyn Hemmann introduced Tammy Ferris, Procurement Coordinator.

## RECOGNITIONS

Ann Freeman-Manzanares recognized and congratulated Maintenance staff members William Snyder, Joe Bell and Grant Swidecki for taking first place in the Washington

State Department of Transportation Roadeo competition held in Yakima on Sunday, August 17. The competitors underwent a written exam of 25 questions with a 15minute time limit; an engine test - they had 10 minutes to find 7 defects; a 7-minute coach inspection; and a 10-minute Thermo King HVAC systems in which to find 7 defects.

## PUBLIC COMMENT

Shirley Frost, Tumwater, wanted staff to know that on Saturday, August 16, she took a Dial-A-Lift van, and said the driver secured her seated walker; however, he did not secure several bags containing personal items which were sitting on top of the walker. During the ride, several items came loose and fell out of the bag(s) onto the floor under her walker, which she picked up before exiting the van.

Ms. Frost said the driver dropped her off at the Olympia Senior Center, where she was scheduled to take a day trip; however, there wasn't anyone there and she had to take the bus to the Senior Center in Lacey. Apparently there was a miscommunication with the staff at the senior center and Ms. Frost didn't make it in time for her trip,

Sergey Rybalkia, Lacey, indicated he lives out of the Dial-A-Lift service area in the Campus Glen neighborhood. He is very happy to hear Intercity Transit is considering expanding service to Jubilee as that would benefit his neighborhood, the future two developments being built, and a middle school breaking ground in the fall.

## PUBLIC HEARING DRAFT ANNUAL REPORT AND TRANSIT DEVELOPMENT PLAN

Senior Planner, Steve Swan, reported the public review process for the Draft Annual Report and Transit Development Plan is complete and only one comment was received by the deadline. He indicated staff will come before the Authority to seek adoption of the plan at the September 3, 2014, Authority meeting.

Chair Messmer opened the public hearing at 5:52 p.m. to receive comments.
Hearing no comments, Chair Messmer closed the public hearing at 5:53 p.m.

## CITIZEN ADVISORY COMMITTEE REPORT

No report.

## 2015 DRAFT BUDGET/2015-2020 STRATEGIC PLAN CALENDAR AND BUDGET PROGRESS TO DATE

Ben Foreman updated the Authority on the findings of a previous audit. The Federal Transit Association (FTA) indicated they wanted Intercity Transit to undergo an enhanced triennial review, which was just completed. Based on that review the FTA reported they found no deficiencies.

Foreman provided an update on the proposed 2015 Draft Budget and reviewed the 2015-2020 Strategic Plan Calendar. He noted staff is beginning the budget process sooner than usual due to other time constraints, however, that will have no impact on the process. Foremen referred to a handout indicating the following timeline:

- August 21 - Develop Capital Program for Budget and Strategic Plan
- September 3 - Present to the Authority
- September 5 - First 2015 Budget Team Kickoff Meeting
- September 17 - ITA/CAC Joint Meeting Strategic Plan Discussion
- October 1 - Seek Authority approval to set public hearing on November 5
- October 15 - Present Draft Budget
- October 22 - Draft budget available to public
- November 5 - Public Hearing
- December 3 - Adopt 2015 budget


## REVISING DIAL-A-LIFT NO-SHOW POLICY DL-6251

Emily Bergkamp explained staff seeks feedback from the Authority regarding recommended revisions to Policy DL-6251. She indicated that during the FTA Triennial Review process in June, it was discovered the current Dial-A-Lift (DAL) policy of issuing warnings and suspensions based solely on an absolute number of no-shows may be too restrictive for some clients, therefore, the policy needs revision.

The FTA provided guidance for frequency parameters and with that, Bergkamp created a draft revision of Policy DL-6251. She explained the DAL no-show policy can easily be adapted to include reviewing a rider's proportion of trips missed. Staff proposes using the FTA recommendations of reviewing a rider's no-show rate when they have missed five trips. The current average no-show rate for all clients is approximately $3 \%$. Staff proposes setting the no-show rate at $10 \%$ of trips taken to institute warnings and suspensions. Two transit agencies already moved to this proportional no-show policy Pierce Transit and Kitsap Transit - both using the $10 \%$. With the current no-show policy, staff works with riders before instituting any type of suspension, even if they have reached the level where a suspension is justified. Bergkamp likes to work with

## Intercity Transit Authority Special Meeting

August 20, 2014
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riders before implementing a suspension if there is something that can be done to help them schedule their trip times better or to find out if there were any no-shows beyond their control.

Bergkamp provided a refresher of what the Dial-A-Lift service entails, and reviewed what constitutes a no-show, then answered questions.

Councilmember Sullivan noted the presentation indicated five missed trips in a calendar month and asked if trips are ever based on a rotating 30-day basis. Bergkamp replied staff used to calculate on a continuous 30-day basis, however, she feels it would be easier to look at a calendar month for tracking purposes.

Councilmember Jones asked if staff looked back on previous experience to determine what impact this policy change would have. Bergkamp responded no because it would be difficult since the suspension rate is so low. For example, if a client has four noshows in a month, staff sends a letter. If they receive two more no-shows they receive a one week suspension. Staff normally reviews records when there have been five noshows and then staff would also look at the proportion of trips missed. Bergkamp feels there will be fewer suspensions for clients because it will be less restrictive and the policy will be more supportive of clients' needs. Often it's new riders learning the system. She also said cost avoidance or cost savings will be about the same.

Commissioner Valenzuela said it would be helpful for the Authority to receive a minimal overview looking back on previous experience to determine what impact this policy change will create. Bergkamp said she will look up information from the past six months of suspensions and see how that would compare to the updated policy.

## GENERAL MANAGER'S REPORT

Ridership for July was at 360,784 boardings. That is up $.10 \%$ from boardings last year through July.

There are 218 vanpools, and the Vanpool Department is now fully staffed.
Vanpool staff taught two of the three defensive driving classes at Jubilee. There are 28 volunteer drivers. Service will begin at Jubilee on September 1, 2014.

Staff is preparing for the ITA/CAC Joint Meeting being held on Wednesday, September 17.

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August 20, 2014
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Dennis Bloom, Carolyn Newsome and Freeman-Manzanares are meeting with the City of Lacey staff, along with the EDC, and TRPC to talk about developing a survey about transportation needs for the businesses in northeast Lacey.

## AUTHORITY ISSUES

Citizen Representative Ryan Warner attended the Washington State Department of Transportation Wall of Fame conference in Yakima, and he said Intercity Transit had great presence. Staff conducted great presentations at several of the workshops. Overall, Intercity Transit was represented very well.

Chair Messmer noted Intercity Transit put on a great Transit Appreciation Day on August 13. She and Councilmember Jones handed out service awards, and enjoyed the food and activities.

## ADJOURNMENT

It was M/S/A by Councilmember Baker and Vice Chair/Councilmember Jones to adjourn the meeting at 6:34 p.m.

INTERCITY TRANSIT AUTHORITY

Karen Messmer, Chair

Date Approved: September 3, 2014
Prepared by Pat Messmer, Recording Secretary/
Executive Assistant, Intercity Transit

Pat Messmer
Clerk to the Authority


Accounts Payable Check Disbursement List
Checking Account \#: 0040007203 ACCOUNTS PAYABLE WARRANTS
From Date: 07/11/2014 Thru Date: 07/11/2014

| Check \# | Check Date | Ref \# | Name | Amount | Voided |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 00016908 | 7/11/2014 | 01230 | A WORKSAFE SERVICE INC | \$139.00 |  |
| 00016909 | 7/11/2014 | 01405 | ADVANCE GLASS INC | \$1,742.63 |  |
| 00016910 | 7/11/2014 | 01465 | AFFILIATED COMPUTER SERVICES INC | \$370.27 |  |
| 00016911 | 7/11/2014 | 01660 | ALL STAR FORD | \$2,838.86 |  |
| 00016912 | 7/11/2014 | 01780 | AMALGAMATED TRANSIT UNION 1765 | \$149.00 |  |
| 00016913 | 7/11/2014 | 01815 | AMERICAN CUSTODIAL INC | \$9,664.65 |  |
| 00016914 | 7/11/2014 | 01960 | AMERICAN SEATING COMPANY | \$449.30 |  |
| 00016915 | 7/11/2014 | 02060 | AMERISAFE | \$168.10 |  |
| 00016916 | 7/11/2014 | 02380 | ARAMARK UNIFORM SERVICES | \$848.02 |  |
| 00016917 | 7/11/2014 | 02580 | ASSOCIATED PETROLEUM | \$604.93 |  |
| 00016918 | 7/11/2014 | 02825 | AUTO PLUS - OLYMPIA | \$723.29 |  |
| 00016919 | 7/11/2014 | 03350 | BERNIE'S CUSTOM PAINT, INC. | \$437.52 |  |
| 00016920 | 7/11/2014 | 03767 | BOSCH AUTO SVC SOLUTIONS | \$105.33 |  |
| 00016921 | 7/11/2014 | 03940 | B\&B SIGN COMPANY LLC | \$580.12 |  |
| 00016922 | 7/11/2014 | 04120 | BUILDERS HARDWARE CO | \$258.41 |  |
| 00016923 | 7/11/2014 | 05280 | CAPITAL LAKEFAIR INC | \$2,639.00 |  |
| 00016924 | 7/11/2014 | 05305 | CAPITOL ALARM INC | \$315.66 |  |
| 00016925 | 7/11/2014 | 05945 | CENTURYLINK COMMUNICATIONS LLC | \$31.66 |  |
| 00016926 | 7/11/2014 | 06040 | CITY OF LACEY | \$869.77 |  |
| 00016927 | 7/11/2014 | 06080 | CITY OF OLYMPIA- | \$70.00 |  |
| 00016928 | 7/11/2014 | 06607 | COMDATA | \$51,706.05 |  |
| 00016929 | 7/11/2014 | 06610 | COMMERCIAL BRAKE \& CLUTCH | \$2,485.67 |  |
| 00016930 | 7/11/2014 | 07220 | CUMMINS NORTHWEST INC | \$12,508.22 |  |
| 00016931 | 7/11/2014 | 08780 | EMERALD SERVICES INC | \$629.96 |  |
| 00016932 | 7/11/2014 | 08840 | EMPLOYER RESOURCES NORTHWEST | \$6,117.34 |  |
| 00016933 | 7/11/2014 | 08855 | ENERGY INDUSTRIES (WASHINGTON) LLC | \$328.58 |  |
| 00016934 | 7/11/2014 | 09660 | FERGUSON ENTERPRISES, INC | \$4,528.41 |  |
| 00016935 | 7/11/2014 | 09805 | FLEET PRIDE | \$32.09 |  |
| 00016936 | 7/11/2014 | 09855 | FLT CONSULTING INC | \$3,000.00 |  |
| 00016937 | 7/11/2014 | 10605 | GENFARE | \$254.49 |  |
| 00016938 | 7/11/2014 | 10660 | GILLIG LLC | \$0.00 | $\checkmark$ |
| 00016939 | 7/11/2014 | 10660 | GILLIG LLC | \$22,928.25 |  |
| 00016940 | 7/11/2014 | 10758 | GORDON THOMAS HONEYWELL GOV AFFAIR | \$6,000.00 |  |
| 00016941 | 7/11/2014 | 10805 | GRAHAM CHARLES | \$80.00 |  |
| 00016942 | 7/11/2014 | 10820 | GRAPHIC COMMUNICATIONS | \$2,053.50 |  |
| 00016943 | 7/11/2014 | 10990 | HANDI-HUT, INC. | \$104,387.00 |  |
| 00016944 | 7/11/2014 | 11414 | HULTZ BHU ENGINEERS INC | \$512.70 |  |
| 00016945 | 7/11/2014 | 11615 | INDUSTRIAL HYDRAULICS INC | \$193.67 |  |
| 00016946 | 7/11/2014 | 11750 | INTERCITY TRANSIT EXEC IMPREST ACCOU | \$2,430.00 |  |
| 00016947 | 7/11/2014 | 11930 | JERRYS AUTOMOTIVE TOWING | \$670.20 |  |
| 00016948 | 7/11/2014 | 13510 | LES SCHWAB TIRE CENTER | \$406.25 |  |
| 00016949 | 7/11/2014 | 14160 | MCMASTER-CARR SUPPLY CO. | \$134.99 |  |
| 00016950 | 7/11/2014 | 14760 | ABC BUS, INC. | \$524.07 |  |
| 00016951 | 7/11/2014 | 14900 | NAPA AUTO PARTS | \$368.23 |  |
| 00016952 | 7/11/2014 | 16490 | PACIFIC DISPOSAL INC | \$618.74 |  |
| 00016953 | 7/11/2014 | 16557 | PACIFIC MODULAR, INC | \$489.60 |  |
| 00016954 | 7/11/2014 | 16593 | PACIFIC OFFICE AUTOMATION | \$1,799.99 |  |
| 00016955 | 7/11/2014 | 16595 | PACIFIC POWER GROUP LLC | \$751.19 |  |
| 00016956 | 7/11/2014 | 16695 | PATTISON WATER COMPANY | \$164.54 |  |
| 00016957 | 7/11/2014 | 16765 | PETRO CARD | \$65,898.48 |  |
| 00016958 | 7/11/2014 | 16841 | PIONEER FIRE \& SECURITY INC | \$213.00 |  |
| 00016959 | 7/11/2014 | 16873 | PITNEY BOWES GLOBAL FINANCIAL SERV LL | \$228.48 |  |
| 00016960 | 7/11/2014 | 16874 | PITNEY BOWES PURCHASE POWER | \$1,500.00 |  |
| 00016961 | 7/11/2014 | 17290 | PUGET SOUND ENERGY | \$11,453.80 |  |

## Intercity Transit <br> Accounts Payable Check Disbursement List

Checking Account \#: 0040007203
ACCOUNTS PAYABLE WARRANTS
From Date: 07/11/2014 Thru Date: 07/11/2014

| Check \# | Check Date | Ref \# | Name | Amount | Voided |
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| 00016962 | $7 / 11 / 2014$ | 17392 | QUALITY PARKING LOT SERVICES LLC | $\$ 7,747.84$ |  |
| 00016963 | $7 / 11 / 2014$ | 17505 | RAINIER DODGE INC | $\$ 267.47$ |  |
| 00016964 | $7 / 11 / 2014$ | 17900 | SCHETKY NW SALES INC | $\$ 2,595.43$ |  |
| 00016965 | $7 / 11 / 2014$ | 17965 | SEATLLE AUTOMOTIVE DIST. | $\$ 63.05$ |  |
| 00016966 | $7 / 11 / 2014$ | 17986 | SECURITAS SECURITY SERVICES USA INC | $\$ 13,509.69$ |  |
| 00016967 | $7 / 11 / 2014$ | 18075 | SIEGEL OIL COMPANY | $\$ 167.60$ |  |
| 00016968 | $7 / 11 / 2014$ | 18395 | SOUTH SOUND PHYSICAL \& HAND THERAPY | $\$ 150.00$ |  |
| 00016969 | $7 / 11 / 2014$ | 18470 | SPORTWORKS NORTHWEST INC | $\$ 87.04$ |  |
| 00016970 | $7 / 11 / 2014$ | 18635 | STEVE VENTO PHOTOGRAPHY | $\$ 591.33$ |  |
| 00016971 | $7 / 11 / 2014$ | 18705 | SUNBELT RENTALS | $\$ 858.07$ |  |
| 00016972 | $7 / 11 / 2014$ | 18711 | SUNSET AIR INC | $\$ 328.82$ |  |
| 00016973 | $7 / 11 / 2014$ | 18720 | SUPER BEE WHEEL ALIGNMENT | $\$ 556.32$ |  |
| 00016974 | $7 / 11 / 2014$ | 18735 | SUPERIOR IMAGING GROUP | $\$ 9,557.38$ |  |
| 00016975 | $7 / 11 / 2014$ | 21865 | THURSTON ECONOMIC DEVELOPMENT COU | $\$ 500.00$ |  |
| 00016976 | $7 / 11 / 2014$ | 21880 | THURSTON REGIONAL PLANNING COUNCIL | $\$ 9,115.25$ |  |
| 00016977 | $7 / 11 / 2014$ | 21930 | TIRES INC | $\$ 2,083.07$ |  |
| 00016978 | $7 / 11 / 2014$ | 21950 | TITUS-WILL CHEVROLET | $\$ 2,061.30$ |  |
| 00016979 | $7 / 11 / 2014$ | 22010 | TOYOTA OF OLYMPIA | $\$ 255.14$ |  |
| 00016980 | $7 / 11 / 2014$ | 22100 | TRANSIT SOLUTIONS, LLC | $\$ 374.99$ |  |
| 00016981 | $7 / 11 / 2014$ | 22260 | TRI-DIM FILTER CORPORATION | $\$ 303.73$ |  |
| 00016982 | $7 / 11 / 2014$ | 22420 | TUMWATER PRINTING | $\$ 505.46$ |  |
| 00016983 | $7 / 11 / 2014$ | 23400 | US BANK CORPORATE PAYMENT SYSTEMS | $\$ 82,725.89$ |  |
| 00016984 | $7 / 11 / 2014$ | 23405 | USBANK Or CORPORATE PAYMENT SYSTEM | $\$ 5,496.27$ |  |
| 00016985 | $7 / 11 / 2014$ | 23660 | UNITED WAY OF THURSTON COUNTY | $\$ 2,098.50$ |  |
| 00016986 | $7 / 11 / 2014$ | 23740 | USSC LLC | $\$ 439.01$ |  |
| 00016987 | $7 / 11 / 2014$ | 23820 | VERIZON WIRELESS | $\$ 2,650.11$ |  |
| 00016988 | $7 / 11 / 2014$ | 24750 | WA ST GET PROGRAM | $\$ 322.50$ |  |
| 00016989 | $7 / 11 / 2014$ | 25380 | WASHINGTON GARDENS | $\$ 315.52$ |  |
| 00016990 | $7 / 11 / 2014$ | 25858 | WESTCARE CLINIC LLC PS | $\$ 74.00$ |  |
| 00016991 | $7 / 11 / 2014$ | 26410 | XPIO CORPORATION | $\$ 1,800.00$ |  |
|  |  |  |  | $\$ 476,003.79$ |  |

# Intercity Transit <br> Accounts Payable Check Disbursement List 

Checking Account \#: 0040007203
ACCOUNTS PAYABLE WARRANTS
From Date: 07/25/2014 Thru Date: 07/25/2014

| Check \# | Check Date | Ref \# | Name | Amount Voided |  |
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| 00016996 | 7/25/2014 | 01311 | ACCESS INFORMATION MANAGEMENT | \$563.72 |  |
| 00016997 | 7/25/2014 | 01405 | ADVANCE GLASS INC | \$769.90 |  |
| 00016998 | 7/25/2014 | 01660 | ALL STAR FORD | \$1,174.13 |  |
| 00016999 | 7/25/2014 | 01780 | AMALGAMATED TRANSIT UNION 1765 | \$14,218.95 |  |
| 00017000 | 7/25/2014 | 01805 | AMB TOOLS AND EQUIPMENT CO INC | \$40.47 |  |
| 00017001 | 7/25/2014 | 01820 | AMERICAN DRIVING RECORDS INC | \$870.87 |  |
| 00017002 | 7/25/2014 | 01885 | AMERICAN LANDSCAPE SERVICES, LLC | \$3,916.80 |  |
| 00017003 | 7/25/2014 | 02320 | APPLIED INDUSTRIAL TECHNOLOGIES | \$189.60 |  |
| 00017004 | 7/25/2014 | 02380 | ARAMARK UNIFORM SERVICES | \$816.03 |  |
| 00017005 | 7/25/2014 | 02480 | ASE SUPPLY INC | \$103.98 |  |
| 00017006 | 7/25/2014 | 02580 | ASSOCIATED PETROLEUM | \$713.40 |  |
| 00017007 | 7/25/2014 | 05280 | CAPITAL LAKEFAIR INC | \$455.00 |  |
| 00017008 | 7/25/2014 | 05340 | CAPITOL COURIER SERVICE | \$349.12 |  |
| 00017009 | 7/25/2014 | 05460 | CARQUEST AUTO PARTS-OLYMPIA | \$30.73 |  |
| 00017010 | 7/25/2014 | 05740 | CED | \$94.93 |  |
| 00017011 | 7/25/2014 | 05940 | CENTURYLINK COMMUNICATIONS LLC | \$2,995.74 |  |
| 00017012 | 7/25/2014 | 05945 | CENTURYLINK COMMUNICATIONS LLC | \$116.17 |  |
| 00017013 | 7/25/2014 | 06060 | CITY OF OLYMPIA | \$867.20 |  |
| 00017014 | 7/25/2014 | 06120 | CITY OF OLYMPIA UTILITIES | \$6,409.86 |  |
| 00017015 | 7/25/2014 | 06610 | COMMERCIAL BRAKE \& CLUTCH | \$3,368.63 |  |
| 00017016 | 7/25/2014 | 07150 | CROSSROADS COLLISION CENTER | \$515.28 |  |
| 00017017 | 7/25/2014 | 07220 | CUMMINS NORTHWEST INC | \$4,703.93 |  |
| 00017018 | 7/25/2014 | 07617 | DAVID M HOWE TRUSTEE | \$761.68 |  |
| 00017019 | 7/25/2014 | 08780 | EMERALD SERVICES INC | \$411.36 |  |
| 00017020 | 7/25/2014 | 08855 | ENERGY INDUSTRIES (WASHINGTON) LLC | \$124,914.68 |  |
| 00017021 | 7/25/2014 | 08960 | ERGOMETRICS \& APPLIED PERSONNEL RES | \$1,064.33 |  |
| 00017022 | 7/25/2014 | 09180 | EXPRESS SERVICES INC | \$1,291.32 |  |
| 00017023 | 7/25/2014 | 09805 | FLEET PRIDE | \$438.52 |  |
| 00017024 | 7/25/2014 | 10660 | GILLIG LLC | \$13,487.63 |  |
| 00017025 | 7/25/2014 | 10820 | GRAPHIC COMMUNICATIONS | \$169.73 |  |
| 00017026 | 7/25/2014 | 11785 | INTERNATIONAL ASSOCIATION OF MACHINIS | \$2,816.50 |  |
| 00017027 | 7/25/2014 | 11810 | INTERSTATE BATTERY | \$226.20 |  |
| 00017028 | 7/25/2014 | 11865 | ISLAND SUPERIOR AIR FILTER | \$634.54 |  |
| 00017029 | 7/25/2014 | 11930 | JERRYS AUTOMOTIVE TOWING | \$670.20 |  |
| 00017030 | 7/25/2014 | 12825 | KIRK'S AUTOMOTIVE INC. | \$440.00 |  |
| 00017031 | 7/25/2014 | 12915 | KRXY OLYMPIA BROADCASTERS INC | \$1,200.00 |  |
| 00017032 | 7/25/2014 | 12945 | KXXO MIXX 96 FM | \$2,132.00 |  |
| 00017033 | 7/25/2014 | 13440 | LAW LYMAN DANIEL KAMERRER BOGDANOVI | \$2,069.35 |  |
| 00017034 | 7/25/2014 | 13485 | LEMAY MOBILE SHREDDING | \$60.00 |  |
| 00017035 | 7/25/2014 | 13661 | LOOMIS | \$384.52 |  |
| 00017036 | 7/25/2014 | 13850 | MASON TRANSIT AUTHORITY | \$1,104.00 |  |
| 00017037 | 7/25/2014 | 14590 | MOHAWK MFG \& SUPPLY | \$42.82 |  |
| 00017038 | 7/25/2014 | 14900 | NAPA AUTO PARTS | \$637.15 |  |
| 00017039 | 7/25/2014 | 15269 | NORTHWEST TRUCK \& INDUSTRIAL INC | \$273.20 |  |
| 00017040 | 7/25/2014 | 15585 | OLYMPIA FOOD CO-OP | \$65.00 |  |
| 00017041 | 7/25/2014 | 16595 | PACIFIC POWER GROUP LLC | \$552.55 |  |
| 00017042 | 7/25/2014 | 16765 | PETRO CARD | \$93,633.38 |  |
| 00017043 | 7/25/2014 | 16900 | PLUMBMASTER, INC | \$35.89 |  |
| 00017044 | 7/25/2014 | 17130 | PRESTIGE TRUCK ACCESSORIES | \$54.34 |  |
| 00017045 | 7/25/2014 | 17290 | PUGET SOUND ENERGY | \$1,500.24 |  |
| 00017046 | 7/25/2014 | 17505 | RAINIER DODGE INC | \$1,337.93 |  |
| 00017047 | 7/25/2014 | 17900 | SCHETKY NW SALES INC | \$307.45 | . |
| 00017048 | 7/25/2014 | 17965 | SEATTLE AUTOMOTIVE DIST. | \$192.27 |  |
| 00017049 | 7/25/2014 | 18068 | SHINING EXAMPLE INC | \$303.33 |  |

07/23/2014 15:50:57 [choosier-CPU-485] © 2014 Fleet-Net Corporation \{Vsn: 09.06 [5/16/2014]\}

From Date: 07/25/2014 Thru Date: 07/25/2014

| Check \# | Check Date | Ref \# | Name | Amount | Voided |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 00017050 | 7/25/2014 | 18145 | SIX ROBBLEES INC | \$238.95 |  |
| 00017051 | 7/25/2014 | 18210 | SME SOLUTIONS | \$908.50 |  |
| 00017052 | 7/25/2014 | 18470 | SPORTWORKS NORTHWEST INC | \$330.80 |  |
| 00017053 | 7/25/2014 | 18651 | STORMANS (LICENSING) | \$93.00 |  |
| 00017054 | 7/25/2014 | 18705 | SUNBELT RENTALS | \$506.85 |  |
| 00017055 | 7/25/2014 | 18720 | SUPER BEE WHEEL ALIGNMENT | \$262.90 |  |
| 00017056 | 7/25/2014 | 18940 | TENNANT COMPANY | \$184.30 |  |
| 00017057 | 7/25/2014 | 18990 | THERMO KING NORTHWEST | \$738.61 |  |
| 00017058 | 7/25/2014 | 21830 | THURSTON COUNTY SOLID WASTE | \$63.00 |  |
| 00017059 | 7/25/2014 | 21870 | THURSTON MASON SENIOR NEWS -THE | \$114.00 |  |
| 00017060 | 7/25/2014 | 21930 | TIRES INC | \$9,677.66 |  |
| 00017061 | 7/25/2014 | 21950 | TITUS-WILL CHEVROLET | \$0.00 | $\underline{\downarrow}$ |
| 00017062 | 7/25/2014 | 21950 | TITUS-WILL CHEVROLET | \$3,638.46 |  |
| 00017063 | 7/25/2014 | 22010 | TOYOTA OF OLYMPIA | \$420.98 |  |
| 00017064 | 7/25/2014 | 22325 | TTL PARTNERS LLC | \$3,365.00 |  |
| 00017065 | 7/25/2014 | 22420 | TUMWATER PRINTING | \$315.23 |  |
| 00017066 | 7/25/2014 | 23660 | UNITED WAY OF THURSTON COUNTY | \$1,106.00 |  |
| 00017067 | 7/25/2014 | 23724 | US HEALTHWORKS MEDICAL GROUP WA, PS | \$99.00 |  |
| 00017068 | 7/25/2014 | 24000 | W W GRAINGER INC | \$88.19 |  |
| 00017069 | 7/25/2014 | 24030 | WA ST AUDITORS OFFICE | \$4,706.68 |  |
| 00017070 | 7/25/2014 | 24040 | WA ST CONSOLIDATED TECHNOLOGY SERVI | \$102.04 |  |
| 00017071 | 7/25/2014 | 24140 | WA ST DEPT OF ENTERPRISE SERVICES | \$438.00 |  |
| 00017072 | 7/25/2014 | 24280 | WA ST DEPT OF L \& I RIGHT TO KNOW | \$700.00 |  |
| 00017073 | 7/25/2014 | 24345 | WA ST DEPT OF LICENSING BUSINESS | \$30.00 |  |
| 00017074 | 7/25/2014 | 24750 | WA ST GET PROGRAM | \$322.50 |  |
| $00017075$ | 7/25/2014 | 26800 | ZUMAR INDUSTRIES INC | \$1,238.88 |  |
|  |  |  | Total: | \$326,186.08 |  |

# Intercity Transit <br> Accounts Payable Check Disbursement List 

Checking Account \#: 0040007203 ACCOUNTS PAYABLE WARRANTS
From Date: 08/08/2014 Thru Date: 08/08/2014


# Intercity Transit <br> Accounts Payable Check Disbursement List 

Checking Account \#: 0040007203 ACCOUNTS PAYABLE WARRANTS
From Date: 08/08/2014 Thru Date: 08/08/2014


From Date: 08/22/2014 Thru Date: 08/22/2014

| Check \# | Check Date | Ref \# | Name | Amount | Voided |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 00017166 | 8/22/2014 | 01230 | A WORKSAFE SERVICE INC | \$191.00 |  |
| 00017167 | 8/22/2014 | 01405 | ADVANCE GLASS INC | \$2,152.73 |  |
| 00017168 | 8/22/2014 | 01815 | AMERICAN CUSTODIAL INC | \$9,664.65 |  |
| 00017169 | 8/22/2014 | 01885 | AMERICAN LANDSCAPE SERVICES, LLC | \$3,916.80 |  |
| 00017170 | 8/22/2014 | 02240 | APEX MAILING SERVICE | \$224.59 |  |
| 00017171 | 8/22/2014 | 02380 | ARAMARK UNIFORM SERVICES | \$0.00 | $\checkmark$ |
| 00017172 | 8/22/2014 | 02380 | ARAMARK UNIFORM SERVICES | \$1,035.96 |  |
| 00017173 | 8/22/2014 | 02580 | ASSOCIATED PETROLEUM | \$1,008.66 |  |
| 00017174 | 8/22/2014 | 02825 | AUTO PLUS - OLYMPIA | \$348.08 |  |
| 00017175 | 8/22/2014 | 03610 | BLANCHARD ELECTRIC | \$2,858.78 |  |
| 00017176 | 8/22/2014 | 03680 | BLUMENTHAL UNIFORMS \& EQUIPMENT | \$198.02 |  |
| 00017177 | 8/22/2014 | 05340 | CAPITOL COURIER SERVICE | \$365.75 |  |
| 00017178 | 8/22/2014 | 05740 | CED | \$114.44 |  |
| 00017179 | 8/22/2014 | 05940 | CENTURYLINK COMMUNICATIONS LLC | \$3,018.98 |  |
| 00017180 | 8/22/2014 | 06060 | CITY OF OLYMPIA | \$1,518.09 |  |
| 00017181 | 8/22/2014 | 06610 | COMMERCIAL BRAKE \& CLUTCH | \$533.23 |  |
| 00017182 | 8/22/2014 | 06875 | COOK SECURITY GROUP | \$235.01 |  |
| 00017183 | 8/22/2014 | 07150 | CROSSROADS COLLISION CENTER | \$1,012.93 |  |
| 00017184 | 8/22/2014 | 07220 | CUMMINS NORTHWEST INC | \$14,369.29 |  |
| 00017185 | 8/22/2014 | 08780 | EMERALD SERVICES INC | \$448.91 |  |
| 00017186 | 8/22/2014 | 09180 | EXPRESS SERVICES INC | \$1,367.28 |  |
| 00017187 | 8/22/2014 | 09805 | FLEET PRIDE | \$52.30 |  |
| 00017188 | 8/22/2014 | 10660 | GILLIG LLC | \$0.00 | $\checkmark$ |
| 00017189 | 8/22/2014 | 10660 | GILLIG LLC | \$12,903.64 |  |
| 00017190 | 8/22/2014 | 10758 | GORDON THOMAS HONEYWELL GOV AFFAIR | \$6,000.00 |  |
| 00017191 | 8/22/2014 | 10820 | GRAPHIC COMMUNICATIONS | \$1,212.82 |  |
| 00017192 | 8/22/2014 | 11048 | HARGIS ENGINEERS INC | \$575.00 |  |
| 00017193 | 8/22/2014 | 11175 | HEALTH CARE AUTHORITY | \$255,351.66 |  |
| 00017194 | 8/22/2014 | 11414 | HULTZ BHU ENGINEERS INC | \$2,483.66 |  |
| 00017195 | 8/22/2014 | 11765 | INTERCITY TRANSIT PETTY CASH | \$434.40 |  |
| 00017196 | 8/22/2014 | 11785 | INTERNATIONAL ASSOCIATION OF MACHINIS | \$2,816.50 |  |
| 00017197 | 8/22/2014 | 11810 | INTERSTATE BATTERY | \$346.91 |  |
| 00017198 | 8/22/2014 | 11930 | JERRYS AUTOMOTIVE TOWING | \$670.20 |  |
| 00017199 | 8/22/2014 | 12875 | KPFF CONSULTING ENGINEERS INC | \$645.28 |  |
| 00017200 | 8/22/2014 | 12915 | KRXY OLYMPIA BROADCASTERS INC | \$1,200.00 |  |
| 00017201 | 8/22/2014 | 13440 | LAW LYMAN DANIEL KAMERRER BOGDANOVI | \$3,155.95 |  |
| 00017202 | 8/22/2014 | 13510 | LES SCHWAB TIRE CENTER | \$122.28 |  |
| 00017203 | 8/22/2014 | 13661 | LOOMIS | \$533.60 |  |
| 00017204 | 8/22/2014 | 13740 | MAGELLAN BEHAVIORAL HEALTH | \$1,764.00 |  |
| 00017205 | 8/22/2014 | 13750 | MAILBOX OF OLYMPIA | \$700.00 |  |
| 00017206 | 8/22/2014 | 13850 | MASON TRANSIT AUTHORITY | \$1,087.00 |  |
| 00017207 | 8/22/2014 | 14750 | MULLINAX FORD | \$1,784.35 |  |
| 00017208 | 8/22/2014 | 14900 | NAPA AUTO PARTS | \$715.84 |  |
| 00017209 | 8/22/2014 | 15269 | NORTHWEST TRUCK \& INDUSTRIAL INC | \$218.56 |  |
| 00017210 | 8/22/2014 | 16200 | OLYMPIC REGION CLEAN AIR AGENCY | \$600.00 |  |
| 00017211 | 8/22/2014 | 16490 | PACIFIC DISPOSAL INC | \$618.74 |  |
| 00017212 | 8/22/2014 | 16593 | PACIFIC OFFICE AUTOMATION | \$0.00 | $\underline{V}$ |
| 00017213 | 8/22/2014 | 16593 | PACIFIC OFFICE AUTOMATION | \$4,066.78 |  |
| 00017214 | 8/22/2014 | 16595 | PACIFIC POWER GROUP LLC | \$8,561.48 |  |
| 00017215 | 8/22/2014 | 16680 | PARTSMASTER | \$799.68 |  |
| 00017216 | 8/22/2014 | 16765 | PETRO CARD | \$63,189.00 |  |
| 00017217 | 8/22/2014 | 16873 | PITNEY BOWES GLOBAL FINANCIAL SERV LL | \$228.48 |  |
| 00017218 | 8/22/2014 | 17290 | PUGET SOUND ENERGY | \$13,494.25 |  |
| 00017219 | 8/22/2014 | 17392 | QUALITY PARKING LOT SERVICES LLC | \$6,491.20 |  |

# Intercity Transit <br> Accounts Payable Check Disbursement List 

Checking Account \#: 0040007203 ACCOUNTS PAYABLE WARRANTS
From Date: 08/22/2014 Thru Date: 08/22/2014

| Check \# | Check Date | Ref\# | Name | Amount | Voided |
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| 00017220 | 8/22/2014 | 17505 | RAINIER DODGE INC | \$294.57 |  |
| 00017221 | 8/22/2014 | 17560 | RE AUTO ELECTRIC INC | \$339.33 |  |
| 00017222 | 8/22/2014 | 17900 | SCHETKY NW SALES INC | \$1,810.77 |  |
| 00017223 | 8/22/2014 | 18145 | SIX ROBBLEES INC | \$135.61 |  |
| 00017224 | 8/22/2014 | 18510 | SRG PARTNERSHIP | \$4,648.57 |  |
| 00017225 | 8/22/2014 | 18720 | SUPER BEE WHEEL ALIGNMENT | \$54.30 |  |
| 00017226 | 8/22/2014 | 18755 | S-SQUARE TUBE PRODUCTS | \$2,266.00 |  |
| 00017227 | 8/22/2014 | 18940 | TENNANT COMPANY | \$141.55 |  |
| 00017228 | 8/22/2014 | 18990 | THERMO KING NORTHWEST | \$1,317.29 |  |
| 00017229 | 8/22/2014 | 21910 | THYSSENKRUPP ELEVATOR | \$1,549.18 |  |
| 00017230 | 8/22/2014 | 21930 | TIRES INC | \$4,655.32 |  |
| 00017231 | 8/22/2014 | 21950 | TITUS-WILL CHEVROLET | \$0.00 | $\checkmark$ |
| 00017232 | 8/22/2014 | 21950 | TITUS-WILL CHEVROLET | \$5,493.18 |  |
| 00017233 | 8/22/2014 | 22010 | TOYOTA OF OLYMPIA | \$65.28 |  |
| 00017234 | 8/22/2014 | 22325 | TTL PARTNERS LLC | \$3,365.00 |  |
| 00017235 | 8/22/2014 | 22420 | TUMWATER PRINTING | \$135.88 |  |
| 00017236 | 8/22/2014 | 23808 | VERINT VIDEO SOLUTIONS INC | \$283.43 |  |
| 00017237 | 8/22/2014 | 24000 | W W GRAINGER INC | \$109.70 |  |
| 00017238 | 8/22/2014 | 24030 | WA ST AUDITORS OFFICE | \$9,990.20 |  |
| 00017239 | 8/22/2014 | 24040 | WA ST CONSOLIDATED TECHNOLOGY SERVI | \$95.87 |  |
| 00017240 | 8/22/2014 | 24750 | WA ST GET PROGRAM | \$322.50 |  |
| 00017241 | 8/22/2014 | 25855 | WEST COAST PAPER | \$2,434.55 |  |
| 00017242 | 8/22/2014 | 25858 | WESTCARE CLINIC LLC PS | \$75.00 |  |
| 00017243 | 8/22/2014 | 26700 | ZEIGLER'S WELDING | \$289.99 |  |
|  |  |  | Total: | \$477,279.81 |  |

# INTERCITY TRANSIT AUTHORITY AGENDA ITEM NO. 4-D 

MEETING DATE: September 3, 2014

FOR: Intercity Transit Authority
FROM: LeAnna Sandy, 705-5837
SUBJECT: Transit Pass Printing and Delivery Contract Extension

1) The Issue: Approval of a one-year contract extension with Tumwater Printing for the provision of transit passes.
2) Recommended Action: Authorize the General Manager to execute a one-year contract extension with Tumwater Printing in the not-to-exceed amount of $\$ 24,405$, including taxes, for the provision of Transit pass printing and delivery.
3) Policy Analysis: Procurement policy states the Authority must approve any expenditure over $\$ 25,000$. While this one-year renewal is below the approval limit, the total expenditure for all three years exceeds $\$ 25,000$.
4) Background: In 2012, the Intercity Transit Authority awarded a one-year contract to Tumwater Printing with the option to extend the contract for two additional years, in one-year increments. This recommendation represents the final one-year extension option available under this agreement. Procurement and Finance reviewed the quantity of passes required for the 2014 calendar year to develop the award amount.

Marketing and Finance have been pleased with the services provided by Tumwater Printing. They have been satisfied with the quality of the passes provided as well as Tumwater Printing's timeliness in deliveries and customer service. Considering their successful performance, staff recommends a one-year extension of the contract with Tumwater Printing.
5) Alternatives:
A. Authorize the General Manager to execute a one-year contract extension with Tumwater Printing in the not-to-exceed amount of $\$ 24,405$, including taxes, for the provision of Transit pass printing and delivery.
B. Defer action. Deferring action would delay the production and distribution of passes needed by transit customers.
6) Budget Notes: Funds for the printing and delivery of transit passes are included in the 2014 budget in the amount of $\$ 28,000$. In reevaluating the quantity of passes needed for the 2015 calendar year, it was determined the printing of some passes could be reduced to more accurately meet needs while still providing an adequate buffer for sales fluctuation. The not-to-exceed amount of $\$ 24,405$ is \$3,595 under budget.
7) Goal References: Goal \#2: "Provide Outstanding Customer Service."
8) References: N/A.

# INTERCITY TRANSIT AUTHORITY <br> AGENDA ITEM NO. 4-E <br> MEETING DATE: September 3, 2014 

FOR: Intercity Transit Authority
FROM: Marilyn Hemmann, 705-5833
SUBJECT: Surplus Property

1) The Issue: Whether or not to declare property surplus.
2) Recommended Action: Declare the property listed on Exhibit " A " as surplus.
3) Policy Analysis: Resolution No. 23-81 states the Authority must declare property surplus to our needs prior to sale.
4) Background: Staff is requesting the Authority declare the attached list of coaches, spare coach parts, and Facilities items surplus. These items are surplus to our needs and will be offered for direct purchase by other public agencies. Items not sold in this manner will be sold competitively through public auction to achieve the highest rate of return. The value is estimated at $\$ 20,742.00$.
5) Alternatives:
A. Declare the items surplus. Staff determined there is no longer a need to retain these items.
B. Declare a portion of the items surplus.
C. Defer action. Storage availability on-site and the cost of off-site storage is an issue.
D. Retain all items. Storage availability on-site and the cost of off-site storage is an issue.
6) Budget Notes: All funds generated by the sale of surplus property are deposited in the Intercity Transit cash account.
7) Goal Reference: Not specifically identified in the goals.
8) References: Surplus Property Exhibit "A" September 2014.

| EXHIBIT "A" SURPLUS PROPERTY - SEPTEMBER 2014 |  |  |  |
| :---: | :--- | ---: | ---: |
|  | DESCRIPTION |  |  |
| VEHICLE | ( |  |  |
| 901 | 1998 Gillig low-floor 40' coach | $732,815.00$ | $4,000.00$ |
| 904 | 1998 Gillig low-floor 40' coach | $748,780.00$ | $4,000.00$ |
| 907 | 1998 Gillig low-floor 40' coach | $733,775.00$ | $4,000.00$ |
|  |  |  |  |
| INVENTORY |  | EACH | VALUE |
| 1 | Cummins engine, 8.3L ISC | $4,000.00$ | $4,000.00$ |
| 1 | Allison transmission, B400R | $1,250.00$ | $1,250.00$ |
| 1 | Particulate filter, muffler ASM | 600.00 | 600.00 |
| 1 pallet | Misc. parts for 900 series coaches | $1,626.98$ | $1,627.00$ |
|  |  |  |  |
| FACILITIES |  | EACH | VALUE |
| 1 | Star Machine \#1708 for brake alignment | 300.00 | 300.00 |
| 1 | Star Machine \#53 Transfermatic drum lathe | 750.00 | 750.00 |
| 5 | Steelcase underdesk drawer units | 15.00 | 75.00 |
| 1 | Steelcase 3-shelf unit with foldaway doors | 25.00 | 25.00 |
| 1 | Shelving unit with rollup door | 35.00 | 35.00 |
| 1 | Shelving unit with closing doors | 30.00 | 30.00 |
| 5 | Office chairs | 10.00 | 50.00 |
|  |  |  | $20,742.00$ |

## Minutes

INTERCITY TRANSIT CITIZEN ADVISORY COMMITTEE

August 25, 2014

## CALL TO ORDER

Chair Van Gelder called the August 25, 2014, meeting of the Citizen Advisory
Committee (CAC) to order at 5:42 p.m. at the administrative offices of Intercity Transit.
Members Present: Chair Michael Van Gelder; Vice Chair Carl See; Leah Bradley; Valerie Elliott; Victor VanderDoes; Sue Pierce; and Julie Hustoft.

Absent: Dale Vincent; Mitchell Chong; Joan O'Connell; Quinn Johnson; Charles Richardson; Kahlil Sibree; and Faith Hagenhofer.

Staff Present: Ann Freeman-Manzanares; Steve Swan; and Nancy Trail.
Others Present: Authority member, Debbie Sullivan, Intercity Transit Authority.

## APPROVAL OF AGENDA

It was M/S/A by ELLIOTT and SEE to approve the agenda, with the addition of Carl See to the reports section.

## INTRODUCTIONS

Van Gelder introduced Authority member, Debbie Sullivan. Sullivan provided some background on her experience in public service.

## MEETING ATTENDANCE

Meeting attendance was not covered as none of those slated to attend the meetings were present.

## APPROVAL OF MINUTES

It was M/S/A by ELLIOTT and VANDERDOES to approve the minutes of the July 21, 2014 meeting.

CONSUMER ISSUES CHECK-IN - Issues for discussion later in the meeting include:

- Elliott - Will identify her issues when the consumer issues are discussed.
- See - Security guards at Olympia Transit Center.


## NEW BUSINESS

A. TRANSIT DEVELOPMENT PLAN - (Steve Swan) Swan explained the Transit Development Plan (TDP) is a requirement by the State of Washington every year. There was a hearing on the plan on August 20, 2014, which concluded a public comment period. The TDP was available in several locations and media forms for review. The TDP consists of 3 elements: a description of the system from 2013; a description of planned changes over the next 5 years; and the capital financing elements over the previous year and next 5 years from 2015-2019.

Swan stated the TDP is more of an administrative process. The agency will have a more comprehensive Strategic Plan due out later this year. Typically the two documents run concurrently, but it is a separate process this year due to the deadline for the TDP. We are hopeful the TDP will be adopted by the board on September 3, 2014.

Swan provided some basic elements of interest including a breakdown of the employees by department and a description of the fixed-route; dial-a-lift; and express service. Swan stated the farebox revenue for 2013 recovered $11.6 \%$ of the agency's operating costs for local service and $19.5 \%$ for express service. There were over 4.4M boardings which is down slightly from the previous year. Farebox recovery for dial-a-lift was at $2.9 \%$ of the operating costs and there were over 150,000 boardings. We had 218 vanpools last year up from 213 in 2012, and vanpools carried an average of 1,550 daily riders. Farebox recovery for vanpool is $100 \%$.

Swan indicated the TDP is financially constrained, meaning it assumes there are no additional new monies available with a status quo amount of funding. Over the next 5 years there are no significant service changes planned. The agency will continue to improve bus stops as funds remain available.

Swan explained how fixed route service routes are broken down into 4 different routes: trunk routes - those that service the primary corridors in the area on highfrequency service; secondary service routes are the other routes that reach other areas; specialized routes like the DASH and nightline; and the express routes between Tacoma and Olympia. Of the 4.4 M boardings, 212,000 were on our express service. Swan indicated ridership this year is up a bit from 2013.

Swan answered questions:
Elliott - Asked how the 2 year express route pilot project from Tumwater factors into the TDP.

Swan - It does affect our number of service hours, and without the grants it may be affected.

Freeman-Manzanares - Indicated the agency plans to provide for that in the financial plan. The legislature has said we are first on the list and they plan to put money into that pot. In our long term financials we are looking at status quo service, which would include those services.

See - Asked if there was there feedback at the hearing.
Swan - Indicated there was one comment that was emailed, but it did not apply to the TDA, and one person commented at the hearing, but it too was a general service comment that did not apply to the plan itself.

See -Asked if there are policy statements that drive this plan?
Freeman-Manzanares - Stated the Strategic Plan provides how we move forward and it did change last year. This resulted in budget funds being directed to other projects. We are going through the process again this year right now and will have some questions for you this evening in that regard.

See - Asked if the information on page 48 was available by region or bus stop or are they only available by route?

Swan - Indicated the agency does a more comprehensive analysis at the route segment level but for this report it is done at the route level. Trunk routes have a higher standard than the secondary routes; etc.

Van Gelder - Stated it might be helpful to see if an action is predetermined by some goal or some cross-reference to the Strategic Plan.

Van Gelder - Inquired about stewardship and the reference from 2013 of being involved with local jurisdictions. In 2014 the plan references community based efforts to improve efficiency, but it doesn't indicate anymore enhancements or intensive efforts to deal with commute trip reduction. Should I assume that is the continuation piece there to support CTR in terms of mobility?

Freeman-Manzanares - Indicated commute trip reduction is part of our mission. It is integral to our mission working with TRPC and other agencies that fall under that mandate.

Intercity Transit Citizen Advisory Committee
August 25, 2014
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VanderDoes - Inquired if most systems are set up so the routes all go through the transit centers? It may be less expensive to have smaller centers.

Swan - Stated there are and we do that right now. We have the Capital Mall, Tumwater Square and as the area grows our system will hopefully grow with it.

See - Indicated there aren't any trunk routes that go from the Tumwater Center out to Yelm and is that viable.

Swan - Stated it may be in the future, as the density increases in those areas, but not right now.

## Hustoft arrived.

B. CAC RECRUITMENT - (Nancy Trail) Trail stated, as you know a CAC recruitment process was held earlier this year in the spring. No new members were selected during that process. The Authority asked for an additional recruitment process this fall. A proposed timeline for the recruitment is attached for your review and comment.

Trail added we are seeking 3 CAC members along with 3 Authority members for an ad hoc committee to conduct interviews and make recommendations to the Authority. Do we have any volunteers?

Elliott, See and Hustoft volunteered to assist with the recruitment process. Pierce agreed to act as an alternate.
C. COMMUNITY PRESENTATIONS - (Ann Freeman-Manzanares) FreemanManzanares stated this is an open ended question about what you think Intercity Transit should communicate to the community. This is a broad-based presentation and can be modified to reach a variety of audiences based on the message we need to communicate.

Freeman-Manzanares reviewed the slideshow covering the mission and vision; the ITA and CAC; the services Intercity Transit provides; the different facilities we operate; and the additional services and programs that support our mission and vision. The presentation also highlights recent pertinent projects and accomplishments.

Freeman-Manzanares indicated many jurisdictions are looking at transportation demand and if they need to do an increase for tabs because they have road replacement issues. They are all interested in what we are doing.

## Intercity Transit Citizen Advisory Committee

August 25, 2014
Page 5 of 9

Freeman-Manzanares stated there are many questions about how to focus our resources. Studies show there are approximately 30 k residents going outside the county daily, mostly northbound, and issues related to express service. The hybrid versus conventional vehicles issue considering our changes in funding. The Pattison facility is over 30 years old and the issues from that. Land use is always an issue for us and of course local, state and federal funding, specifically MAP 21 and the elimination of funding for bus/facility replacements.

Freeman-Manzanares answered questions:
Elliott - Inquired about the BCC and walk to school programs?
Freeman-Manzanares - We address those as part of Youth Education message.
Pierce - Stated how surprising it is that people don't know how to read a bus schedule, or how it works, the frequency, etc.

Elliott - Stated extending it to bus riding 101 with your bicycle.
Pierce - Spoke about the bike work stand at the OTC.

Bradley - Indicated when she tries to convince youth to ride the bus they always say that they are scared and their parents are afraid. It would make sense to encourage them to speak about that to the bus drivers.

See - Stated being as sustainable as possible with the resources and packaging that as a message would be helpful.

Van Gelder - Suggested adding a human face to the service and informing about the economic opportunities as with Village Vans. Communicate the safety features available to alleviate concerns regarding safety.

See - Suggested an outreach to the Olympia neighborhood associations
D. STRATEGIC PLAN - (Ann Freeman-Manzanares) Freeman-Manzanares stated at the June CAC meeting we presented our long-term financial projections and the variables that affect it. The information included our level of service, purchasing new vehicles, sales tax revenue, etc. The Strategic Plan is our primary policy document and drives our budget. One of the big issues the Authority will be facing is moving forward with the final design on the Pattison Street facility. The final design was in the budget for a number of years, but with the passage of MAP-21 and elimination of funding it was removed. The federal government is coming up with

## Intercity Transit Citizen Advisory Committee

August 25, 2014
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some money to fund some of those projects but it is incredibly limited. The Authority has indicated if there is an opportunity to go for funding that will allow the rehabilitation and expansion of this facility they want us to do that. If we do not have final design for the project and are not construction ready, they are going to pass us by. There are a lot of projects nationwide that have completed final design and are ready to go.

Freeman-Manzanares indicated as part of the Sustainable Thurston we know that we can't do what we need to do unless we have good transit services. We can't provide more service than we have now from this site. We are not permitted to use the property we acquired in 2005, but the City of Olympia allowed us to gravel over some of the area for limited use. We are looking at the potential of going out for a sales tax election and it is a difficult decision for the Authority to make. The other issue is replacement buses. Under our long term financials in 2019 we are below our reserve and in 2020 we are in the red. Before we get to that point we are looking at the possibility of having to reduce service to meet the budget.

Freeman-Manzanares provided we are dedicating funds in 2014/15 to replace our UST's. It costs a lot more to move forward piece-mealing the projects, but if we can't pursue them as whole then we need to do them individually. The numbers we were looking at are a $\$ 9 \mathrm{M}$ local investment, with 3.5 M to pursue final design. That is with $80 \%$ federal funding. Bottom line is do we put $\$ 3.5 \mathrm{M}$ in the 2015 budget to pursue final design to fulfill the needs of the community in the future, or do we wait and see what happens.

Freeman-Manzanares answered questions:

Elliott - Indicated it seems logical to finish the design and have it ready. If we get the funding it's ready to go, but we can't compete if we don't have the design.

VanderDoes - Asked if Intercity Transit pays fuel tax.

Freeman-Manzanares - Indicated transit agencies receive a break on fuel tax compared to what is spent on the open market.

VanderDoes - Suggested if the agency didn't pay the tax the fuel it would be a lot cheaper.

Pierce - Provided if we are plan ready it gives some permanency versus the idea that we're close. If you aren't then you may not be considered.

See - Asked what the shelf-life on plan approval.

Freeman-Manzanares - Indicated usually 2 years.
See - Asked if it costs less to update the plans.
Freeman-Manzanares - Stated the dilemma is we are talking about the economy being poor and not knowing when it's going to recover, and not knowing what the federal government will do. At that point we're talking about cutting service of about $\$ 5 \mathrm{M}$.

See - Indicated it isn't really an option not to do something with this facility. The operations center must be in operational shape. It is essential for the long-term viability of the system, and it is essential to have it ready, even if it means tightening of the belt elsewhere.

Van Gelder - Asked if it is a question of spending $\$ 3.5 \mathrm{M}$ in the next budget, or is it money that would go to bus purchases.

Freeman-Manzanares - Indicated maybe not in the same budget year, but in the Strategic Plan timeframe.

Van Gelder -Indicated they used to estimate that there was a percentage of spinoffs from construction projects in the public within a community which can be helpful as a sales point. I tend to agree it is better to have a design that is ready to go.

Freeman-Manzanares - Indicated when you submit the documentation you have to have some statistical analysis and we would need to go through the final design process to do that specifically. That push and pull is when we start talking about eliminating service.

See - Stated looking at the mission helps bring me back to it because we can't have an accessible and sustainable system without having this facility at its best.

## Bradley left.

When this facility is fixed we could look at restoring those cuts. How can we talk about the cuts being for a reason and being sustainable for the long term viability of the system?

Freeman-Manzanares - Asked if the committee thinks the public would be supportive.

## Intercity Transit Citizen Advisory Committee

August 25, 2014
Page 8 of 9
See -Indicated if service is cut after the sales tax increase it won't look good. Being up front, honest, and transparent is important.

VanderDoes - Stated there is no question you will have better operational efficiency if you upgrade this facility. If you upgrade the OTC - people think newer is better. For instance- a hospital can expect a $25 \%$ increase. I would think there has to be some increase attributable to a new facility.

Van Gelder - Asked what's the value that the community can see? The operations are more efficient, you're meeting stewardships; designing well within the community. The attitude of the public in raising taxes and seeing buildings go up, and cutting service is difficult and crafting the message is important.

## CONSUMER ISSUES

- Elliott - Wanted to thank Intercity Transit for the opportunity to attend the conference and also for Transit Appreciation Day. Elliott suggested adding name plates so riders will know the driver's names. She also indicated bus 415 on Saturday didn't have stop announcements; or electronic signage.
- See - Relayed a complaint from a co-worker who rides Mason Transit and connects with Intercity Transit. The co-worker had an issue with the security guard at the Olympia Transit Center because he was feeding the birds. The security guard accused him of littering and he thought the security guard's attention could be better spent on other matters specifically the others loitering and smoking.

Freeman-Manzanares - Indicated one of the frustrations is people know exactly where they can smoke and they continually push the limits of that. I know from a facility perspective the birds, particularly seagulls, are an issue and we try not to attract birds to the site.

## REPORTS

- Hustoft - Reported on the August 6, 2014, ITA Regular Meeting - The group received a presentation on the TDP. The federal advocate provided an update on the federal activity; and how APTA and many systems are upset with MAP-21. The general manager was authorized to enter into a contract with Harlow Construction Company in the amount of $\$ 150 \mathrm{k}$, but wasn't clear what that was for.
- Freeman-Manzanares - Provided the General Manager's Report and advised that $9 / 17 / 14$ is the joint meeting that the authority likes to have with the CAC. There will be a large conversation about vehicle options and the Strategic Plan. We might be able to present some information about service planning.

CAC members and staff had a great time at the WSDOT conference, honoring the Wall of Fame honorees. The big news is our maintenance team came in first place. Dan Savage took third place in Dial-A-Lift at the roadeo. A few operators took vacation so they could come and judge. They were sharing they are better drivers because they were able to compete. MJ competed in the 40 foot category; and Yogi (Jim Fox) competed at the 35 foot category. Several staff members presented at the conference including Erin Pratt, Erin Scheel, Jessica Brandt and Emily Bergkamp.

In general news we are at 218 vanpools; our ridership is recovering this summer, and we are at 360,784 .

KIRO News contacted Intercity Transit for a possible story on how our cameras were helping to solve crime. The story stemmed from a blind woman who had her purse stolen. The Lacey Police department was able to track the down the perpetrator using the video from the Lacey Transit Center facility cameras.

NEXT MEETING: Joint ITA/CAC Meeting, Wednesday, September 17, 2014.

## ADJOURNMENT

It was M/S/A by VANDERDOES and SEE to adjourn the meeting at 7:55 p.m.
Prepared by Nancy Trail, Recording Secretary/
Executive Assistant, Intercity Transit
$\mathrm{G}: \backslash \mathrm{CAC} \backslash$ Minutes $\backslash 2014 \backslash 20140825$ Minutes.docx

# INTERCITY TRANSIT AUTHORITY AGENDA ITEM NO. 7-A 

MEETING DATE: September 3,2014

## FOR:

FROM: Dennis Bloom, Planning Manager 705-5832
SUBJECT: Adoption of the Annual Report \& Transit Development Plan

1) The Issue: The annual update of the system's Transit Development Plan requires Authority approval before submitting it to the Washington State Department of Transportation.
2) Recommended Action: Adopt this year's annual report, "2013 Annual Report" and approve the "2014-2019 Transit Development Plan," as presented for the public hearing held on August 20, 2014.
3) Policy Analysis: Washington State requires that the local transit's governing body review the annual report and Transit Development Plan. Authority policy also provides an opportunity for public comment prior to approval of the plan, which was accomplished at a August 20, 2014, Special Meeting.
4) Background: A public hearing was conducted on August 20, 2014, on the "Draft 2013 Annual Report and 2014 - 2019 Transit Development Plan (TDP)." There was one public comment received via phone prior to the hearing and submitted as part of the public record to the Authority.
Under RCW Section 35.58.2795, the State requires each public transit system to submit the Report and Plan during September of each year. While this year's update is again a procedural process, staff anticipates continued discussion over the next several months on elements needed to update the system's Strategic Plan, including budget considerations for 2015.
Copies of the approved TDP will be distributed to WSDOT, local jurisdictions and other appropriate organizations and businesses throughout Thurston County.
5) Alternatives:
A. Adopt plan as recommended by staff.
B. Delay adoption to a later date. This would require notification to the WSDOT requesting additional time.
6) Budget Notes: N/A.
7) Goal Reference: Goal \#1: "Assess the transportation needs of our community." This is achieved by providing clear and comprehensive information related to the transportation needs of our community.
8) References: Final Draft of the Transit Development Plan.

# DRAFT <br> Intercity Transit <br> 2013 <br> Annual Report <br> $\mathcal{E}$ <br> 2014-2019 <br> Transit Development Plan 

Prepared by the
Intercity Transit Executive Department - Planning Division
Draft released: August 6, 2014
Public Hearing held on: August 20, 2014
Final approval anticipated: September 3, 2014

Intercity Transit Authority:
Karen Messmer - Chair - Citizen Representative
Nathaniel Jones - Vice Chair - City of Olympia
Joe Baker - City of Yelm
Ed Bricker - Labor Representative
Jeff Gadman - City of Lacey
Don Melnick - Citizen Representative
Debbie Sullivan - City of Tumwater
Karen Valenzuela - Thurston County
Ryan Warner - Citizen Representative
Ann Freeman-Manzanares - General Manager:
Intercity Transit
526 Pattison SE
PO Box 659
Olympia, WA 98507
360-786-8585

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If you have any questions concerning this policy or practice please, contact: Intercity Transit, 526 Pattison SE, PO Box 659 , Olympia, WA 98507 or by calling 360.786.8585 or email: Customerservice@intercitytransit.com.

This document can be made available in other accessible formats. Please contact Customer Services: 360-786-1881 or outside Thurston County: 1-800-287-6348
TTY: 360-943-5211, Fax: 360-943-8760 or Customerservice@intercitytransit.com.

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## Introduction to Intercity Transit's 2014-2019 Transit Development Plan

This year's Transit Development Plan (TDP) continues a practice adopted by Intercity Transit in 2005. Prior to 2005 the "TDP process" was an opportunity to engage our governing body - the Intercity Transit Authority - our employees, customers and the general public to help define the direction of the transit system for the next six years.

At the time the TDP was combined with the update of the agency's "Strategic Plan," which provided an in-depth process for considering and developing future service designs, capital facilities, equipment, agency policies and other key business strategies. It also served as the basis for developing the coming year's annual budget. The time frame for this process covered several months and was completed each year in June and submitted to the WSDOT as required by Washington State law, RCW 36.57A.

With changes in WSDOT reporting requirements for the TDP in 2004 the current Intercity Transit process, established in 2005, now provides the basic reporting components and sections required under Washington State law. Intercity Transit however, continues to involve the public, agency staff, our Citizen Advisory Committee (CAC) and Transit Authority in annually reviewing and updating our "Strategic Plan," which is a separate process and document. The 'Plan' utilizes components of the TDP, but provides the more in-depth analysis and discussions for developing next year's annual budget (2014) and provides guidance for the future direction of the agency.

This year's "Draft 2013 Annual Report and 2014-2019 Transit Development Plan" will be presented at the Intercity Transit Authority meeting on August 6, 2014. Distribution of the draft document will then be made available on Intercity Transit's web site, at local public libraries, Intercity Transit's Customer Service Center at the downtown Olympia Transit Center or by contacting Intercity Transit's administrative staff. Local media news will be notified about the document and a notice and invitation to the public to comment on the TDP either electronically, by mail, fax, telephone, or in person at the hearing will be provided through the distribution of an on-board Rider Alert newsletter (August, 7th) with details on our web site and other social media outlets. This year it is anticipated the public hearing will be held at the Transit Authority meeting, 526 Pattison St SE, Olympia, WA, on August 20, 2014, starting at 5:30 pm.

## Section 1: Organization

This document represents Intercity Transit's annual update of a 5-year Transit Development Plan (TDP), as required under Washington State RCW Section 35.58.2795 and the federal Moving Ahead for Progress in the 21st Century (MAP-21). This report provides summary information for 2012 as well as projected changes for 2013-2018.

Intercity Transit, the business name for the Thurston County Public Transportation Benefit Area (PTBA), was established in September 1980 as authorized by Washington State law, RCW 36.57A. A brief history of the agency follows.

## Agency History

September 1980: Voters from Olympia, Lacey, Tumwater, and the surrounding urban area, approved collection of a sales tax of up to 3/10ths of $1 \%$ for the PTBA. On January 1, 1981, the PTBA Authority formally assumed control of local transit services previously operated through an intergovernmental agreement between the cities of Lacey, Olympia, and Tumwater.

May 1992: Further expansion of the Intercity Transit service area occurred. Thurston County voters outside the urban area approved the $3 / 10$ ths of $1 \%$ sales tax to support the expansion of the PTBA to include all of Thurston County. This included the south county cities and towns and rural areas of unincorporated Thurston County.
1995-1999: Local sales tax revenue slowed dramatically and resulted in the gradual reduction of service as a way of balancing service costs with revenues. In March 1999, a proposed 2/10ths of $1 \%$ increase in the sales tax for preserving service and a modest expansion failed, forcing an $8 \%$ reduction in service. Then in November '99, statewide Initiative 695 passed, which cut Motor Vehicle Excise Tax (MVET) revenue for transit. The courts found it unconstitutional, but the State Legislature subsequently eliminated it for public transit use.
2000-2002: The loss of MVET funding resulted in a decrease of $40 \%$ in revenue and required a $42 \%$ service reduction in February 2000. In early 2002, a Public Transportation Improvement Conference was convened of the jurisdictions in Thurston County resulting in agreement that reduced the service boundary to the urbanized areas of Olympia, Lacey, Tumwater and Yelm. The new boundary, established September 2002, became effective January 2003. In September ' 02 , voters within the new boundary approved an increase of $3 / 10$ ths to $6 / 10$ ths of $1 \%$ in local sales tax. The new rate went into effect in 2003.

2003-2005: Incremental service increases in 3 phases began. This reversed a trend that saw over a 50\% reduction in fixed-route service since 1995. Both Phase 1 (February '03) and Phase 2
(September '04) included $15 \%$ increases in service hours. A new corporate logo, bus graphics, and uniforms were also introduced in'04. During 2005 the focus was on rebuilding the fleet, updating operational software and systems, improving facilities, accessibility and shelters at bus stops and completing market research and ridership studies.

2006-2007: Implemented a Phase 3 increase of over 15\% in service hours. A circulator route, "Dash," was begun between the Capitol Campus and downtown Olympia. Completed a fixed route Short and Long Range Service Plan; 26 expansion vanpools acquired; installation of a communications system with advanced digital radio, AVL tracking, stop announcements and auto-passenger counters were completed in '07. In '07 a new multi-year service plan and a foundation for technological investments got underway. A small increase in service hours was implemented and upgrading of the fleet included 23 new buses (5 expansion), three Dial-A-Lift vans and 44 vanpools ( 27 expansion). Total system boardings in ' 07 increased $12 \%$ above ' 06 . A
new education program, "Smart Moves," for middle and high school students began; completed state funded Trip Reduction program with state offices in Tumwater; engaged over 1,000 participants in the annual Bicycle Commuter Contest.
2008-2009: An 11\% increase in service hours focused on local service enhancements and 15 minute service on major corridors. Expansion of the Martin Way Park \& Ride Lot (Lacey) began. Installation of on-board security camera for the fleet was completed. System wide ridership hit new record of over 5.1 million boardings in ' 08 as fuel prices nationwide rose to $\$ 3.50 \mathrm{gal}$. Received two national awards in '09: APTA's "Outstanding Public Transportation System" for medium sized systems and FTA's "Success in Enhancing Transit Ridership." Martin Way P\&R expansion completed ( 138 to 319 stalls); completed major market research and ridership studies; completed master site plan for expansion of the operations base and updated plan for the Olympia Transit Center (OTC) expansion; received WSDOT grants to construct a 300 stall P\&R on the Thurston County Waste and Recovery Center; and a 'Safe Routes to Schools' program for bicycle youth program at several schools. System's base fare increased from $\$ .75$ to $\$ 1$.

2010: First of six hybrid (electric-diesel) buses were acquired as replacements. District voters approved an increase of $0.2 \%$ in local sales tax in August. New rate for transit became $.8 \% \mathrm{Jan}$ '11. Plans for the OTC continued including provision for accommodating Greyhound/interstate transit service. Pre-construction got under way for the Hawks Prairie Park \& Ride in NE Lacey. A pilot program for discounted bus passes began, aimed at assisting local non-profit and human service agencies dealing with cuts in funding while still trying to meet the needs of their clients. State Legislature approved changes in CTR law that significantly increased affected state agency worksites in Thurston County.

2011: Our 30 th Anniversary. Implemented a modest $3.1 \%$ increase in service focused on improvements for heavily used routes and weekend service. Implemented a website based trip planning feature (Google Maps) and participation in a regional mobile device application for 'next bus' information. Selected by Federal Transit Administration as one of ten transit systems in the nation to receive ISO 14001-certified Environmental and Sustainability Management System training, and implemented objectives for reaching those goals. Continued major capital facility projects for the OTC, Operations Base and the Hawks Prairie P\&R Lot. DAL client survey completed. Record ridership on fixed route service, 4.5 million, and 5.3 million for all services (Fixed Route, Dial-A-Lift, Vanpool, Community Vans and Village Vans).

2012: First transit system in the country to be awarded 'Gold Level' APTA Sustainability Commitment status. Continuation of innovative programs including Smart Moves youth outreach and BikePARTners that supports healthy commutes to schools. Bicycle Commuter Contest celebrates 25th Anniversary. Mike Harbour, GM for 17 years, moves on. Ann FreemanManzanares, Development Director, appointed Interim GM. Base adult fare increase of 25\% approved for fixed route service and a $10 \%$ increase for vanpool fares. Demonstration Discounted Pass Program, begun in 2010, approved for future years. New federal legislation under "MAP21" eliminates discretionary funding for buses and bus facilities.
2013: ITA selects Ann Freeman-Manzanares as new General Manager. Local base fare increase from $\$ 1$ to $\$ 1.25$ implemented. New 332 stall Hawks Prairie Park \& Ride Lot officially opens in NE Lacey and receives American Public Works Assoc. "Project of the Year" for Washington State. Agency earns ISO 14001 Certification for Sustainability and Environmental practices, one of only nine transit systems in the country that have earned it to date. Implements two WSDOT grant funded demonstration Express routes for service between Tumwater/Lakewood and limited Sound Transit peak service between Olympia/Seattle; includes partnering and opening a 30 stall park \& ride at a State Dept. of Health lot in Tumwater.

## Governing Board

The Intercity Transit Authority governs the organization. The board increased to nine members with a state mandated addition of a labor representative in 2010. The other members consist of five elected officials representing the jurisdictions of Thurston County, Lacey, Olympia, Tumwater, and Yelm, plus three citizen representatives appointed by the Transit Authority. Citizen representatives serve three-year terms and elected officials are appointed by their respective jurisdiction. Intercity Transit is the only system in Washington State with citizen members serving on its governing board.

## Table of Organization

At the end of March 2014, Intercity Transit's budget included 313.75 full-time equivalent staff positions (see table below for FTE's and Appendix A for organization chart).

| Department | $\begin{gathered} \hline \text { Jan } 1 \\ 2011 \end{gathered}$ | $\begin{aligned} & \hline \text { Jan 1 } \\ & 2012 \end{aligned}$ | $\begin{gathered} \hline \text { Jan } 1 \\ 2013 \end{gathered}$ | $\begin{gathered} \hline \text { March } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Executive | 4.5 | 4.5 | 4.5 | 3.0 |
| Human Resources - Assistants \& Analysts | 4.5 | 4.5 | 4.5 | 6.0 |
| Finance \& Administration | 9.75 | 10.75 | 11.0 | 11.0 |
| Accounting, Inventory, Clerical, | 5.75* | 5.75 | 6.0 | 6.0 |
| *Information Systems to Maintenance mid '08 back to Finance late-'10 | 4.0* | 5.0 | 5.0 | 5.0 |
| Operations: | 209.75 | 215.75 | 221.0 | 229.0 |
| Operators | 169.0 | 169.0 | 179.0 | 185.0 |
| Customer Service | 8.0 | 8.0 | 8.0 | 8.0 |
| Vanpool | 5.0 | 5.0 | 5.0 | 5.0 |
| Dial-A-Lift | 11.0 | 11.0 | 11.0 | 11.0 |
| Supervisors and Administrative | 15.0 | 15.0 | 15.0 | 18.0 |
| *Village Vans to Operations in '10 | 1.75 | 1.75 | 2.0 | 2.0 |
| Maintenance: (moved under Operations early 2014) | 45.0 | 47.0 | 48 | 47 |
| Coach/Auto Technicians | 20.0 | 21.0 | 22.0 | 22.0 |
| Facilities maintenance | 7.0 | 7.0 | 7.0 | 7.0 |
| Other Maintenance | 18.0 | 19.0 | 19.0 | 18.0 |
| Information Systems to Finance late '10 | 5.0 | --- | --- | --- |
| Development - (moved under Executive mid-2013) | 16.5 | 18.5 | 18.25 | 17.75 |
| Administration/Grants/Sustainability | 2.0 | 4.0 | 3.0 | 2.0 |
| Planning | 4.0 | 4.0 | 4.0 | 4.0 |
| Procurement/Inventory | 6.0 | 6.0 | 6.0 | 6.0 |
| Marketing \& Communications | 4.50 | 4.5 | 5.25 | 5.75 |
| Total Employees | 290.00 | 301.00 | 307.25 | 313.75 |

## Section 2: Physical Plant

Intercity Transit dispatches all services from its administrative/operations base facility at 526 Pattison Street SE, Olympia. See Appendices for the completed forms for the State's information about Intercity Transit's rolling stock, owned equipment, and facility inventories.

## Section 3: Service Characteristics - 2013

During 2013, Intercity Transit provided a variety of transportation services benefiting the citizens of Thurston County (See Appendix for service area district maps):

## Fixed Route Service Operation

During 2013, 24 fixed routes as well as ADA paratransit (Dial-A-Lift) service were provided. Days of service on weekdays, generally 5:40 a.m. - 11:55 p.m.; Saturdays, generally 8:15 a.m. 11:55 p.m.; and Sundays between 8:30 a.m. - 9:00 p.m. No service on three national holidays. Fares: Recovered $11.6 \%$ of operating costs for Local service and $19.5 \%$ for Express.
Total Boardings: 4,434,071, a decrease of $2.92 \%$ from 2012.

## Services for Persons with Disabilities Operation

"Dial-A-Lift" provides door-to-door service for people with qualified ADA disabilities, which prevents them from using regular bus services. Dial-A-Lift hours of operation reflect all Fixed Route service. No service on three national holidays.
Fares: Recovered about $2.9 \%$ of operating costs.
Total Boardings: 150,244, an increase of $4.4 \%$ above 2012.
2013 Fare Structure for Fixed Route and Dial-A-Lift Service
\(\left.$$
\begin{array}{|l|c|c|c|c|c|}\hline \text { Local Service } & \text { Fixed Route } & \begin{array}{c}\text { Per } \\
\text { Ride }\end{array} & \begin{array}{c}\text { Daily } \\
\text { Pass }\end{array} & \begin{array}{c}\text { Monthly } \\
\text { Pass }\end{array} & \begin{array}{c}\text { Olympia/Tacoma } \\
\text { Per Ride }\end{array}\end{array}
$$ \begin{array}{c}Monthly <br>

Pass\end{array}\right]\)| $\$ 1.25$ | $\$ 2.50$ | $\$ 36.00$ | $\$ 3.00$ |
| :--- | :---: | :---: | :---: |

* Reduced Fare Permit required. Eligibility based on age, disability or possession of a Medicare card.


## Vanpool Services Operation

By the end of 2013 there were 218 Intercity Transit commuter vanpools in operation throughout the Puget Sound region. This was an increase from 213 the year before. Over the year, the vanpools carried an average of 1,550 daily riders.
Intercity Transit staff markets the vanpool program to employers and individuals, facilitates group formation and provides defensive driver training. Vanpool groups lease the vehicles on a monthly mileage basis, operate independently and are generally in service weekdays, from 5 a.m. $-6: 30$ p.m.

Fares: Recovered $100 \%$ of the operating costs.
Total Boardings: 761,750, an increase of $2.8 \%$ above 2012.
Ridematching: Free service. Intercity Transit is a member of Washington State Ridematch network that provides a computerized database of individuals interested in carpooling and vanpooling. Established in 1997, it allows commuters the ability to make contacts throughout the state either through a toll free call, over the internet or with a local transit system.

## Village Vans Operation

Service began in 2002 for this grant-funded program. Intercity Transit operates with three vans to help meet work-related transportation challenges for families with low incomes. For the 234 individuals that participated in the program, there were a total of 6,349 boardings in 2013 (7.1\% above 2012). Of the client base, $67 \%$ of those were qualified under Temporary Assistance for

Needy Families and 33\% were low-income receiving some type of state or federal assistance. Vans are driven by eligible job seekers referred by a variety of agencies to participate in the Village Vans Customized Job Skills Training Program. Nineteen drivers found good jobs as did dozens of riders while using the service. This innovative program works with representatives from the Departments of Employment Security, Social and Health Services, South Puget Sound Community College, WorkSource Thurston County, Pacific Mountain Workforce Development Council and other local service agencies to support their client needs.

## Commute Trip Reduction Program

In 2005, the Thurston region implemented a program transition with a cooperative effort that includes the Thurston Regional Planning Council overseeing program administration and worksite support and Intercity Transit providing outreach and marketing efforts. The partnership continues for the 2013-15 biennium. It makes a commitment to the goals of the CTR law while providing on-going assistance to both local jurisdictions and affected worksites. With the goal of reducing the number of single occupant vehicle trips, vehicle miles traveled, congestion, greenhouse gases, and providing other options for commuters, the region is now required under Senate Bill 6088 that all state worksites and state colleges - no matter the size - in the urban portions of Lacey, Olympia and Tumwater to participate in CTR. Currently, the regional team supports 198 active worksites of which 192 are affected sites and 6 are voluntary.

## Land Use Review and Support Program

Intercity Transit is one of a number of local agencies to review land use permitting requests. Staff works with local government staff (Development and Public Works departments), Planning Commissions, as well as public and private developers to maximize the opportunities for public transportation through effective land use planning and urban design. During 2013 staff received 212 submissions, reviewed 26 and commented on 14 applications requesting transit amenities that typically are for a stop, shelter or improved ADA access to an existing stop.

## Agency Performance

Intercity Transit actively pursues efforts to improve the internal operations of the agency through improved communications, increased employee involvement and better understanding of the needs and desires of customers and employees. These efforts are aimed at making Intercity Transit a valued employer and enabling employees to effectively serve their customers.
Intercity Transit reviews financial and ridership performance on a monthly basis, and provides updates to the Citizen Advisory Committee and the Intercity Transit Authority as needed. Intercity Transit also distributes a twice-yearly Performance Report to the community highlighting system performance and surveyed customer satisfaction indicators. And a twice yearly "Interchange" newsletter that provides additional transit details and information to stakeholders and the public.

## Section 4: Service Connections

In 2013 Intercity Transit provided connections with five other public transit operators, two rural regional service providers, as well as Greyhound and Amtrak service:

Grays Harbor Transit
Service between Aberdeen, WA and the Westfield Mall transfer station, Greyhound bus terminal and Olympia Transit Center in Olympia.

## Mason County Transit

Service connections from Shelton to the Westfield Mall transfer station and Olympia Transit Center in Olympia.

Lewis County (TT)

Pierce Transit (PT)

Sound Transit (ST)

AMTRAK

## Greyhound

Rural Transportation
(South Thurston Co - Olympia)

Park \& Ride Lots (P\&R) Fixed routed service available at four lots:
Lacey: Martin Way P\&R (Local \& Express)
Hawks Prairie P\&R (Express)
Tumwater: DOH Lot (Local \& Express)
Thurston Co: Amtrak rail station (Local)

## Educational Facilities

Twin Transit service between Centralia/Tumwater and Olympia utilizing IT bus stops at state offices.
IT's Express service connects with PT's local service in Lakewood (Lakewood Station and S.R. 512 P\&R Lot) and Tacoma (connections at the Tacoma Dome Station, Tacoma Mall, and at numerous stops in downtown Tacoma.
IT's Express services connect with ST in Lakewood (Lakewood Station and S.R. 512 P\&R Lot), Tacoma Dome Station, and in Downtown Tacoma. From these locations riders can transfer to ST buses that travel to Seattle and Sea-Tac Airport.

Intercity Transit provides limited connections to Sounder, a regional commuter rail service, at the Tacoma Dome Station.
Intercity Transit Routes 64 and 94 provide half hour peak and hourly off-peak service 7 days a week to the Olympia-Lacey station location.
Four local Intercity Transit routes provide service within a block of the downtown Olympia Greyhound bus terminal.
South Thurston County system funded by a WSDOT grant provides regional connections with Intercity Transit routes in a number of locations within the service district.

Fixed route service is available to many public and private
schools throughout the service district. Of four school districts that exist within Intercity Transit's service district, 43 of the 50 public schools are served by transit routes. A number of these routes also have schedules that coincide with the school's opening and closing hours of operation.
Intercity Transit provides service to the Olympia campuses of South Puget Sound Community College and The Evergreen State College. The school's participate in local Commute Trip Reduction incentives and have a transit pass program for students, faculty and staff. Service is also available to Saint Martin's University (Lacey), but not onto the campus. The University has a student pass program for undergraduates.

## Section 5: Activities in 2013

Fixed route ridership was down slightly ( $2.9 \%$ ) from the year before with 4.34 million boardings and about a $-2 \%$ decline overall for all services at 5.35 million boardings. Significant agency activity during the year continued with on-going capital facility project reviews and work on environmental sustainable goals. The effort to limit the use of non-renewable resources, reducing waste and pollution, promoting public stewardship and protecting the natural environment as
much as possible has been incorporated into training of all Intercity Transit staff and earned the agency the prestigious international ISO 14001 Certification.
Capital facilities involved the continuing effort to accommodate needed growth with retrofitting of the Olympia Transit Center and opening the new 332 stall Hawks Prairie Park \& Ride Lot in NE Lacey. Highlights of other agency efforts during the year included:

New Fleet Vehicles: Forty four (44) replacement and eleven (11) expansion commuter vanpool vehicles were acquired.
Transit Service: Service hours increased slightly ( $0.8 \%$ ) with the addition of demonstration grant funding of Express service between Tumwater/Lakewood and contracted peak only Sound Transit trips between Olympia/Seattle.

New Shelters and Amenities: Retrofitted 4 additional shelters with interior solar lighting. Accessibility improvements and shelters were added to 31 stops. This included 4 that were completed through private developer improvements.
Service Planning: Implemented a $\$ .25$ fare increase, from $\$ 1$ to $\$ 1.25$, for the Local Adult base fare. A similar increase was also applied to Express service, which was implemented in February The increase did not go into effect until the February 2013 service change. The Reduced fare categories in Local and Express service remained unchanged.

Ridership: System-wide Total Boardings (Fixed Route, DAL and Vanpool) decreased 1.95\% from 2012, which is attributable to fixed routed service. The general decrease in ridership appears to reflect both a response to the increase in fares and a drop of student enrollment and ridership associated with two local colleges. Fixed Route boardings decreased $2.9 \%$ whereas Vanpooling was up 2.8\%, and Dial-A-Lift increased $4.4 \%$.
Village Van: This unique 'Welfare-to-Work' transportation program had 6,349 boardings (7.1\% increase) and provided transportation to 234 low-income job seekers or workers during 2013. This program operates in partnership with 16 local social and public service agencies, including the South Puget Sound Community College and WorkSource Thurston County. The program trains individuals to become skilled employees and provides rides to qualified individuals.

Vanpool Program: The 761,750 passenger trips recorded during 2013 was an increase of 2.8\% from the previous year's tally. The increase appears to reflect a small and continuing uptick in the regional economy. Vanpool groups again moved back up from the 213 vans on the road in 2012 to 220 in early 2014. Groups operate throughout a five countywide region. With certified and trained volunteer drivers in place, these vanpools carried an average of 1,700 daily riders removing over 1,300 vehicles from our congested roadways each weekday.
Innovative Programs: Intercity Transit continued the growth of its "Walk N Roll" youth education program throughout the year reaching an estimated 7,000 students in 15 schools through field trips, school assemblies, and special events, and participation in school-wide programs like, "Bike and Walk to School Days." Other sponsored school related programs included, "Build-a-Bike", and "Undriving." The intent of this award winning program is to build the next generation of safe and healthy bikers, walkers and transit riders. We continued to maintain and improve internet social media to broaden the agency's relevance and relationships with customers and community members. We also provided on-line trip planning for fixed route service and participate in regional smart phone application for 'next bus' arrival information. Our Travel Training program also works with individuals to help transition them from paratransit/ DAL service to fixed route or to help with people becoming comfortable with riding a bus.

## Section 6: State Proposed Action Strategies 2014-2019

The Washington State Department of Transportation (WSDOT) requires transit agencies report how they are accomplishing the state's public transportation objectives as identified in state's Transportation System Policy Goals (RCW 47.04.280). This supersedes WSDOT's "Investment Guidelines" previously requiring listing of accomplishments.

## 1. PRESERVATION

Preserve and extend prior investments in existing transportation facilities and the services they provide to people and commerce.

| 2013 | $2014-2019$ |
| :---: | :---: |
| Continued Effort | Continuing Effort |

2013

- Programmed funds continued for facility repairs at the central base as well as maintenance of all transit centers.
- Vehicle replacements included 7 coaches, 9 replacements and 1 expansion Dial-A-Lift vans and 1 replacement van for Village Vans.
- Vanpool program had 19 replacements and 11 expansion vans which increased the fleet to 235 vans.
- Continued efforts on master planning for expanding the current Intercity Transit base of operations.
- Continued master plan for expansion plans of the Olympia Transit Center for fixed route service and an interstate private carrier (Greyhound).
- Opened 332 stall Hawks Prairie Park \& Ride Lot (6.5 acres) in NE Lacey at the Thurston County Waste and Recovery Center.
- Implemented two WSDOT Regional Mobility Grants for service enhancements of Express service along the I-5 corridor between Thurston and Pierce Counties. Includes weekday service added between Tumwater Lakewood and extension of existing ST 592 (DuPont/Seattle) to Olympia.

2014-2019

- Depending on how much local economic recovery might occur it appears that basic service levels may remain the same over the next $3-5$ years.
- Update_fixed route Short (6 yr) and Long Range (20 yr) Service Plan.
- Intercity Transit will continue to provide performance measurement reports that provide summaries to the public, twice a year, providing attributes, costs and utilization of the existing system services.
- Continue to replace aging fleet vehicles but the expected loss of federal discretionary grants will have a major impact on agency finances.
- Continue work on capital facility projects but expansion/remodeling of Operations Base in Olympia is on hold due to change in federal assistance. Continue effort to expand the downtown Olympia Transit Center as a transportation hub, including accommodating Greyhound service.


## 2. SAFETY

Target construction projects, enforcement, and education to save lives, reduce injuries, and protect property.

| 2013 | $2014-2019$ |
| :---: | :---: |
| Made Progress | Continuing Effort |

2013

- Safety is the system's \#1 priority. A Safety Committee meets monthly and, if necessary, confers on major events. Reviews monthly safety report, maintains ongoing safety records, and makes recommendations to General Manager on issues involving employee and customer safety.
- Regular and on-going training of Operations and Maintenance staff as well as other agency support staff, remains a vital component of the organization.
- Participates in local and regional efforts to increase and improve security components within the service district and improve coordination between agencies, especially with local emergency services.
- On-bus security camera upgrades to capture image and audio continue. Cameras dramatically improved the ability to document safety concerns and to provide additional evidence in the case of on-bus incidents and vehicle accidents. Cameras also added to park \& ride lots.
- Continued participation in the regional coordination of the Puget Sound Transportation Recovery Plan for major disruptions to vital transportation facilities and links at both the local and regional level.
2014-2019
- Agency will continue to develop programs for agency staff. In-house safety programs and committees meet on a regular basis to review existing conditions with an eye toward making improvements.
- Continue to work with and make improvements as needed with other public agencies regarding safety on both the local and regional level.
- Provide training to ensure understanding and integration of National Incident Management System, the Emergency Preparedness and Security Plan and the continuity of an Operations Plan. Continue to acquire and implement modifications to facilities and vehicles to increase safety and security for customers and employees.


## 3. STEWARDSHIP

Continuously improve the quality, effectiveness, and efficiency of the transportation system.

| 2013 | $2014-2019$ |
| :---: | :---: |
| Continued Effort | Continuing Effort |

2013

- Intercity Transit continues to be involved with working with local jurisdictions and employers to promote the use of alternative transportation modes as well as Transportation Demand Management and Commute Trip Reduction efforts.
- Active in local and regional partnerships that regularly review, plan, coordinate and implement improvements to the local transportation network of roads, technology and services.
- Transit staff regularly attend community business association meetings to
update and provide leadership in efforts to support and improve local and regional transportation network.
- Actively participate in a coordination network of human service organizations to improve mobility for those challenged by income, age and/or disabilities.
- Actively participating in on-going efforts for developing a regional Sustainability Plan (MPO/TRPC lead) that includes housing and transportation choices.
- Staff will continue to work with and participate in community based efforts to improve transportation efficiency in both the technical and service fields.
- Staff will actively participate in continuing partnerships that address transportation issues locally and regionally, including but not limited to updates of local Comprehensive Plans, Joint Base Lewis McChord/I-5 impacts, Community Challenge Projects (Lacey, Tumwater, Olympia) and Regional Transportation Plan updates.


## 4. MOBILITY

Facilitate movement of people and goods to contribute to a strong economy and a better quality of life for citizens.

| 2013 | $2014-\mathbf{2 0 1 9}$ |
| :---: | :---: |
| Made Progress | Continuing Effort |

2013

- Intercity Transit staff continues to participate in local and state planning efforts to develop and improve alternatives to single occupant vehicles. Staff also takes an active role with regional long range transportation planning activities dealing with congestion and environmental impacts.
- Intercity Transit and Thurston Regional Planning Council cooperatively participate in local CTR efforts including promotional marketing efforts with employers around Thurston County. We continued to provide significant education and outreach program efforts to public schools (over 7,000 students). And staff coordinates annual county-wide bicycle commuting contest.
- Staff regularly participates in local jurisdictional land use reviews, development of community design components (land and roads) and comments on transportation/transit integration and ADA accessibility.
- Provided service integration with four other public transit providers, one rural regional service provider, as well as interstate bus and passenger rail service.
- Continued to provide regional integration of transportation services for fixed route and Dial-A-Lift (paratransit) services to providing a commuter Vanpool program and Village Van program for qualified low-income recipients.
- Continued fare integration partnerships with public agency employers and colleges that support employees and students use of transit. This included on-going work with WSDOT on state employee's transit 'STAR Pass' program. The pass is available to all State employees working in Thurston County. Locally, student pass programs with the South Puget Sound Community College, Evergreen State College and St Martin's University
continued. Pass agreements with Thurston County, the Thurston Regional Planning Council and City of Olympia continued.
- Intercity Transit staff regularly participates in local and regional meetings and with local, regional, state and tribal staff. Over the past year, staff continued participation in a regional effort, now funded with federal CMAQ funds, to make improvements in local traffic control technologies that will incorporate a 'transit signal priority' system.
- Opened a new 332 stall park \& ride lot, funded with a WSDOT Regional Mobility Grant that utilized land-fill acreage at Thurston County's Waste and Recovery Center.
- Worked with Twin Transit (Chehalis/Lewis Co.) to help them begin crosscounty weekday express service to state office campuses in Tumwater/ Olympia with connections to Intercity Transit service.
- Implemented two WSDOT Regional Mobility Grants for service enhancements of Express service along the I-5 corridor between Thurston and Pierce Counties.
- Intercity Transit staff will continue to work proactively on a range of transportation planning activities on the local and state level.
- Additional community based and target marketing efforts will continue.
- The agency will continue to work with the other regional transportation providers to improve service connections between providers.
- Staff will continue to work with local jurisdictions in partnership to improve public transportation accessibility between residential and commercial areas as well as on-going partnerships for road and safety improvements.
- Staff will also continue to work with local jurisdictions, state, and tribal organizations in partnership to improve public transportation in the region for services along state roads and the federal interstate.
- Intercity Transit will continue to integrate improvements in information technology and transportation services. This includes web-based information, fare payment systems, mobile phone applications, on-street displays and other information materials that encourage and promote transportation alternatives.


## 5. ENVIRONMENTAL QUALITY AND HEALTH

Bring benefits to the environment and our citizens' health by improving the existing transportation infrastructure.

| 2013 | $2014-2019$ |
| :---: | :---: |
| Made Progress | Continuing Effort |

2013

- Intercity Transit continues to utilize biodiesel fuel to of a 5-20\% blend throughout the fleet. All buses run on ultra-low sulfur diesel. The agency meets all on-site water quality standards including recycling antifreeze, engine oil, office paper, cardboard and printer inks.
- In-house Sustainability Committee continued to review and analyze existing conditions, made recommendations for improving the agency's sustainability efforts, and developed and provided in-house training of agency staff.
- Intercity Transit, the first transit system in the country awarded 'Gold Level' APTA Sustainability Commitment status for Environmental \& Sustainability

Policies, gained ISO 14001-2004 certification of meeting those standards. Staff also developed and coordinated in-house efforts for training, monitoring and improving agency-wide sustainability efforts.

- On-going effort to coordinate and implement sustainability practices into a variety of transportation related programs and projects around our service district and region.
- Intercity Transit will continue to utilize biodiesel and ultra-low sulfur diesel. Higher blends of biodiesel maybe possible depending on cost.
- Agency core staff will continue work on Environmental and Sustainability Management Systems as a certified agency. Implement an audit and reporting process that continues to "analyze, control and reduce the environmental impact of the agencies activities, products and services and to operate with greater efficiency and control."
- Fixed route bus replacements will continue to be hybrid vehicles but newer cleaner diesel engine technology may become an option.
- Continue growth of the "Smart Moves" youth education program involving students, parents, teachers and community members to help students confidently and safely bicycle, walk, and ride transit. Support healthy choices year-round of biking, walking and transit use, including hosting the annual Thurston County Bicycle Commuter Contest and increasing our outreach efforts at employment sites effected by state and local Commute Trip Reduction requirements.


## Section 7: Summary of Proposed Changes 2014-2019

In addition to the efforts Intercity Transit will engage in to meet Washington State's Transportation System Policy Goals, the following table provides a summary of proposed changes for service, facilities and equipment over the next six years:

| 2014 | Preservation/Maintain | Expansion |
| :---: | :---: | :---: |
| Services | No Change | Fixed Route: 9,657 hours (Express) WSDOT grant funded |
| Facilities | Bus stop improvements Facility improvements | Tumwater P\&R (WSDOH lot) Preliminary OTC/Greyhound |
| Equipment | Buses: 7 <br> Vanpools: 38 <br> Village Vans: 2 | Buses: 3 <br> Vanpools: 11 |
| $\underline{2015}$ | Preservation/Maintain | Expansion |
| Services | No Change | No Change |
| Facilities | Bus Stop improvements | No Change |
| Equipment | DAL: 5 <br> Vanpools: 38 | DAL: 2 <br> Vanpools: 11 |


| 2016 | Preservation/Maintain | Expansion |
| :---: | :---: | :---: |
| Services | No Change | No Change |
| Facilities | Bus Stop Improvements | No Change |
| Equipment | DAL: 2 <br> Vanpools: 38 | Vanpools: 11 |
| $\underline{2017}$ | Preservation/Maintain | Expansion |
| Services | No Change | No Change |
| Facilities | Bus Stop Improvements | Tumwater P\&R |
| Equipment | Vanpools: 38 | DAL: 1 <br> Vanpools: 11 |
| 2018 | Preservation/Maintain | Expansion |
| Services | No Change | No Change |
| Facilities | Bus Stop Improvements | No Change |
| Equipment | Buses: 4 <br> DAL: 18 <br> Vanpools: 37 | Vanpools: 11 |
| $\underline{2019}$ | Preservation/Maintain | Expansion |
| Services | No Change | No Change |
| Facilities | Bus Stop Improvements Facility Improvements | No Change |
| Equipment | Buses: 4 <br> Vanpools: 30 <br> Village Vans: 1 | DAL: 2 <br> Vanpools: 11 |


Vehicle Expenses

| Coaches | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Coach Unit Cost | $\$ 700,000$ | $\$ 723,200$ | $\$ 744,896$ | $\$ 767,243$ | $\$ 790,260$ | $\$ 813,968$ | $\$ 838,387$ |
| Vehicle Cost Inflation Rate | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ |
| Total Units Purchased | 0 | 10 | 0 | 0 | 0 | 4 |  |
| Total Expense |  | $\mathbf{0}$ | $\mathbf{\$ 7 , 2 3 2 , 0 0 0}$ | $\mathbf{0}$ | $\mathbf{0}$ | $\mathbf{0}$ | $\mathbf{\$ 3 , 2 5 5 , 8 7 2}$ |


| Major Vehicle Components | 2013 | 2014 | 2015 | 2016 | 2018 | 2018 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Battery Unit Cost | $\$ 200,000$ | $\$ 200,000$ |
| :--- | :--- | :--- |

Total Units Purchased



| Vanpools | 2013 |  |  | 2014 |  | 2015 | 2016 |  | 2017 |  | 2018 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vanpool Van Unit Cost | \$ | 26,910 | \$ | 27,674 | \$ | 28,643 | \$ | 29,645 | \$ | 30,683 | \$ | 31,757 | \$ | 32,868 |
| Total Units Purchased |  | 55 |  | 49 |  | 49 |  | 49 |  | 49 |  | 48 |  | 41 |
| Total Expense |  | \$1,480,050 |  | \$1,356,026 |  | \$1,403,487 |  | \$1,452,609 |  | \$1,503,450 |  | \$1,524,314 |  | \$1,347,589 |

[^0]| Total Expenses |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Expenses | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ |
|  |  |  |  |  |  |  |
| Coaches | 0 | $\$ 7,232,400$ | 0 | 0 | 0 | 0 |
| Major Vehicle Components | 0 | 0 | 0 | $\$ 3,255,872$ | $\$ 3,353,548$ |  |
| Dial-A-Lift Vans | 0 | $\$ 1,019,045$ | $\$ 301,346$ | $\$ 1,200,000$ | $\$ 155,947$ | $\$ 2,905,287$ |
| Vanpools | $\$ 1,400,000$ |  |  |  |  |  |
| Village Vans | $\$ 1,480,050$ | $\$ 1,356,018$ | $\$ 1,403,487$ | $\$ 1,452,609$ | $\$ 1,503,450$ | $\$ 1,524,314$ |
| Otal Expenses for Vehicles | 0 | $\$ 1,347,589$ |  |  |  |  |

Capital Plan: 2013-2019
Staff Vehicles



$$
\begin{array}{lrrrrrrr}
\text { Vm Service Trucks } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { VM Service Truck Unit Cost } & \$ 56,800 & \$ 58,800 & \$ 60,900 & \$ 63,000 & \$ 65,200 & \$ 67,500 & \$ 69,900 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 0 & 0 & 0 & 1 & 1 & 0 \\
\hline \text { Total Expense } & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{\$ 6 5 , 2 0 0} & \mathbf{\$ 6 7 , 5 0 0} & \mathbf{0} \\
\hline
\end{array}
$$

$$
\begin{array}{llllllll}
\text { Ops Service Trucks } & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 \\
\hline
\end{array}
$$

$$
\begin{array}{llllllll}
\text { Op Service Van Unit Cost } & \$ 35,000 & \$ 36,200 & \$ 37,500 & \$ 38,800 & \$ 40,200 & \$ 41,600 & \$ 43,100
\end{array}
$$

$$
\begin{array}{lrrrrrrr}
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 1 & 0 & 0 & 0 & 2 & 1 & 0 \\
\hline \text { Total Expense } & \mathbf{\$ 3 5 , 0 0 0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{\$ 8 0 , 4 0 0} & \mathbf{\$ 4 1 , 6 0 0} & \mathbf{0} \\
\hline
\end{array}
$$

$$
\begin{array}{lrrrrrrr}
\text { General Staff Vans } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { General Staff Van Unit Cost } & \$ 28,600 & \$ 29,600 & \$ 30,600 & \$ 31,700 & \$ 32,800 & \$ 33,900 & \$ 35,100 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\
\hline \text { Total Expense } & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} \\
\hline
\end{array}
$$

$$
\begin{array}{lrrrrrrr}
\text { General Staff Car } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { General Staff Car Unit Cost } & \$ 30,000 & \$ 31,100 & \$ 32,200 & \$ 33,300 & \$ 34,500 & \$ 35,700 & \$ 36,900 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\
\hline \text { Total Expense } & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} \\
\hline \text { General Staff Car - Electric } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { General Staff Car Unit Cost } & \$ 41,400 & \$ 42,800 & \$ 44,300 & \$ 45,800 & \$ 47,400 & \$ 49,100 & \$ 50,800 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 1 & 0 & 0 & 0 & 0 & \mathbf{0} \\
\hline \text { Total Expense } & \mathbf{0} & \$ 42,800 & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} \\
\hline & & & & & & \mathbf{0} \\
\text { General Staff Station Wagon } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { General Staff Station Wagon Unit Cost } & \$ 24,500 & \$ 25,400 & \$ 26,300 & \$ 27,200 & \$ 28,200 & \$ 29,200 & \$ 30,200 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 1 & 0 & 0 & 0 & 0 & 0 \\
\hline \text { Total Expense } & \mathbf{0} & \$ \mathbf{N 5 , 4 0 0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} \\
\hline
\end{array}
$$

$$
\begin{array}{lrrrrrrr}
\text { Facility Trailers } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { Facility Trailer Unit Cost } & 14,700 & 10,000 & 10,400 & 10,800 & 11,200 & 11,600 & 12,000 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 0 & 1 & 0 & 0 & 0 & 0 \\
\hline \text { Total Expense } & \mathbf{0} & \mathbf{0} & \mathbf{\$ 1 0 , 4 0 0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} \\
\hline
\end{array}
$$

$$
\begin{array}{lrrrrrrr} 
& & & & & & \\
\text { Expenses } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\cline { 2 - 8 } & & & & & & & \$ 65,200 \\
\text { VM Service Trucks } & 0 & 0 & 0 & 0 & \$ 67,500 & 0 \\
\text { Ops Service Vans } & \$ 35,000 & 0 & 0 & 0 & \$ 80,400 & \$ 41,600 & 0 \\
\text { General Staff Vans } & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\
\text { General Staff Car } & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\
\text { General Staff Car - Electric } & 0 & \$ 42,800 & 0 & 0 & 0 & 0 & 0 \\
\text { General Staff Station Wagon } & 0 & \$ 25,400 & 0 & 0 & 0 & 0 & 0 \\
\text { Facility Truck } & 0 & 0 & \$ 71,415 & \$ 73,910 & 0 & \$ 237,494 & \$ 81,930 \\
\text { Facility maintenance Trailers } & 0 & 0 & \$ 10,400 & 0 & 0 & 0 & 0 \\
\hline \text { Total Expenses for Staff Vehicles } & \$ 35, \mathbf{0 0 0} & \$ 68, \mathbf{2 0 0} & \$ 81,815 & \$ 73,910 & \mathbf{\$ 1 4 5 , 6 0 0} & \$ 346,594 & \$ 81,9 \mathbf{3 0} \\
\hline
\end{array}
$$

OTHER CAPITAL AND FACILITIES-Amended

| MIS \& Communication Equipment | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Computer Room remodel | 400,000 |  |  |  |  |  |
| Data Deduplication System (Single Sys/5 Yr) |  |  | 60,000 |  |  |  |
| Laptops - Tough Book Type (7/4YR) |  |  | 10,000 |  |  |  |
| Personal Computers | 30,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Phone System Replacement | 50,000 | 150,000 |  |  |  |  |
| Plotter (1/5 Yr) |  |  | 15,000 |  |  |  |
| Projector Equipment OTC conference room |  | 20,000 |  |  |  |  |
| Projectors-Normal replacements |  |  | 5,500 |  |  |  |
| Radio Equipment (IP Based Centracoms) |  | 50,000 | 50,000 |  |  |  |
| Security Cameras (Lenel) for Exisiting OTC \& Pattison Buildings | 130,000 |  |  |  |  |  |
| Servers - High Performance (8 @ 5 yr) |  |  | 70,000 |  |  |  |
| Servers - Standard (10@ 5 yr cycle) | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Storage Area Network (SAN) (1/5YR) |  |  |  | 150,000 |  |  |
| Tremble Unit |  |  |  |  |  |  |




| Intelligent Transportation Systems Projects | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expansion |  |  |  |  |  |  |
| Signal Priority Project |  |  |  | 150,000 |  |  |
| Replacement |  |  |  |  |  |  |
| Advanced Communications Systems |  |  |  |  |  |  |
| Fare boxes/Smartcards |  | 1,050,000 |  |  |  |  |
| Total | \$0 | \$1,050,000 | \$0.00 | \$150,000.00 | \$0.00 | \$0.00 |




## Section 9: Operating Revenues 2013-2019

| WSDOT Report - 2013 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2013 | \$14,958,412 | \$8,438,205 | \$23,396,617 |
| Revenues |  |  |  |
| Sales Tax | 29,250,739 |  | 29,250,739 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 4,918,827 |  | 4,918,827 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 135,509 |  | 135,509 |
| State Operating Grants | 1,021,137 |  | 1,021,137 |
| Other | 343,688 |  | 343,688 |
| Contribution To Accounts | 340,365 | $(340,365)$ | - |
| Total Available | \$50,968,677 | \$8,097,840 | \$59,066,517 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 1,881,953 |  | 1,881,953 |
| Vanpool/Rideshare System Expansion | 88,091 |  | 88,091 |
| Fixed Route P\&M | 21,050,719 |  | 21,050,719 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,082,741 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 7,234,090 |  | 7,234,090 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 53,766 |  | 53,766 |
| Annual Depreciation | 5,177,241 |  | 5,177,241 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$37,568,601 | - | \$37,568,601 |
| Add Back Depreciation | 5,177,241 |  | 5,177,241 |
| Net Cash Available | \$18,577,317 |  | \$18,577,317 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 149,702 |  | 149,702 |
| State Capital Grants | 883,842 |  | 883,842 |
| Total Capital Revenue | \$1,033,544 | - | \$1,033,544 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 226,746 |  | 226,746 |
| Replace Coaches - |  |  | - |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 1,282,217 |  | 1,282,217 |
| Replace Vanpool Vans - | 1,099,236 |  | 1,099,236 |
| Replace Staff Vehicles | 37,185 |  | 37,185 |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van | 137,159 |  | 137,159 |
| Vanpool Van | 268,702 |  | 268,702 |
| Facilities | 201,057 |  | 201,057 |
| Total Capital Expenses | \$3,252,302 |  | \$3,252,302 |
| Ending Balance December 31, 2013 | \$16,358,559 | \$8,097,840 | \$24,456,399 |


| WSDOT Report - 2014 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2014 | \$16,358,559 | \$8,097,840 | \$24,456,399 |
| Revenues |  |  |  |
| Sales Tax | 30,406,199 |  | 30,406,199 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 5,149,468 |  | 5,149,468 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 5,317,955 |  | 5,317,955 |
| State Operating Grants | 530,922 |  | 530,922 |
| Other | 586,237 |  | 586,237 |
| Contribution To Accounts | $(731,267)$ | 731,267 | - |
| Total Available | \$57,618,073 | \$8,829,107 | \$66,447,180 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 2,147,947 |  | 2,147,947 |
| Vanpool/Rideshare System Expansion | 96,046 |  | 96,046 |
| Fixed Route P\&M | 22,855,636 |  | 22,855,636 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,270,821 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 7,887,357 |  | 7,887,357 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 58,621 |  | 58,621 |
| Annual Depreciation | 5,332,558 |  | 5,332,558 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$40,648,986 | - | \$40,648,986 |
| Add Back Depreciation | 5,332,558 |  | 5,332,558 |
| Net Cash Available | \$22,301,645 |  | \$22,301,645 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 11,069,996 |  | 11,069,996 |
| State Capital Grants | 1,319,989 |  | 1,319,989 |
| Total Capital Revenue | \$12,389,985 | - | \$12,389,985 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 800,152 |  | 800,152 |
| Replace Coaches - | 7,232,400 |  | 7,232,400 |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 55,285 |  | 55,285 |
| Replace Vanpool Vans - | 1,051,606 |  | 1,051,606 |
| Replace Staff Vehicles | 68,200 |  | 68,200 |
| Facilities | 4,880,100 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 304,412 |  | 304,412 |
| Facilities | 8,192,282 |  | 8,192,282 |
| Total Capital Expenses | \$22,584,437 |  | \$22,584,437 |
| Ending Balance December 31, 2014 | \$12,107,193 | \$8,829,107 | \$20,936,300 |


| WSDOT Report - 2015 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2015 | \$12,107,193 | \$8,829,107 | \$20,936,300 |
| Revenues |  |  |  |
| Sales Tax | 31,318,385 |  | 31,318,385 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 5,344,271 |  | 5,344,271 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 5,098,288 |  | 5,098,288 |
| State Operating Grants | 530,922 |  | 530,922 |
| Other | 858,245 |  | 858,245 |
| Contribution To Accounts | $(440,188)$ | 440,188 | - |
| Total Available | \$54,817,116 | \$9,269,295 | \$64,086,411 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 2,355,871 |  | 2,355,871 |
| Vanpool/Rideshare System Expansion | 100,835 |  | 100,835 |
| Fixed Route P\&M | 23,894,301 |  | 23,894,301 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,384,036 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 8,280,592 |  | 8,280,592 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 61,544 |  | 61,544 |
| Annual Depreciation | 5,492,535 |  | 5,492,535 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$42,569,714 | - | \$42,569,714 |
| Add Back Depreciation | 5,492,535 |  | 5,492,535 |
| Net Cash Available | \$17,739,937 |  | \$17,739,937 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 758,893 |  | 758,893 |
| State Capital Grants | 349,315 |  | 349,315 |
| Total Capital Revenue | \$1,108,208 | - | \$1,108,208 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 1,705,000 |  | 1,705,000 |
| Replace Coaches - |  |  | - |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 1,019,045 |  | 1,019,045 |
| Replace Vanpool Vans - | 1,088,419 |  | 1,088,419 |
| Replace Staff Vehicles | 81,815 |  | 81,815 |
| Facilities | 3,484,000 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 315,068 |  | 315,068 |
| Facilities |  |  | - |
| Total Capital Expenses | \$7,693,347 |  | \$7,693,347 |
| Ending Balance December 31, 2015 | \$11,154,798 | \$9,269,295 | \$20,424,093 |


| WSDOT Report - 2016 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2016 | \$11,154,798 | \$9,269,295 | \$20,424,093 |
| Revenues |  |  |  |
| Sales Tax | 32,257,937 |  | 32,257,937 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 5,543,094 |  | 5,543,094 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 4,204,076 |  | 4,204,076 |
| State Operating Grants | 385,922 |  | 385,922 |
| Other | 862,382 |  | 862,382 |
| Contribution To Accounts | $(433,307)$ | 433,307 | - |
| Total Available | \$53,974,902 | \$9,702,602 | \$63,677,504 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 2,571,548 |  | 2,571,548 |
| Vanpool/Rideshare System Expansion | 105,549 |  | 105,549 |
| Fixed Route P\&M | 24,905,729 |  | 24,905,729 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,495,481 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 8,667,681 |  | 8,667,681 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 64,421 |  | 64,421 |
| Annual Depreciation | 5,657,311 |  | 5,657,311 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$44,467,720 | - | \$44,467,720 |
| Add Back Depreciation | 5,657,311 |  | 5,657,311 |
| Net Cash Available | \$15,164,493 |  | \$15,164,493 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 785,455 |  | 785,455 |
| State Capital Grants | 310,877 |  | 310,877 |
| Total Capital Revenue | \$1,096,332 | - | \$1,096,332 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 690,500 |  | 690,500 |
| Replace Coaches - |  |  | - |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 301,346 |  | 301,346 |
| Replace Vanpool Vans - | 1,124,417 |  | 1,124,417 |
| Replace Staff Vehicles | 73,910 |  | 73,910 |
| Facilities | 1,801,000 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 328,192 |  | 328,192 |
| Facilities |  |  | - |
| Total Capital Expenses | \$4,319,365 |  | \$4,319,365 |
| Ending Balance December 31, 2016 | \$11,941,460 | \$9,702,602 | \$21,644,062 |


| WSDOT Report - 2017 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2017 | \$11,941,460 | \$9,702,602 | \$21,644,062 |
| Revenues |  |  |  |
| Sales Tax | 33,225,675 |  | 33,225,675 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 5,746,077 |  | 5,746,077 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 4,176,585 |  | 4,176,585 |
| State Operating Grants | 385,922 |  | 385,922 |
| Other | 901,667 |  | 901,667 |
| Contribution To Accounts | $(413,156)$ | 413,156 | - |
| Total Available | \$55,964,230 | \$10,115,758 | \$66,079,988 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 2,791,093 |  | 2,791,093 |
| Vanpool/Rideshare System Expansion | 110,043 |  | 110,043 |
| Fixed Route P\&M | 25,856,220 |  | 25,856,220 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,601,744 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 9,036,768 |  | 9,036,768 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 67,164 |  | 67,164 |
| Annual Depreciation | 5,827,030 |  | 5,827,030 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$46,290,062 | - | \$46,290,062 |
| Add Back Depreciation | 5,827,030 |  | 5,827,030 |
| Net Cash Available | \$15,501,198 |  | \$15,501,198 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 812,946 |  | 812,946 |
| State Capital Grants | 320,007 |  | 320,007 |
| Total Capital Revenue | \$1,132,953 | - | \$1,132,953 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 785,000 |  | 785,000 |
| Replace Coaches - | 1,200,000 |  | 1,200,000 |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 155,947 |  | 155,947 |
| Replace Vanpool Vans - | 1,163,772 |  | 1,163,772 |
| Replace Staff Vehicles | 145,600 |  | 145,600 |
| Facilities | 739,000 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 339,678 |  | 339,678 |
| Facilities |  |  | - |
| Total Capital Expenses | \$4,528,997 |  | \$4,528,997 |
| Ending Balance December 31, 2016 | \$12,105,154 | \$10,115,758 | \$22,220,912 |


| WSDOT Report - 2018 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2018 | \$12,105,154 | \$10,115,758 | \$22,220,912 |
| Revenues |  |  |  |
| Sales Tax | 34,222,445 |  | 34,222,445 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 5,953,367 |  | 5,953,367 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 4,165,304 |  | 4,165,304 |
| State Operating Grants | 385,922 |  | 385,922 |
| Other | 928,612 |  | 928,612 |
| Contribution To Accounts | $(437,545)$ | 437,545 | - |
| Total Available | \$57,323,259 | \$10,553,303 | \$67,876,562 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 3,020,885 |  | 3,020,885 |
| Vanpool/Rideshare System Expansion | 114,585 |  | 114,585 |
| Fixed Route P\&M | 26,808,893 |  | 26,808,893 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,709,135 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 9,409,776 |  | 9,409,776 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 69,936 |  | 69,936 |
| Annual Depreciation | 5,827,030 |  | 5,827,030 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$47,960,240 | - | \$47,960,240 |
| Add Back Depreciation | 5,827,030 |  | 5,827,030 |
| Net Cash Available | \$15,190,049 |  | \$15,190,049 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 1,824,477 |  | 1,824,477 |
| State Capital Grants | 329,458 |  | 329,458 |
| Total Capital Revenue | \$2,153,935 | - | \$2,153,935 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 431,000 |  | 431,000 |
| Replace Coaches - | 3,255,874 |  | 3,255,874 |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 2,905,287 |  | 2,905,287 |
| Replace Vanpool Vans - | 1,174,992 |  | 1,174,992 |
| Replace Staff Vehicles | 346,594 |  | 346,594 |
| Facilities | 133,000 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 349,322 |  | 349,322 |
| Facilities |  |  | - |
| Total Capital Expenses | \$8,596,069 |  | \$8,596,069 |
| Ending Balance December 31, 2016 | \$8,747,915 | \$10,553,303 | \$19,301,218 |


| WSDOT Report - 2019 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2018 | \$8,747,915 | \$10,553,303 | \$19,301,218 |
| Revenues |  |  |  |
| Sales Tax | 35,249,119 |  | 35,249,119 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 6,165,115 |  | 6,165,115 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 4,260,863 |  | 4,260,863 |
| State Operating Grants | 385,922 |  | 385,922 |
| Other | 886,163 |  | 886,163 |
| Contribution To Accounts | $(409,465)$ | 409,465 | - |
| Total Available | \$55,285,632 | \$10,962,768 | \$66,248,400 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 3,019,421 |  | 3,019,421 |
| Vanpool/Rideshare System Expansion | 114,530 |  | 114,530 |
| Fixed Route P\&M | 28,534,178 |  | 28,534,178 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,707,822 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 9,405,217 |  | 9,405,217 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 69,902 |  | 69,902 |
| Annual Depreciation | 5,827,030 |  | 5,827,030 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$49,678,101 | - | \$49,678,101 |
| Add Back Depreciation | 5,827,030 |  | 5,827,030 |
| Net Cash Available | \$11,434,561 |  | \$11,434,561 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 728,668 |  | 728,668 |
| State Capital Grants | 339,239 |  | 339,239 |
| Total Capital Revenue | \$1,067,907 | - | \$1,067,907 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 2,225,000 |  | 2,225,000 |
| Replace Coaches - | 4,753,549 |  | 4,753,549 |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 366,938 |  | 366,938 |
| Replace Vanpool Vans - | 986,041 |  | 986,041 |
| Replace Staff Vehicles | 81,930 |  | 81,930 |
| Facilities | 1,730,000 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 361,548 |  | 361,548 |
| Facilities |  |  | - |
| Total Capital Expenses | \$10,505,006 |  | \$10,505,006 |
| Ending Balance December 31, 2016 | \$1,997,462 | \$10,962,768 | \$12,960,230 |

## Appendix

| Appendix A: | Organizational Chart |
| :--- | :--- |
| Appendix B: | System Map and Service Boundary Map |
| Appendix C: | Public Management System (WSDOT forms) |
| Appendix D: | Operating Data |

## Appendix A




## Intercity Transit Mission:

To provide and promote transportation choices that support an accessible, sustainable, livable, healthy and prosperous community.

Vision: To be a leading transit system in the country, recognized for our well-trained, highly motivated, customer-focused, community-minded employees committed to enhancing the quality of life for all citizens of Thurston County.

## Bus Service in 2013

Fixed route service available weekdays on 25 routes, 18 routes operating Saturdays, 15 routes on Sundays. Dial-A-Lift (ADA/ paratransit) service available during fixed route service hours. Bus fleet is ADA accessible and all fixed route coaches have two-position bike racks:

- Twenty local routes serving the greater Olympia/Lacey/Tumwater/Yelm area. Connections to Grays Harbor Transit and Mason Transit service (in Olympia) and regional connections to Amtrak and Greyhound service are also available.
- Five inter-county routes provide Express service between Thurston and Pierce Counties with connections to Pierce Transit local service and Sound Transit Express and commuter service in Lakewood and Tacoma. Grant funded contract with Sound Transit for extension of existing route for limited peak trips between Olympia and Seattle.


## Intercity Transit Service Boundary

## Approved April 2002, Implemented September 2002, Updated with City Annexations: 2005-2013



Appendix C

## Public Management System

## Appendix C

## Public Management System

Public Transportation Management System Owned Rolling Stock I nventory
Intercity Transit

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|  | $\underset{0}{4}$ | $\underset{\circlearrowleft}{\varangle}$ | $\underset{\circlearrowleft}{\varangle}$ | $\underset{\circlearrowleft}{\Psi}$ | $\overleftarrow{\circlearrowleft}$ | $\underset{\circlearrowleft}{\Psi}$ | $\underset{\circlearrowleft}{\varangle}$ | $\underset{\circlearrowleft}{\overleftarrow{\circlearrowleft}}$ | $\underset{\circlearrowleft}{\varangle}$ | $\underset{\circlearrowleft}{\Psi}$ | $\underset{\circlearrowleft}{\varangle}$ | $\underset{\circlearrowleft}{\varangle}$ | $\underset{\circlearrowleft}{\varangle}$ | $\|\underset{\circlearrowleft}{\varangle}\|$ | $\underset{\circlearrowleft}{\varangle}$ | $\|\underset{\circlearrowleft}{\varangle}\|$ | $\underset{\circlearrowleft}{\mathbb{U}}$ | $\underset{\circlearrowleft}{\Psi}$ | $\underset{\circlearrowleft}{\Psi}$ | $\underset{\circlearrowleft}{\Psi}$ | $\underset{\mathbf{U}}{\mid}$ | $\underset{\circlearrowleft}{\Psi}$ | $\mid \underset{\mathrm{U}}{\mathbf{K}}$ | $\underset{\circlearrowleft}{\varangle}$ | $\underset{\circlearrowleft}{\varangle}$ | $\stackrel{\varangle}{0}$ | $\underset{0}{\mathbb{O}} \mid$ | $\|\underset{\mathbf{U}}{ }\|$ | $\underset{0}{4}$ | $\underset{\mathbf{U}}{\mid}$ | $\stackrel{\varangle}{\circlearrowleft}$ | $\underset{\circlearrowleft}{\Psi}$ | $\stackrel{\varangle}{\circlearrowleft}$ | $\underset{ভ}{\mathbb{U}}$ | $\underset{\circlearrowleft}{\varangle}$ | $\underset{\substack{4 \\ \hline}}{ }$ | $\underset{0}{4}$ | $\underset{\circlearrowleft}{4}$ | $\underset{\circlearrowleft}{\varangle}$ | $\underset{U}{\mathbb{U}}$ | $\underset{\circlearrowleft}{\overleftarrow{1}}$ | $\underset{\mathbf{0}}{ }$ | $\underset{\circlearrowleft}{\overleftarrow{1}}$ | $\|\underset{\mathbf{U}}{\mid}\|$ | ¢ |
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|  | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | 을 | $\bigcirc$ | 을 | $\bigcirc$ | 응 | $\bigcirc$ | $\bigcirc$ | 응 | 응 | 응 | 응 | 응 | 응 | 응 | $\bigcirc$ | 응 | $\bigcirc$ | 응 | $\bigcirc$ | 응 | 을 | 응 | 을 | 응 | 을 | 응 | 응 | 을 | 응 | 을 | $\bigcirc$ | 을 | 을 | 응 | 을 | 응 | 을 | 응 | 을 | $\bigcirc$ | 을 | 응 |
|  |  |  | -1 <br> -1 <br> 0 <br> 0 <br> 0 <br> 0 |  |  |  |  |  |  |  |  | -1 <br> $\underset{-1}{2}$ <br> 0 <br> 0 <br>  |  | $\left\|\begin{array}{l} 0 \\ \underset{\lambda}{2} \\ 0 \\ 0 \\ \oplus \end{array}\right\|$ |  | $\left\|\begin{array}{l} 0 \\ \underset{-1}{2} \\ 0 \\ 0 \\ \oplus \end{array}\right\|$ |  |  | -1 <br>  <br>  <br> 0 <br> 0 <br> 0 <br>  |  | -1 <br>  <br>  <br> 0 <br> 0 <br> 0 <br>  |  | -1 <br>  <br>  <br> 0 <br>  | $\left. \right\rvert\,$ |  | $\left\|\right\|$ |  |  | -1 <br> -1 <br> - <br> 0 <br> 0 <br>  | $\left.\begin{aligned} & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & \theta \end{aligned} \right\rvert\,$ | $\begin{aligned} & 0 \\ & \overrightarrow{1} \\ & \stackrel{-}{0} \\ & \underset{\leftrightarrow}{2} \end{aligned}$ | $\begin{aligned} & 0 \\ & \hline 0 \\ & 0 \\ & 0 \\ & 0 \\ & \theta \end{aligned}$ | $\begin{aligned} & 0 \\ & \overrightarrow{1} \\ & \stackrel{-}{0} \\ & \underset{\theta}{2} \end{aligned}$ | $$ | -1 <br> - <br> 0 <br> 6 <br>  | $\left.\begin{aligned} & 0 \\ & \overrightarrow{1} \\ & 0 \\ & 0 \\ & \theta \end{aligned} \right\rvert\,$ |  | $\left.\begin{aligned} & 0 \\ & \overrightarrow{1} \\ & 0 \\ & 0 \\ & \theta \\ & \theta \end{aligned} \right\rvert\,$ |  | - <br>  <br>  <br> 0 <br> 0 <br>  |  | $\begin{aligned} & 0 \\ & \hline-1 \\ & 0 \\ & - \\ & \underset{\Theta}{*} \end{aligned}$ | $\begin{aligned} & 0 \\ & \overrightarrow{1} \\ & 0 \\ & 0 \\ & \theta \end{aligned}$ | $$ | O－ <br> -1 <br>  <br> 0 <br> 0 <br>  |
|  | $\checkmark$ | $\checkmark$ | ＊ | － | ナ | － | ＊ | $\checkmark$ | $\checkmark$ | $\checkmark$ | － | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | － | $\checkmark$ | － | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | － | － | － | － | － | － | $\checkmark$ | － | ค | $\llcorner$ | ம | $\llcorner$ | $\stackrel{\sim}{\circ}$ | 10 | $\bigcirc$ | $\llcorner$ | ค | $\llcorner$ | $1 \sim$ | $\llcorner$ | $\llcorner$ | $\llcorner$ |
|  | $\sim$ | $\sim$ | $\sim$ | $\sim$ | $\sim$ | $\sim$ | $\sim$ | N | $\sim$ | N | $\sim$ | $\sim$ | $\sim$ | $\sim$ | $\sim$ | $\sim$ | $\sim$ | N | N | N | N | N | N | N | $\sim$ | N | $\sim$ | N | N | N | $\sim$ | $\rightarrow$ | $\checkmark$ | $\rightarrow$ | $\checkmark$ | $\checkmark$ | $\cdots$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |
|  | $\infty$ | $\bigcirc$ | $\bigcirc$ | $\infty$ | $\bigcirc$ | $\infty$ | $\infty$ | $\infty$ | $\infty$ | $\infty$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\infty$ | $\bigcirc$ | $\infty$ | 8 | $\infty$ | $\infty$ | $\infty$ | 8 | $\infty$ | $\bigcirc$ | 8 | 8 | 8 | $\infty$ | 8 | $\infty$ | $\bigcirc$ | $\infty$ | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | ¢ | 8 | 8 | 8 | 8 |
|  | $\begin{aligned} & 0 \\ & \stackrel{0}{0} \\ & \stackrel{7}{7} \end{aligned}$ | $\left\|\begin{array}{l} 0 \\ 0 \\ n \\ 0 \\ \hline \end{array}\right\|$ | $\left\|\begin{array}{c} \underset{\sim}{\underset{~}{2}} \\ \underset{\sim}{j} \end{array}\right\|$ | $\begin{array}{\|c\|c} \hline 0 \\ 0 \\ 0 \\ n \\ n \\ n \end{array}$ | $\left\lvert\, \begin{aligned} & -1 \\ & 0 \\ & \underset{N}{n} \end{aligned}\right.$ | $\begin{array}{ll} 1 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \end{array}$ | $\left\|\begin{array}{c} \infty \\ \infty \\ 0 \\ 0 \\ \underset{N}{n} \end{array}\right\|$ | $\begin{aligned} & 0 \\ & 0 \\ & \underset{\sim}{n} \\ & \hline \end{aligned}$ | $\left\|\begin{array}{l} 0 \\ 0 \\ 0 \\ i \\ i \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ 0 \\ 0 \\ \underset{\sigma}{j} \end{array}\right\|$ | $\left\|\begin{array}{c} N \\ \underset{J}{j} \\ 0 \end{array}\right\|$ | $\begin{array}{\|c\|} \hline N \\ 0 \\ \underset{\sim}{3} \\ \hline \end{array}$ | $\left\|\begin{array}{l} 0 \\ 0 \\ -i \\ 0 \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ 0 \\ 7 \\ 0 \\ 0 \end{array}\right\|$ | $\left.\begin{array}{\|c\|c} \infty \\ 0 \\ 0 \\ 0 \\ 0 \\ 1 \end{array} \right\rvert\,$ | $\left\|\begin{array}{l} \infty \\ 0 \\ \infty \\ \underset{\sim}{\sim} \\ \hline \end{array}\right\|$ | $\left\|\begin{array}{c} \underset{N}{N} \\ \underset{\sim}{\mathrm{~J}} \end{array}\right\|$ | $\left\|\begin{array}{c} n \\ \infty \\ \infty \\ 0 \\ \end{array}\right\|$ | $\left\|\begin{array}{c} 7 \\ \underset{\sim}{6} \\ e^{-} \end{array}\right\|$ | $\left\|\begin{array}{c} \tilde{0} \\ 0 \\ 0 \\ 0 \end{array}\right\|$ | $\left\|\begin{array}{l} -1 \\ \hat{N} \\ -1 \\ 0 \end{array}\right\|$ | $\left\|\begin{array}{c} \overbrace{0}^{1} \\ \underset{\sim}{0} \\ \underset{\sim}{2} \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ \underset{N}{2} \\ 0 \\ 0 \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ \underset{y}{c} \\ 0 \\ \underset{\sim}{2} \end{array}\right\|$ | $\left\|\begin{array}{l} 0 \\ 0 \\ 1 \\ 0 \\ 0 \end{array}\right\|$ | $\begin{array}{\|l\|} \hline m \\ 0 \\ \mathcal{F}^{2} \end{array}$ | $\left\|\begin{array}{c} \underset{N}{N} \\ \underset{\sim}{\mathcal{O}} \\ - \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ 0 \\ N \\ 0 \\ i \end{array}\right\|$ | $\left\|\begin{array}{l} \underset{N}{N} \\ \mathrm{~N} \end{array}\right\|$ | $\left\|\begin{array}{l} \infty \\ \vdots \\ \underset{c}{n} \end{array}\right\|$ | $\begin{aligned} & 7 \\ & -7 \\ & \stackrel{N}{N} \end{aligned}$ | $\left\lvert\, \begin{gathered} 0 \\ 0 \\ \underset{-1}{-} \\ \underset{N}{2} \end{gathered}\right.$ | $\begin{aligned} & \underset{\infty}{\infty} \\ & 0 \\ & \underset{N}{N} \end{aligned}$ | $\begin{aligned} & \underset{\sim}{N} \\ & \underset{\sim}{\sim} \end{aligned}$ | $\stackrel{N}{\underset{\sim}{n}}$ | $\left\lvert\, \begin{aligned} & -1 \\ & 0 \\ & \hat{N} \\ & \underset{N}{2} \end{aligned}\right.$ | $\left\|\begin{array}{l} \vec{n} \\ 0 \\ \underset{\sim}{-} \end{array}\right\|$ | $\left\|\begin{array}{c} \infty \\ 0 \\ 0 \\ \underset{\sim}{j} \end{array}\right\|$ | $\begin{aligned} & \pm \\ & 0 \\ & \underset{\sim}{2} \end{aligned}$ | $\left.\begin{array}{\|c} 0 \\ \overrightarrow{1} \\ \sigma_{1} \end{array} \right\rvert\,$ | $\begin{aligned} & \mathrm{O} \\ & \underset{N}{N} \\ & \text { Nin } \end{aligned}$ | $\left\|\begin{array}{l} n \\ \underset{\sim}{n} \\ \hat{m} \end{array}\right\|$ | $\begin{aligned} & \stackrel{7}{N} \\ & \underset{N}{0} \end{aligned}$ | $\left\|\begin{array}{l} \infty \\ 0 \\ 0 \\ \underset{N}{2} \end{array}\right\|$ | ¢ |
|  | $\begin{aligned} & \stackrel{\rightharpoonup}{\mathrm{N}} \end{aligned}$ | $\begin{array}{\|l\|} \hat{N} \\ \underset{N}{ } \end{array}$ | $\left.\begin{array}{\|l\|} \hline \infty \\ \underset{N}{N} \end{array} \right\rvert\,$ |  | $\begin{array}{\|c\|} \hline 0 \\ \underset{N}{n} \end{array}$ | $\vec{M}$ | $\left\lvert\, \begin{gathered} \underset{\sim}{N} \\ \underset{N}{N} \end{gathered}\right.$ | $\begin{array}{\|l\|} \hline \stackrel{y}{i} \\ \underset{N}{2} \end{array}$ | $\left\lvert\, \begin{array}{l\|} \underset{\sim}{\underset{N}{N}} \end{array}\right.$ | $\begin{array}{\|c\|} \stackrel{N}{\sim} \\ \underset{N}{n} \end{array}$ | $\left\lvert\, \begin{gathered} \underset{\sim}{N} \\ \underset{N}{2} \end{gathered}\right.$ | $\left\lvert\, \begin{aligned} & J \\ & \underset{N}{2} \end{aligned}\right.$ | $$ | $\left\|\begin{array}{l} 0 \\ \underset{N}{\lambda} \end{array}\right\|$ | $\begin{array}{\|l\|} \underset{寸}{N} \end{array}$ | $\left\lvert\, \begin{aligned} & \underset{\sim}{7} \\ & \underset{N}{2} \end{aligned}\right.$ | $\begin{array}{\|l\|} \hline \stackrel{g}{A} \\ \text { N } \end{array}$ | $\begin{array}{\|c} \hline \stackrel{3}{7} \\ \stackrel{n}{2} \end{array}$ | $\begin{array}{\|c\|} \hline \stackrel{n}{n} \\ \underset{N}{2} \end{array}$ | $\begin{array}{\|l\|} \mathrm{N} \\ \stackrel{N}{\mathrm{~N}} \end{array}$ | $\begin{array}{\|c\|} \hline \stackrel{3}{\mathrm{~N}} \\ \stackrel{n}{2} \end{array}$ | $$ | $\left.\begin{array}{\|c\|} \hline \stackrel{n}{n} \\ \underset{N}{2} \end{array} \right\rvert\,$ | $\left.\begin{array}{\|l\|} \hline 0 \\ \stackrel{N}{n} \end{array} \right\rvert\,$ | $\left.\begin{array}{\|l\|} \hat{N} \\ \stackrel{n}{N} \end{array} \right\rvert\,$ | $\left\|\begin{array}{l} \infty \\ n \\ N \end{array}\right\|$ | $\begin{aligned} & \text { on } \\ & \stackrel{\rightharpoonup}{N} \end{aligned}$ | $\left.\begin{array}{\|l\|} \hline 0 \\ \text { N } \end{array} \right\rvert\,$ | $\left.\begin{array}{\|l\|} \hline 0 \\ \underset{N}{N} \end{array} \right\rvert\,$ | $\begin{aligned} & \vec{N} \\ & \vec{N} \end{aligned}$ | $\begin{gathered} \mathrm{N} \\ \mathrm{~N} \end{gathered}$ | $\begin{array}{\|c\|} \hline-\mathrm{N} \\ \mathrm{~N} \end{array}$ | $\stackrel{\rightharpoonup}{\mathrm{N}}$ | $\begin{aligned} & \underset{N}{N} \\ & \underset{N}{2} \end{aligned}$ | $\begin{gathered} \mathrm{M} \\ \underset{N}{N} \end{gathered}$ | $$ | $\begin{array}{\|c\|} \hline \stackrel{N}{0} \\ \underset{N}{2} \end{array}$ | $\begin{array}{\|c\|} \hline \mathbf{O} \\ \underset{N}{N} \end{array}$ | $\begin{aligned} & \mathrm{N} \\ & \underset{N}{n} \end{aligned}$ | $\begin{aligned} & \text { O} \\ & \text { Nָ } \end{aligned}$ | $\begin{aligned} & \text { O} \\ & \text { N } \end{aligned}$ | $\begin{aligned} & \mathrm{O} \\ & \underset{N}{N} \end{aligned}$ | $\overrightarrow{\mathrm{N}} \mid$ | $\begin{aligned} & \mathrm{N} \\ & \mathrm{~N} \end{aligned}$ | $\stackrel{\mathrm{M}}{\mathrm{N}}$ |
|  |  |  |  |  |  | 88L88LとはTכロtNどロZ |  |  | 1FBNE3BLOBDA90475 | 1FBNE3BL4BDA90480 |  |  |  | 1FBNE3BL5BDA90469 |  | 1FBNE3BL7BDA90473 |  |  |  |  |  |  |  | 1FBNE3BL1BDA90470 | 1FBNE3BL8BDA90479 |  |  | 1FBNE3BL2BDA90476 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | O－ |
| $\begin{array}{ll}\frac{0}{0} & 0 \\ \frac{0}{0} \\ > & 0 \\ >\end{array}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{m}{7}$ | $\stackrel{9}{7}$ | $\stackrel{m}{9}$ | $\stackrel{9}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{-1}{7}$ | $\xrightarrow{-}$ | $\stackrel{9}{7}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{-}$ | $\stackrel{9}{-1}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\xrightarrow{7}$ | $\stackrel{7}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{9}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{\sim}{-1}$ | $\stackrel{7}{7}$ | $\stackrel{7}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{-}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{-}$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2012 Dodge Caravan | 2012 Dodge Caravan |  |  | 2012 Dodge Caravan |  | 2012 Dodge Caravan | 2012 Dodge Caravan |  |  |  |  |
|  | ¢ | へ－1 | $\begin{array}{\|l\|} \hline \infty \\ \hline \\ \hline \end{array}$ | oे | $\begin{aligned} & \stackrel{\rightharpoonup}{7} \\ & \vec{m} \end{aligned}$ | $\begin{array}{ll\|} \hline-7 \\ \\ \hline \end{array}$ | $\begin{array}{\|c\|} \underset{m}{7} \\ \hline \end{array}$ | $\left.\begin{array}{\|c\|} \hline \\ ल \\ m \end{array} \right\rvert\,$ | $\begin{array}{\|c} \underset{~}{4} \\ \hline \end{array}$ | $\left.\begin{array}{\|l\|} \hline n \\ ल \end{array} \right\rvert\,$ | $\begin{array}{\|c\|} \hline \\ \vec{m} \\ \hline \end{array}$ | $\begin{array}{\|c} \underset{m}{n} \\ \hline \end{array}$ | $\begin{array}{\|l\|} \infty \\ \vec{m} \\ \hline \end{array}$ | $\left\|\begin{array}{l} 9 \\ \vec{m} \end{array}\right\|$ | $\begin{array}{\|c} \stackrel{\rightharpoonup}{\mathrm{N}} \\ \hline \end{array}$ | $\left\lvert\, \begin{gathered} \underset{\sim}{n} \\ \hline \end{gathered}\right.$ | $\begin{array}{\|c} \underset{\sim}{N} \\ \hline \end{array}$ | $\begin{array}{\|c} \underset{\sim}{2} \\ \underset{\sim}{2} \\ \hline \end{array}$ | $\begin{array}{\|c} \underset{\sim}{\mathrm{N}} \end{array}$ | $\left\|\begin{array}{c} \stackrel{\sim}{\sim} \\ \underset{\sim}{2} \end{array}\right\|$ | $\begin{array}{\|c} \stackrel{0}{2} \\ \underset{\sim}{2} \end{array}$ | $\begin{array}{\|c} \underset{\mathrm{N}}{\mathrm{~m}} \end{array}$ | $\begin{array}{\|c} \infty \\ \underset{\sim}{m} \end{array}$ | － | $\begin{array}{\|c\|} \hline \mathbf{M} \\ \hline \end{array}$ | － | $\stackrel{N}{M}$ | $\begin{array}{\|c} \underset{m}{m} \\ \hline \end{array}$ | $\begin{array}{\|c} \substack{\mathrm{m} \\ \mathrm{~m}} \end{array}$ | ¢0 | $\begin{gathered} e \\ M \end{gathered}$ | ल̀ | $\stackrel{\infty}{\underset{\sim}{m}}$ | ¢ | $\begin{gathered} \text { ơ } \\ \text { mे } \end{gathered}$ | $\stackrel{7}{\text { m }}$ | $\left\|\begin{array}{c} \underset{\sim}{\sim} \end{array}\right\|$ | $\stackrel{\sim}{\text { m }}$ | $\stackrel{\underset{~}{2}}{ }$ | $\stackrel{1}{\text { m }}$ | $\begin{array}{r} \circ \\ \underset{m}{2} \\ \hline \end{array}$ | へ | － | ¢ | 읐） |


| $\begin{array}{\|c} \circ \\ 0 \\ \omega \\ \omega \end{array}$ | $\stackrel{\sim}{\sim}$ | $\bigcirc$ | $\stackrel{\sim}{\sim}$ | $\stackrel{\sim}{\sim}$ | $\stackrel{\sim}{\sim}$ | $\stackrel{\sim}{\sim}$ | $\stackrel{0}{\infty}$ | $\stackrel{\sim}{\lambda}$ | $\left\|\begin{array}{l} \infty \\ \end{array}\right\|$ | $\stackrel{\stackrel{0}{\lambda}}{\stackrel{1}{2}}$ | $\left\|\begin{array}{l} \infty \\ \stackrel{y}{\lambda} \end{array}\right\|$ | $\stackrel{( }{\wedge}$ | $\left\|\begin{array}{l} 0 \\ \end{array}\right\|$ | $\stackrel{(0}{\wedge}$ | $\stackrel{y}{\otimes}$ | $\stackrel{0}{\wedge}$ | 을 | 을 | 을 | 응 | $\bigcirc$ | 응 | 을 | 을 | 을 | 을 | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | 을 | $\stackrel{\sim}{2}$ | $\stackrel{\substack{0 \\ \underset{\Sigma}{2} \\ \hline}}{ }$ | $\stackrel{\oplus}{\infty}$ | $\stackrel{(0)}{\stackrel{\sim}{\lambda}}$ | $\stackrel{0}{0}$ | $\begin{aligned} & 0 \\ & 0 \\ & \hline \end{aligned}$ | $\left\|\begin{array}{c} 0 \\ 0 \\ > \end{array}\right\|$ | $\left\lvert\, \begin{gathered} \mathscr{0} \\ \stackrel{y}{2} \end{gathered}\right.$ | $\begin{aligned} & \infty \\ & \end{aligned}$ | 을 | 을 | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | 을 | 앋 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\stackrel{\bar{\sim}}{\stackrel{0}{1}} \stackrel{0}{2}$ | © | $\left\|\begin{array}{l} \mathbb{\top} \\ \mathbf{U} \end{array}\right\|$ | © | © | $\begin{array}{l\|l\|} \hline \\ \hline \end{array}$ | $\mathbb{\circlearrowleft}$ | $\underset{\circlearrowleft}{\mathbb{U}}$ | $\underset{\circlearrowleft}{\varangle}$ | ৫ | $\left\|\begin{array}{l} \mathbb{\varangle} \\ \mathbf{U} \end{array}\right\|$ | ৫ | $\|\underset{\circlearrowleft}{ }\|$ | $\underset{\circlearrowleft}{\varangle}$ | $\left\|\begin{array}{l} \mathbb{U} \end{array}\right\|$ | © | $\|\underset{0}{\mathbb{U}}\|$ | $\underset{\mathrm{U}}{\mathbf{4}} \mid$ | $\underset{\circlearrowleft}{\mid}$ | $\underset{\circlearrowleft}{\varangle}$ | $\mid \underset{\mathbf{U}}{ }$ | $\underset{\circlearrowleft}{\varangle}$ | $\left\|\begin{array}{l} \mathbb{0} \end{array}\right\|$ | $\underset{\circlearrowleft}{\varangle}$ | $\left\|\begin{array}{c} \mathbb{0} \end{array}\right\|$ | $\underset{\circlearrowleft}{\varangle}$ | $\left\|\begin{array}{c} \mathbb{0} \end{array}\right\|$ | $\left\|\begin{array}{c} \mathbb{\top} \end{array}\right\|$ | $\|\underset{0}{\mathbb{U}}\|$ | $\left\|\begin{array}{c} \mathbb{\top} \end{array}\right\|$ | $\underset{\circlearrowleft}{4}$ | $\left\|\begin{array}{c} \mathbb{U} \end{array}\right\|$ | $\left\|\begin{array}{c} \mathbb{\top} \end{array}\right\|$ | $\left\|\begin{array}{c} \mathbb{U} \end{array}\right\|$ | $\underset{\circlearrowleft}{\mathbb{U}}$ | $\left\|\begin{array}{c} \mathbb{U} \end{array}\right\|$ | ৫ | $\mid \underset{\circlearrowleft}{\top}$ | ৫ | $\underset{\sim}{\top}$ | ভ | $\mid \underset{\circlearrowleft}{\mathbf{N}}$ | ভ | $\underset{\mathbf{N}}{ }$ | $\left\|\begin{array}{\|c} \varangle \\ \hline \end{array}\right\|$ | ¢ | ¢ |
|  | $\wedge$ | 入 | $\wedge$ | N | $\underset{\sim}{7}$ | $\underset{\sim}{7}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{7}$ | $\underset{\sim}{7}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{7}$ | $\stackrel{\sim}{\square}$ | $\checkmark$ | N | $\wedge$ | 入 | 入 | 入 | 入 | 入 | 入 | 入 | N | $\wedge$ | N | N | $\wedge$ | 入 | 入 | $\wedge$ | 入 | N | へ | N | へ | N | へ | N | 入 | 入 | N | N |
|  | 을 | $\bigcirc$ | 응 | 을 | 을 | 응 | 응 | 을 | 을 | 읃 | 을 | 응 | $\bigcirc$ | 응 | 을 | 을 | 응 | $\bigcirc$ | $\bigcirc$ | 응 | $\bigcirc$ | $\bigcirc$ | 을 | $\bigcirc$ | 응 | $\bigcirc$ | 응 | 을 | 응 | $\bigcirc$ | 응 | 을 | 을 | 을 | 을 | 을 | 을 | $\bigcirc$ | 응 | 을 | $\bigcirc$ | 읃 | $\bigcirc$ | 응 | 응 | 응 |
|  |  | 0 <br>  <br> - <br> 0 <br> 0 <br> 0 <br>  |  |  |  |  |  | - <br> - <br> 0 <br> 0 <br> 0 <br> 0 <br> $e$ |  | $\begin{array}{l\|} \hline 0 \\ \underset{1}{2} \\ 0 \\ 0 \\ \underset{\theta}{2} \end{array}$ | $\begin{aligned} & 0 \\ & \overrightarrow{1} \\ & \underset{0}{6} \\ & \underset{\theta}{*} \end{aligned}$ |  | $\begin{aligned} & 0 \\ & \overrightarrow{2} \\ & \underset{0}{0} \\ & \underset{\theta}{*} \end{aligned}$ | -1 <br> - <br> 0 <br> 0 <br> 0 | $\left\|\begin{array}{l} 0 \\ \underset{-}{2} \\ \hat{-} \\ \underset{\theta}{*} \end{array}\right\|$ | -1 <br> -1 <br> - <br> 0 <br> 0 <br>  | $\left.\begin{aligned} & \hat{\sim} \\ & \hat{y} \\ & \underset{\sim}{\mathrm{~N}} \end{aligned} \right\rvert\,$ | $\left\|\begin{array}{l} \hat{G} \\ 0 \\ \underset{\sim}{\hat{N}} \end{array}\right\|$ | $\left\|\begin{array}{l} \hat{\jmath} \\ \hat{y} \\ \underset{\sim}{\hat{j}} \end{array}\right\|$ | $\left\|\begin{array}{l} \hat{G} \\ 0 \\ \underset{-}{\mathrm{j}} \\ \boldsymbol{N} \end{array}\right\|$ | $$ |  |  |  |  |  | $\left\|\begin{array}{l} \hat{\sim} \\ \hat{-} \\ -\underset{\Theta}{N} \end{array}\right\|$ | $\begin{aligned} & \hat{甘} \\ & \hat{甘} \\ & - \\ & \underset{\sim}{N} \end{aligned}$ |  | $\begin{aligned} & \hat{\sim} \\ & \hat{y} \\ & \underset{\sim}{N} \\ & \underset{\Theta}{ } \end{aligned}$ | $\begin{aligned} & \hline \underset{\sim}{N} \\ & \underset{\sim}{2} \\ & \underset{\theta}{N} \end{aligned}$ | $\left\lvert\, \begin{aligned} & \mathrm{O} \\ & \underset{N}{n} \\ & \underset{\sim}{N} \\ & \underset{\theta}{2} \end{aligned}\right.$ |  | $\begin{aligned} & \mathrm{O} \\ & \underset{\sim}{2} \\ & \underset{\sim}{\underset{~}{*}} \end{aligned}$ | $\left\lvert\, \begin{aligned} & \mathrm{O} \\ & \underset{N}{2} \\ & \underset{甘}{N} \\ & \underset{\sim}{2} \end{aligned}\right.$ |  | $\begin{aligned} & \hline \underset{N}{N} \\ & \underset{\sim}{N} \\ & \underset{\theta}{n} \end{aligned}$ |  | $\begin{aligned} & \mathrm{O} \\ & \underset{\sim}{N} \\ & \underset{\sim}{N} \\ & \underset{\sim}{2} \end{aligned}$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{\infty} \\ & \underset{\sim}{\underset{~}{N}} \end{aligned}$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{m} \\ & \underset{\sim}{n} \\ & \underset{\sim}{n} \end{aligned}$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{\infty} \\ & \underset{\sim}{\sim} \\ & \underset{\theta}{2} \end{aligned}$ | $\begin{array}{\|c\|} \infty \\ \\ \underset{\sim}{-} \\ \underset{\infty}{2} \end{array}$ | $\left\lvert\, \begin{array}{l\|} \infty \\ \stackrel{\infty}{m} \\ \underset{\sim}{n} \\ \underset{\theta}{2} \end{array}\right.$ | $\begin{array}{\|c\|} \hline \infty \\ \stackrel{\infty}{m} \\ \underset{\sim}{N} \\ \underset{\Theta}{\|c\|} \end{array}$ | $\infty$ $\sim$ $\sim$ $\sim$ $\sim$ $\sim$ 0 |
|  | $\llcorner$ | － | ம | ம | ம | ம | ம | ம | 10 | － | 1 | － | $\bigcirc$ | L | $\llcorner$ | － | $\bullet$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bullet$ | $\bigcirc$ | $\bullet$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bullet$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bullet$ | $\bullet$ |
|  | － | $\checkmark$ | $\rightarrow$ | $\cdots$ | $\checkmark$ | $-$ | $\checkmark$ | $-$ | $\checkmark$ | $-1$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\rightarrow$ | $\checkmark$ | $\rightarrow$ | － | 0 | － | 0 | － | － | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | － | － | － | － | － | $\bigcirc$ | － | － | $\bigcirc$ | － | $\bigcirc$ | － | $\bigcirc$ | － | $\bigcirc$ | － | $\bigcirc$ | 0 | － | $\bigcirc$ |
|  | 앙 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | ¢ | 8 | 8 | 8 | 8 | 8 | $\left\|\begin{array}{l} \mathrm{O} \\ \hline 1 \end{array}\right\|$ | $\begin{array}{\|c\|} \hline 0 \\ \hline \end{array}$ | O- | $\left\|\begin{array}{r\|} \hline 8 \\ \hline \end{array}\right\|$ | $\left\|\begin{array}{r\|} \hline 0 \\ \hline-1 \end{array}\right\|$ | O무 | $\left\lvert\, \begin{array}{r\|} \hline-9 \\ \hline \end{array}\right.$ | O- | $\left\lvert\, \begin{array}{r} \mathrm{O} \\ \hline \end{array}\right.$ | O-1 | $\left\|\begin{array}{r\|} \hline 0 \\ \hline \end{array}\right\|$ | $\left\lvert\, \begin{array}{\|c} \hline 0 \\ \mid \end{array}\right.$ | $\|\stackrel{\rightharpoonup}{7}\|$ | $\left\|\begin{array}{\|c\|} \hline-1 \end{array}\right\|$ | $\mid$ | O- | $\left\|\begin{array}{r\|} \hline 0 \\ \hline \end{array}\right\|$ | $0$ | $\mid \underset{7}{\mid-}$ | O- | \|oㅁ | 움 | 욱 | O- | \|육 | 우 | 욱 | O- | $\mid \mathrm{O}$ | $\stackrel{8}{-1}$ |
|  | $\begin{aligned} & \mathrm{N} \\ & \mathrm{O} \\ & \text { No } \\ & \text { N } \end{aligned}$ | $\left.\begin{array}{\|c\|} \hline 3 \\ 0 \\ \\ \underset{7}{2} \end{array} \right\rvert\,$ | $\begin{gathered} \substack{n \\ \underset{\sim}{\infty} \\ \infty \\ \hline} \end{gathered}$ | $\left\lvert\, \begin{aligned} & 0 \\ & 0 \\ & 0 \\ & \underset{\sim}{2} \end{aligned}\right.$ |  | $\begin{aligned} & -1 \\ & 2 \\ & 2 \\ & \end{aligned}$ | $\begin{array}{ll} -1 \\ \\ \vdots & 0 \\ \vdots \end{array}$ | $\left\|\begin{array}{c} -1 \\ 0 \\ -1 \\ i \end{array}\right\|$ | $\left\|\begin{array}{c} \hat{J} \\ 0 \\ \vec{n} \end{array}\right\|$ | $\left\|\begin{array}{l} \underset{0}{\infty} \\ \infty \\ \underset{\sim}{-} \end{array}\right\|$ | $\left\|\begin{array}{l} 0 \\ 0 \\ 0 \\ \hline \end{array}\right\|$ |  | $\left\|\begin{array}{c} 0 \\ 0 \\ 0 \\ 0 \\ \alpha_{1} \end{array}\right\|$ | $\left\|\begin{array}{l} 0 \\ \infty \\ 0 \\ 0 \\ N \end{array}\right\|$ |  | $\left\lvert\, \begin{aligned} & \underset{Z}{\underset{~}{N}} \\ & \underset{\sim}{2} \end{aligned}\right.$ | $\begin{array}{\|c\|} \substack{7 \\ \underset{子}{2} \\ \infty \\ \hline} \end{array}$ | $\begin{array}{\|c\|} \hline M \\ m \\ \infty \\ n \\ n \end{array}$ | $\left\|\begin{array}{c} \underset{\sim}{N} \\ \hat{n} \end{array}\right\|$ | $\left\|\begin{array}{c} \infty \\ 0 \\ 0 \\ 0 \\ 0 \end{array}\right\|$ | $\left\lvert\, \begin{aligned} & \lambda \\ & \overrightarrow{1} \\ & \underset{子}{7} \end{aligned}\right.$ | $\begin{array}{\|c\|} \hline \infty \\ \hat{0} \\ \dot{m} \\ \hline \end{array}$ | $\left.\begin{array}{\|c\|} \hline \infty \\ 0 \\ n \\ n \end{array} \right\rvert\,$ |  | $\left\|\begin{array}{c} 1 \\ \underset{7}{7} \\ \infty \end{array}\right\|$ | $\left\|\begin{array}{c} 7 \\ \underset{子}{7} \end{array}\right\|$ | $\left\|\begin{array}{l} 0 \\ 0 \\ 0 \\ 0 \end{array}\right\|$ | $\begin{array}{\|c\|} \hline \stackrel{n}{n} \\ \underset{\sim}{c} \\ \text { m } \end{array}$ | $\left\|\begin{array}{c} 0 \\ \underset{1}{7} \\ \underset{\sim}{2} \end{array}\right\|$ | $\begin{array}{\|l\|} \hline 0 \\ \hat{0} \\ \mathrm{~N} \end{array}$ | $\left\|\begin{array}{c} 0 \\ 0 \\ 0 \\ 0 \end{array}\right\|$ | $\left\|\begin{array}{l} \hat{0} \\ \hat{0} \\ \hat{O} \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ 0 \\ \vdots \\ \underset{\sim}{1} \end{array}\right\|$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{n} \\ & \underset{\sim}{2} \end{aligned}$ | $\begin{array}{\|l\|} \hline N \\ \hat{N} \\ \underset{j}{n} \end{array}$ | $\begin{aligned} & \infty \\ & +\infty \\ & \sim_{n} \end{aligned}$ | $\left\|\begin{array}{\|c} \hat{N} \\ \infty \\ 1 \\ n \end{array}\right\|$ | $\begin{aligned} & 0 \\ & 10 \\ & n \\ & \text { m} \end{aligned}$ | $\left\lvert\, \begin{gathered} 0 \\ \underset{\sim}{0} \\ 0^{2} \end{gathered}\right.$ | $\begin{gathered} 0 \\ \hline \\ \underset{\sim}{4} \\ \end{gathered}$ | $\left\|\begin{array}{l} \underset{\sim}{\underset{1}{2}} \\ \underset{\sim}{2} \end{array}\right\|$ | $\stackrel{+}{\substack{\underset{N}{\infty} \\ \infty}}$ | $\left.\begin{aligned} & \infty \\ & 0 \\ & 1 \\ & n \\ & \sim \end{aligned} \right\rvert\,$ | $\left\|\begin{array}{c} m \\ 0 \\ 0_{0} \end{array}\right\|$ | $\left\|\begin{array}{c} \infty \\ 0 \\ 0 \\ 0 \\ 0_{1} \end{array}\right\|$ | 6 7 -1 0 |
|  | $\underset{N}{N}$ | $\begin{array}{\|l\|} \hline \underset{N}{N} \\ \hline \end{array}$ | $\stackrel{-1}{N}$ | $\stackrel{N}{N}$ | $\underset{N}{N}$ | $\underset{N}{N}$ | $\underset{\sim}{N} \underset{\sim}{N}$ | $\begin{aligned} & \underset{N}{N} \\ & \underset{N}{n} \end{aligned}$ | $\underset{\sim}{\underset{\sim}{N}} \mid$ | $\begin{aligned} & \stackrel{N}{N} \\ & \underset{N}{n} \end{aligned}$ | $\begin{array}{\|c} \underset{\sim}{N} \\ \underset{\sim}{n} \end{array}$ | $\begin{aligned} & \mathrm{N} \\ & \underset{N}{n} \end{aligned}$ | $$ | $\begin{array}{\|c} \underset{\sim}{N} \\ \hline \end{array}$ | $$ | $\begin{array}{\|l\|} \hline \mathrm{N} \\ \mathrm{~N} \end{array}$ | $$ | $\begin{array}{\|c\|} \hline \stackrel{\rightharpoonup}{e} \\ \underset{\sim}{2} \end{array}$ | $$ | $\begin{array}{\|c\|} \hline \stackrel{M}{0} \\ \underset{\sim}{2} \end{array}$ | $$ | $\left.\begin{array}{\|c} \hline \stackrel{0}{2} \\ \underset{N}{N} \end{array} \right\rvert\,$ | $\begin{array}{\|l\|} \hline 0 \\ \underset{N}{N} \end{array}$ | $\begin{array}{\|c\|} \hline \stackrel{\rightharpoonup}{N} \\ \underset{\sim}{n} \end{array}$ | $\begin{array}{\|l\|} \hline 0 \\ \underset{\sim}{2} \\ \hline \end{array}$ | $\begin{aligned} & \hline 0 \\ & \underset{N}{2} \end{aligned}$ | $\left.\begin{array}{\|l\|} \hline 0 \\ \underset{\sim}{N} \end{array} \right\rvert\,$ | $\begin{aligned} & \underset{\sim}{\mathrm{N}} \\ & \text { N } \end{aligned}$ | $\begin{array}{\|l\|} \hline \underset{N}{N} \\ \underset{N}{2} \end{array}$ | $\begin{aligned} & \underset{\sim}{n} \\ & \underset{N}{2} \end{aligned}$ | $\left.\begin{array}{\|c\|} \hline \mathbf{N} \\ \underset{N}{2} \end{array} \right\rvert\,$ | $\begin{array}{\|c\|} \underset{\sim}{N} \\ \underset{N}{2} \end{array}$ | $\begin{array}{\|c} \underset{N}{N} \\ \underset{N}{2} \end{array}$ | $\begin{aligned} & \underset{\sim}{N} \\ & \underset{\sim}{2} \end{aligned}$ | $\begin{array}{\|c\|} \hline \underset{N}{N} \\ \hline \end{array}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{N} \\ & \underset{N}{2} \end{aligned}$ | $\begin{array}{\|c\|} \hline \underset{N}{N} \\ \underset{N}{2} \end{array}$ | $\begin{aligned} & \mathrm{N} \\ & \underset{N}{2} \end{aligned}$ | $\begin{aligned} & \infty \\ & \underset{\sim}{N} \end{aligned}$ | $\begin{aligned} & \underset{\sim}{N} \\ & \underset{N}{2} \end{aligned}$ | $\begin{array}{\|l\|} \hline \stackrel{N}{N} \\ \underset{N}{2} \end{array}$ | $\begin{aligned} & \vec{ल} \\ & \underset{\sim}{n} \end{aligned}$ | $\begin{array}{\|c\|} \stackrel{\sim}{N} \\ \underset{N}{2} \end{array}$ | $\begin{array}{\|c\|} \hline \stackrel{M}{n} \\ \underset{\sim}{n} \end{array}$ | $$ | $\stackrel{\sim}{N}$ |
|  |  |  | $\stackrel{L}{n}$ <br> $\underset{y}{c}$ <br> 0 <br> 0 <br>  |  |  |  |  |  |  |  |  |  |  | 0 <br> 0 <br> 0 <br> 0 <br> $\vdots$ <br> - <br> $\vdots$ |  |  |  | N <br>  <br>  <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 |  |  |  | 0 <br> 0 <br> 0 <br>  <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br>  |  |  | 0 <br> 0 <br> 0 <br>  <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br>  | 0 <br> 0 <br>  <br>  <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br>  <br>  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1FBNE3BL7DDA87656 |  | 1FBNE3BL2DDA87659 | 1FBNE3BL8DDA87648 |  |  |
| $\frac{0}{0}$ $\frac{0}{1}$ $\stackrel{0}{0}$ $>$ | $\stackrel{\sim}{-}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{-}{7}$ | $\stackrel{9}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{9}{7}$ | $\stackrel{7}{7}$ | $\stackrel{7}{-1}$ | $\stackrel{9}{-}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{-}{7}$ | $\stackrel{9}{-1}$ | $\stackrel{9}{-}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{-}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\xrightarrow{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{\square}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{7}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{-}{7}$ | $\stackrel{-1}{7}$ | $\stackrel{9}{7}$ | $\stackrel{-}{7}$ |
|  | 2012 Dodge Caravan |  |  |  | 2012 Chevy Express | 2012 Chevy Express | 2012 Chevy Express |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2013 Ford Econoline | 2013 Ford Econoline |  |  |  |  | 2013 Ford Econoline |  |  |  |  |
|  | $\stackrel{1}{\mathrm{M}}$ | $\stackrel{N}{N}$ | $\stackrel{\sim}{n}$ |  | $\begin{array}{\|c\|c\|} \substack{\mathrm{N} \\ \hline} \\ \hline \end{array}$ | $\begin{aligned} & 0 \\ & 0 \\ & \hline \end{aligned}$ | $\begin{array}{ll} n \\ \\ \hline \end{array}$ | $\begin{array}{\|c} \hline \infty \\ \mathrm{M} \\ \hline \end{array}$ | $\begin{array}{\|c} \hline 0 \\ \mathrm{M} \\ \hline \end{array}$ | $\begin{array}{\|l\|} \hline 0 \\ 0 \\ \hline \end{array}$ | $\left.\begin{array}{\|c\|} \hline-1 \\ \hline \end{array} \right\rvert\,$ | $\begin{array}{\|c} \hline \\ \hline \\ \hline \end{array}$ | $\begin{array}{\|c\|} \stackrel{y}{\mathrm{~m}} \\ \hline \end{array}$ | $\begin{array}{\|c} \infty \\ \dot{c} \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \stackrel{9}{2} \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { On } \\ \hline \end{array}$ | $\begin{gathered} 9 \\ 10 \\ \hline 0 \end{gathered}$ | $\begin{array}{\|c\|} \hline \mathrm{N} \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline 1 \\ \hline 1 \end{array}$ | ¢ | $\begin{array}{\|c} \stackrel{1}{\mathrm{~N}} \\ \mathrm{M} \\ \hline \end{array}$ | $\begin{array}{\|l\|} \hline 0 \\ \mathrm{M} \\ \hline \end{array}$ | N | $\begin{aligned} & \infty \\ & \hline \end{aligned}$ | $\left\|\begin{array}{l} \mathrm{O} \\ \mathrm{M} \end{array}\right\|$ | o্户 | － | N్ | ¢ | ¢ | － | $\left\|\begin{array}{l} \hline \\ \hline \end{array}\right\|$ | へ－1 | ¢ | － | $\stackrel{\circ}{\stackrel{\rightharpoonup}{\mathrm{m}}}$ | $\stackrel{-}{\text { N}}$ | $\begin{gathered} \mathrm{N} \\ \mathrm{~N} \end{gathered}$ | $\stackrel{\sim}{\text { ¢ }}$ | － | $\stackrel{N}{N}$ | $\begin{aligned} & \infty \\ & \stackrel{0}{m} \\ & \hline \end{aligned}$ | $\stackrel{\text { N }}{\text { N }}$ | $\begin{array}{\|c} \infty \\ \stackrel{1}{m} \\ \hline \end{array}$ | － | $\stackrel{\sim}{0}$ |


Public Transportation Management System
Owned Equipment I nventory

| Agency/ Organization: Intercity Transit |  |  |  | $\begin{aligned} & \text { Replacement } \\ & \text { Cost }(\$) \end{aligned}$ | Comments (If more than two lines, please attach a separate comment page) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| February 28, 2014 |  |  |  |  |  |
| Equipment Code and Description | Condition (points) | Age (years) | Remaining Useful Life (years) |  |  |
| 1. Telephone System | 67 | 7 | 3 | \$200,000 | Software patches and parts replacements as needed |
| $3 . \quad$ CAD/AVL | 85 | 7 | 3 | \$6,000,000 | Regular software patches |
| 4. Paratransit Dispatch Software | 85 | 7 | 3 | \$450,000 |  |
| 5. Mobile Digital Survellience System | 91 | 4 | 5 | \$850,000 | Camera installation should be included in new bus replacements |
| $6 . \quad$ Fuel Management System | 100 | 0 | 10 | \$300,000 | Installation by late 2012 |
| $7 . \quad$ Bus Wash Systems | 87 | 3 | 12 | \$400,000 |  |
| 8. Fixed Route Runcutting \& Scheduling Software | 70 | 8 | 2 | \$100,000 | Frequent software patches as needed to integrate with AVL system |
| 9. Inventory \& Accounting Software | 92 | 7 | 3 | \$750,000 | last major upgrade 7 years ago. freq minor upgrades |
| 10. Digital Voice Recording System | 40 | 7 | 3 | \$100,000 | Feature of on-bus announcement system with CAD/AVL system |

Public Transportation Management System Owned Facility I nventory

## Agency/ Organization: Intercity Transit Date: February 28, 2014 <br> əmen <br> Facility Code

| 1. | 23 | Administration Building | 55 | $\mathbf{2 9}$ | $\mathbf{2 0}$ | $\$ 3,500,000$ |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2. | 11 | Maintenance Building | 52 | $\mathbf{2 9}$ | $\mathbf{2 0}$ | $\mathbf{\$ 1 0 , 5 0 0 , 0 0 0}$ |  |
| 3. | 6 | Olympia Transit Center | 68 | $\mathbf{2 0}$ | $\mathbf{2 9}$ | $\mathbf{\$ 7 , 0 0 0 , 0 0 0}$ |  |
| 4. | 6 | Lacey Transit Center | 75 | $\mathbf{1 8}$ | $\mathbf{3 1}$ | $\mathbf{\$ 1 , 5 0 0 , 0 0 0}$ |  |
| 5. | 24 | Amtrak Depot | 72 | $\mathbf{2 1}$ | $\mathbf{1 7}$ | $\mathbf{\$ 2 , 0 0 0 , 0 0 0}$ | Local jurisdictions participate in <br> lease agreement |
| 6. | 9 | Martin Way Park and Ride | 90 | $\mathbf{3 0}$ | $\mathbf{3 5}$ | $\mathbf{\$ 1 , 0 0 0 , 0 0 0}$ | OWwned by WSDOT. Lot/capacity <br> redesigned \& doubled in 2009 |
| 7. | 9 | Hawks Prairie Park and Ride | 99 | $\mathbf{2}$ | $\mathbf{3 9}$ | $\mathbf{\$ 1 , 5 0 0 , 0 0 0}$ | Leased from Thurston Co: 20 yr <br> lease w/20 yr renewal. Opened late <br> 2012 |

## Appendix D

Operating Data

## 

|  | Headways |  |  |  |  | Revenue Service Hours |  |  | Revenue Service Miles |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weekday |  |  | Sat | Sun | Wkdy | Sat | Sun | Wkdy | Sat | Sun |
| Route | Peak | Mid | Night |  |  |  |  |  |  |  |  |
| 12-W. Tumwater | 30 | 60 | 60 | 60 | 60 | 6504 | 740 | 653 | 90,540 | 10,187 | 9,174 |
| 13-E. Tumwater | 15 | 15 | 60 | 60 | 60 | 13,364 | 651 | 633 | 149,856 | 7,753 | 7,326 |
| 21-N. Bethel | 30 | 60 |  | 60 | 60 | 2,592 | 303 | 321 | 33,195 | 3,869 | 4,092 |
| 41-TESC | 15 | 30 | 30 | 30 | 30 | 10,227 | 1,580 | 1,281 | 130,473 | 20,015 | 16,253 |
| 42-Family Court | 25 | 25 |  |  |  | 1,530 |  |  | 16,065 |  |  |
| 43-SPSCC/Tumwater | 30 | 30 |  | 60 |  | 6,847 | 543 |  | 86,190 | 7,093 |  |
| 44-SPSCC/Cap. Mall | 30 | 30 | 30 | 30 | 60 | 8,129 | 1,395 | 655 | 101,951 | 17,550 | 8,250 |
| 45-Conger/Cap. Mall | 30 | 60 |  | 60 |  | 3,782 | 598 |  | 37,961 | 5,262 |  |
| 47-Capital Mall/CMC | 30 | 30 |  | 60 | 60 | 6,931 | 602 | 637 | 67570 | 5,980 | 6,325 |
| 48-Capital Mall/TESC | 30 | 30 | 30 | 30 |  | 7,815 | 1,395 |  | 105,063 | 18,673 |  |
| 49-Capital Mall |  |  |  |  | 30 |  |  | 623 |  |  | 6,451 |
| 60-Lilly/Panorama | 30 | 60 |  | 60 | 60 | 7,182 | 888 | 903 | 72,771 | 9,261 | 9,438 |
| 62A-Martin/Meridian | 30 | 30 | 60 | 30 | 60 | 11,039 | 1,629 | 993 | 134,559 | 20,166 | 13,514 |
| 62B-Martin/Meadows | 30 | 30 | 60 | 30 | 60 | 11,916 | 1,867 | 985 | 150,926 | 23,972 | 13,860 |
| 64-College/ Amtrak | 30 | 60 |  | 60 | 60 | 10,707 | 1,289 | 1,257 | 121,882 | 14,622 | 14,223 |
| 66-Ruddell | 30 | 30 | 60 | 30 | 30 | 11,978 | 2,081 | 1,957 | 152,164 | 26,634 | 24,723 |
| 67-Tri-Lakes | 60 | 60 |  | 60 |  | 3,421 | 559 |  | 52,020 | 8,637 |  |
| 68-Carpenter/Yelm Hwy | 30 | 60 |  | 60 | 60 | 10,134 | 1,235 | 1,306 | 159,447 | 19,032 | 20,130 |
| 94-Yelm | $\begin{array}{r} \hline 30 / \\ 60 \\ \hline \end{array}$ | $\begin{array}{r} \hline 30 / \\ 60 \\ \hline \end{array}$ |  | $\begin{array}{r} 60 / \\ 75 \\ \hline \end{array}$ | 135 | 11,299 | 1,250 | 708 | 210,667 | 25,672 | 14,641 |
| 101-Dash | $\begin{aligned} & \hline 12 / \\ & 15 \\ & \hline \end{aligned}$ | $\begin{gathered} \hline 12 / \\ 15 \\ \hline \end{gathered}$ |  | 10 |  | 6,249 | 348 | 0 | 51,127 | 2,534 | 0 |
| 411-Nightline |  |  | 60 | 60 | 60 | 126 | 126 | 99 | 1,734 | 1,734 | 1,336 |
| 603-Olympia/Tacoma | 30 | 90 |  |  |  | 6,414 |  |  | 148,842 |  |  |
| 605-Olympia/Tacoma | 30 | 90 |  |  |  | 6,491 |  |  | 154,991 |  |  |
| 609-Tumwater/Lkwd | 30 | 90 |  |  |  | 1,625 |  |  | 43,615 |  |  |
| 612-Lacey/Tacoma | $\begin{gathered} \hline 1 \mathrm{AM} / \\ 1 \mathrm{PM} \end{gathered}$ |  |  |  |  | 672 |  |  | 16,193 |  |  |
| 620-Oly/Tacoma Mall |  |  |  | $\begin{array}{r} 60 / \\ 90 \\ \hline \end{array}$ | $\begin{array}{r} 60 / \\ 90 \\ \hline \end{array}$ |  | 1,140 | 1,205 |  | 28,314 | 29,948 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| System Totals |  |  |  |  |  | 166,972 | 20,221 | 14,217 | 2,289,800 | 276,962 | 199,683 |
| 2013 Totals |  |  |  |  |  | 201,140 |  |  | 2,766,444 |  |  |

## 2013 Route Service Summary

| Route | Total Boardings | Revenue Hours | Board/ <br> Hour | Rating | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Trunk Routes |  |  |  |  |  |
| 13-E. Tumwater | 356,723 | 14,648 | 24.4 | Satisfactory |  |
| 41-TESC | 546,797 | 13,088 | 41.8 | Exceeds |  |
| 44-SPSCC/Cap. Mall | 262,687 | 10,179 | 25.8 | Satisfactory |  |
| 48-Capital Mall/TESC | 371,232 | 9,210 | 40.3 | Exceeds | Runs weekday \& Saturday. |
| 49-Capital Mall | 23,154 | 623 | 37.1 | Satisfactory | Runs Sunday only. |
| 62A-Martin/Meridian | 381,936 | 13,661 | 28.0 | Satisfactory |  |
| 62B-Martin/Meadows | 366,136 | 14,768 | 24.8 | Satisfactory |  |
| 66-Ruddell | 331,237 | 16,016 | 20.7 | Marginal |  |
| Secondary Routes |  |  |  |  |  |
| 12-W. Tumwater | 122,133 | 7,897 | 15.5 | Satisfactory |  |
| 21-N. Bethel | 81,606 | 3,216 | 25.4 | Satisfactory |  |
| 43-Barnes Blvd | 195,744 | 7,390 | 26.5 | Exceeds |  |
| 45-Conger/Cap. Mall | 45,846 | 4,380 | 10.5 | Marginal |  |
| 47-Capital Mall/CMC | 201,379 | 8,171 | 24.6 | Satisfactory |  |
| 60-Lilly/Panorama | 127,848 | 8,973 | 14.2 | Marginal |  |
| 64-College/Amtrak | 218,497 | 13,252 | 16.5 | Satisfactory |  |
| 67-Tri Lake | 41,582 | 3,980 | 10.4 | Marginal |  |
| 68-Carpenter/Boulevard | 228,564 | 12,676 | 18.0 | Satisfactory |  |
| 94-Yelm | 203,803 | 13,256 | 15.4 | Satisfactory |  |
| Specialized \& Shuttle Routes |  |  |  |  |  |
| 42-Family Court | 7,211 | 1,530 | 4.7 | Unsatisfactory | Limited service. Runs only weekdays during AM/Noon/PM peak. |
| 101-Dash | 94,670 | 6,598 | 14.3 | Marginal | Boardings decreased Legislative session and Saturdays. Productivity: Session 16.8, Non-session 15.8, Saturdays 12.7 |
| 411-Nightline | 13,600 | 352 | 38.6 | Exceeds | 10.6\% decrease. Operates Fri/Sat/Sun late night during academic year (under contract). |
| Express Routes | Per Trip |  |  |  |  |
| 603-Olympia/Tacoma | 75,383 | 6,414 | 17.4 | Satisfactory | Runs Weekdays only. |
| 605-Olympia/Tacoma | 97,463 | 6,491 | 21.2 | Satisfactory | Runs Weekdays only. |
| 609-Tumwater/Lkwd | 5,121 | 1,625 | 3.8 | Unsatisfactory | Runs Weekdays only. |
| 612-Lacey/Tacoma | 8,495 | 672 | 16.7 | Satisfactory | Runs Weekdays only. |
| 620-Oly/Tacoma Mall | 25,224 | 2,345 | 13.1 | Marginal | Runs Sat/Sun only. |
| Express Total | 211,686 | 17,547 | 16.6 | Satisfactory | Boardings decreased 3.4\% |
| Fixed Route Totals | 4,434,071 | 201,410 | 22.0 | Change from 2012: Hours up 0.8\%, Boa | ardings decreased $2.92 \%$ ings per Hour down 3.5\% |

Other Intercity Transit Services

| Dial-A-Lift Service | 150,224 | - | -- | $4.4 \%$ increase in boardings above 2012 |
| :--- | ---: | :---: | :---: | :---: |
| Vanpools | 761,750 | -- | -- | $2.8 \%$ increase in boardings above 2012 |
| System Total | $5,346,045$ |  |  |  |


| Performance |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Standard Trunk Primary Secondary Rural Commuter | Express |  |  |  |  |  |  |
| Standard | Riders per Hour |  |  |  |  | Riders per Trip |  |
| Exceeds standard | $>40$ | $>30$ | $>25$ | $>20$ | 25 or more | 25 or more |  |
| Satisfactory | $25-40$ | $20-30$ | $15-25$ | $12-20$ | 15.0 to 24.9 | 15.0 to 24.9 |  |
| Marginal | $20-24$ | $15-19$ | $10-14$ | $9-11$ | 10.0 to 14.9 | 10.0 to 14.9 |  |
| Unsatisfactory | $<20$ | $<15$ | $<10$ | $<9$ | Less than 10 | Less than 10 |  |

## 

| Route | High <br> Load* | Interlined Routes | Vehicle Assigned** | Comments |
| :---: | :---: | :---: | :---: | :---: |
| Trunk Routes |  |  |  |  |
| 13-E. Tumwater | 66 | 12,41,45,64,66 | Large Bus | Runs Mon-Sun. |
| 41-TESC | 85 | 13 | Large Bus | Runs Mon-Sun. |
| 44-SPSCC/Cap. Mall | 63 | 62A, 62B | Large Bus | Runs Mon-Sun. |
| 48-Capital Mall/TESC | 79 | 66, 94 | Large Bus | Runs Mon-Sat. |
| 49-Capital Mall | 84 | 66 | Large Bus | Runs Sunday. |
| 62A-Martin/Meridian | 66 | 43, 44, 62B | Large Bus | Runs Mon-Sun. |
| 62B-Martin/Meadows | 63 | 43, 44, 62A | Large Bus | Runs Mon-Sun. |
| 66-Ruddell Road | 61 | 13, 48, 49 | Large Bus | Runs Mon-Sun. |
| Secondary Routes |  |  |  |  |
| 12-W. Tumwater | 51 | 13, 45, 64 | Medium Bus | Runs Mon-Sun. |
| 21-N. Bethel | 38 | 47, 60 | Small Bus | Runs Mon-Sun. |
| 43-SPSCC/Barnes | 59 | 62A, 62B | Large Bus | Runs Mon-Sat. |
| 45-Conger/Cap. Mall | 39 | 12, 13 | Medium Bus | Runs Mon-Sat. |
| 47-Capital Mall/CMC | 54 | 21, 68 | Medium Bus | Runs Mon-Sun. |
| 60-Lilly/Panorama | 54 | 21, 47 | Small Bus | Runs Mon-Sun. |
| 64-College/Amtrak | 75 | 12, 13 | Medium Bus | Runs Mon-Sun. |
| 67-Tri Lake | 50 | None | Small Bus | Runs Mon-Sat. |
| 68-Carpenter/Boulevard | 62 | 47 | Medium Bus | Runs Mon-Sun. |
| 94-Yelm | 55 | 48 | Large Bus | Runs Mon-Sun. |
| Specialized \& Shuttle Routes |  |  |  |  |
| 42-Family Court | 17 | None | Small Bus | Runs weekdays during commute hours and noon period. |
| 101-Dash | 46 | None | Small Bus | Weekdays: Runs all year. Saturdays: Runs Apr-Sep. |
| 411-Nightline | 71 | None | Large Bus | Runs Fri/Sat/Sun late night during TESC class quarters, by contract. |
| Express Routes |  |  |  |  |
| 603-Olympia/Tacoma | 83 | 605 | Large Bus | Runs weekdays only. |
| 605-Olympia/Tacoma | 78 | 603,612 | Large Bus | Runs weekdays only. |
| 609-Tumwater/Lkwd | 27 | None | Large Bus | Runs weekdays only. |
| 612-Lacey/Tacoma | 51 | 605 | Large Bus | Runs weekdays only. |
| 620-Oly/Tacoma Mall | 66 | None | Large Bus | Runs weekends only. |

* High Load: Based on APC date provides highest passenger load by route during 2012 (not average trip load).
** Recommended Vehicle Assignment:
Large Bus: Low Floor 40' - Seating Capacity: 38 Medium Bus: Low Floor 35' - Seating Capacity: 32
Small Bus: Low Floor 30' - Seating Capacity Av: 23


# INTERCITY TRANSIT AUTHORITY <br> AGENDA ITEM NO. 7-B <br> MEETING DATE: September 3, 2014 

## FOR: Intercity Transit Authority

## FROM: Dennis Bloom, Planning Manager, 705-5832

## SUBJECT: Evergreen State College Late Night Service Contract

1) The Issue: Whether to authorize a reimbursement contract with The Evergreen State College (TESC) for the continuation of "Late Night" service.
2) Recommended Action: Authorize the General Manager to sign a reimbursement agreement with TESC for providing Late Night Service during the 2014-2015 academic year (Fall, Winter, Spring quarters) at a cost of \$44,915.
3) Policy Analysis: Although the per-quarter cost is small, the annual value of the contract exceeds the $\$ 25,000$ threshold.
4) Background: Starting in 2008 The Evergreen State College contracted with Intercity Transit to provide "late night service." Students initially voted to pay for the service as part of their student transportation fees but also an environmental effort to help reduce single occupant trips, and certainly as a more reliable, safe and efficient way to travel between downtown Olympia and the college. This service contract simply extended Route 41, which already serves the college to $11: 55$ p.m., to operate from midnight to 3 a.m. on Friday and Saturday nights, and to midnight on Sundays. The service has always been operated as an 'open door' route for the general public to use and to comply with federal rules that prohibit charter service. The route is very popular with one of the highest 'boardings per hour' routes we operate. The Authority approved each contract extension for the past six academic years. The final extension expired June 30, 2014.

Evergreen would like to continue to contract for this same service for the upcoming 2014-2015 academic year, with the option to extend it year-by-year over the next five years. There is no change in the 405 annual vehicle service hours for the service. The cost for the coming year will increase $2.6 \%$ to cover increases in fuel, maintenance and labor. We proposed a quarterly charge of $\$ 14,971.56$ for this new contract.

## 5) Alternatives:

A. Authorize the rate as recommended.
B. Direct staff to renegotiate.
6) Budget Notes: The contract rate of $\$ 14,971.56$ per quarter covers our expenses and reflects a $2.65 \%$ increase over last year's contract extension. The new contract does allow for reconsideration of the costs in subsequent years.
7) Goal Reference: Goal \#4: "Provide responsive transportation options." Customers and staff will have access to programs and services that benefit and promote community sustainability.
8) References: N/A.

# INTERCITY TRANSIT AUTHORITY AGENDA ITEM NO. 7-C 

MEETING DATE: September 3, 2014
FOR: Intercity Transit Authority
FROM: Marilyn Hemmann, 705-5833
SUBJECT: Renewal of ACS Maintenance Agreement

1) The Issue: Consideration of a one-year renewal to the ACS radio system maintenance agreement.
2) Recommended Action: Authorize the General Manager to enter into a one-year renewal of the maintenance agreement for the agency radio system with ACS/ Xerox in the amount of $\$ 194,568$, including taxes.
3) Policy Analysis: The procurement policy states the Authority must approve any contract over $\$ 25,000$.
4) Background: The ACS system provides radio contact between Dispatch and all fixed route and DAL vehicles. It updates the flow of information to their mobile data terminals, provides real-time tracking of their locations, and automatically controls the electronic signs and stop announcement system in each vehicle.
In September 2013, Intercity Transit entered into a new five-year agreement with ACS/Xerox to provide maintenance services for the operation of the agency radio system. Based on review of actual maintenance needs for previous years and our current knowledge of the ACS system, staff negotiated and established the costs for each year of the agreement. Staff believes the cost established for this year of the agreement continues to be fair and reasonable.
5) Alternatives:
A. Authorize the General Manager to enter into a one-year renewal of the maintenance agreement for the agency radio system with ACS/Xerox in the amount of $\$ 194,568$, including taxes.
B. Defer action. The current maintenance term expires September 26, 2014. Deferred action may increase the costs, delay repairs or create operational problems for the radio system if it is necessary to locate alternative repair expertise.
6) Budget Notes: Information Services has a 2014 budget of $\$ 385,261$ for maintenance agreements. If the cost of this agreement is added to expenditures
to date and other anticipated costs for 2014, Information Services expects to remain on budget.
7) Goal References: Goal \#2: "Provide outstanding customer service."
8) Reference: N/A.

# INTERCITY TRANSIT AUTHORITY <br> AGENDA ITEM NO. 7-D <br> MEETING DATE: September 3, 2014 

FOR: Intercity Transit Authority
FROM: Ann Freeman-Manzanares, 705-5838
SUBJECT: 2014 Citizen Advisory Committee Additional Recruitment

1) The Issue: Present timeline and process information for the 2014 CAC recruitment.
2) Recommended Action: For information and discussion. The Authority will be asked to select an ad hoc committee to participate with the CAC in the selection process.
3) Policy: In 2001, the Intercity Transit Authority chartered a Citizen Advisory Committee. In 2011, the Authority approved an additional youth position, increasing the number of members from 19 to 20. It was the Authority's direction to conduct an annual recruitment. New members are appointed by the Transit Authority, typically at the regular July meeting.
4) Background: The Citizen Advisory Committee members serve three-year terms, and may serve no more than two consecutive three-year terms. The exception is the youth position which is a one-year term with no option for reappointment. The youth can, however, apply for the regular three-year position if they wish to continue on the committee. Each spring, staff conducts a recruitment to fill vacancies which may occur throughout the year, through expiration of terms, or if members do not seek reappointment.

The CAC is comprised of 20-members, representing the diversity of our community. A recruitment process was held in the spring of this year, and none of the candidates were selected. There are currently 14 members, leaving 6 vacancies. The Authority requested an additional recruitment in the fall to fill the remaining vacancies.

Three Authority members, along with three CAC members, will comprise the ad hoc committee which will conduct the interviews and make recommendations to the Authority for appointment.

The deadline for applications is proposed for October 30, 2014. The Authority would make the appointments on December 3, 2014.
5) Alternatives: N/A.
6) Budget Notes: N/A.
7) Goal References: Maintaining active, interested Citizen Advisory Committee members supports all agency goals.
8) References: Recruitment Timeline.

# RECRUITMENT TIMELINE <br> <br> Intercity Transit <br> <br> Intercity Transit <br> Citizen Advisory Committee <br> <br> Fall 2014 

 <br> <br> Fall 2014}

| Date | Process |
| :--- | :--- |
| August 25, 2014 | Present timeline and process to CAC. Seek volunteer for ad hoc <br> committee. |
| September 3, 2014 | Present timeline and process to TTA. Seeking 3 volunteers for <br> ad hoc committee. |
|  | Update advertisements, application materials and assemble <br> packets. |
| September 8-19, <br> 2014 | Advertise CAC volunteer opportunity. Distribute application <br> materials. |
| September 22 - <br> October 3, 2014 | Applications Due. |
| October 30, 2014 | Reviewed for eligibility. |
| October 31- <br> November 3, 2014 | Final list of applicants go to Authority for Authority review. <br> November 5, 2014 |
| November 10, 2014 | Authority reviews applications and selects candidates to <br> interview. |
|  | Interviews (possibly coordinate with 11/19/14 Work Session) |
| November 17-21, <br> 2014 | December 3, 2014 ITA makes appointments to CAC. <br> December 15-19, <br> 2014 Staff to notify and schedule new member orientation. <br> January 12, 2015 First meeting for new members. |


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